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## NEWS SUMMARY

### GENERAL

#### Reagan against weapons 'reward'

President Reagan is against any advance U.S. restraint on space weapons research or testing of anti-satellite missiles that could be interpreted as rewarding the Soviet Union for returning to the negotiating table in Geneva next week.

Officials in Washington said any U.S. concessions on space-based "star wars" defensive weapons or anti-satellite missile tests would come only when the Soviets conceded something on their offensive nuclear arsenal.

Meanwhile, President Reagan completed negotiating instructions for Mr. George Shultz, U.S. Secretary of State, who meets Mr. Andrei Gromyko, Soviet Foreign Minister, on January 7 and 8, Page 8.

### Arms call

Although the new round of arms talks between the superpowers offered a glimmer of hope, only radical changes in international relations could bring lasting peace, the Pope told pilgrims in St. Peter's Square.

### U.S.-Japan talks

Japanese Premier Yasuhiro Nakasone arrives in Los Angeles today for talks with President Reagan, expected to focus on trade and disarmament, Page 2.

### Hostages taken

Angolan rebels said they seized 22 foreign hostages, in a raid in the north-eastern town of Kafunfo, Page 2.

### Arafat pledge

Palestine Liberation Organisation chairman Yasser Arafat vowed to step up armed struggle against Israel to seek an independent homeland for the Palestinian people.

### Noumea bombs

Three bombs exploded in Noumea, capital of New Caledonia, causing much damage but no injuries, police said.

### Leader shot dead

Gunmen thought to belong to the Basque separatist organisation ETA shot dead a former right-wing leader outside a bar in Azcoitia, Spain.

### Ministers released

Three former Nigerian cabinet ministers were among 141 political detainees released by the military government in Lagos to mark its first year in power.

### Coptic Pope freed

President Hosni Mubarak of Egypt ordered the release of Pope Shenouda III, the spiritual leader of Egypt's 6m Copts, who was stripped of his temporal powers and banished to a desert monastery north-east of Cairo in 1981.

### Peking policy

Chinese leader Deng Xiaoping ruled out any swing from communism under his drive to turn the country into a major economic power in the 21st century.

### Clamp on gems

Cuba banned private exploitation of diamonds and President Lansana Conte said diamond resources would be worked by mixed concerns "so as to guarantee the population's interests."

### Islamic banking

Pakistan began phasing in an Islamic banking system under which banks will be forbidden to charge or pay interest, Page 2.

### Strike halts ferries

French seamen protesting against pay cuts halted car ferries in and out of Calais and Dunkirk for the second day. Boulogne remained open.

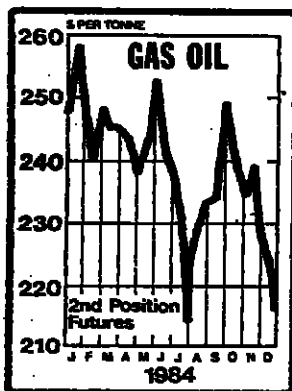
### BUSINESS

#### Israel to probe share collapse

THE ISRAELI Government is expected to set up a full judicial inquiry into the 1983 bank share collapse following publication of a scathing investigation by the state comptroller, Page 8.

WALL STREET stocks closed higher on New Year's Eve with the Dow Jones industrial average up 7.4 at 1,211.57. This was, however, 3.7 per cent lower than the 1,258.84 recorded on the last day of 1983, Section II.

LONDON equities closed 1984 at record levels with the FT Ordinary index up 7.1 at 952.3, for a rise of 2.24 per cent on the year. Government securities, however, were mixed, Section II.



GAS OIL futures on the International Petroleum Exchange dipped to the lowest level for five months on Monday. The January delivery position lost \$3.25 to \$215.875 a tonne, Page 20.

INDIAN share prices soared to record levels in unprecedented heavy trading set off by Prime Minister Rajiv Gandhi's landslide election win.

HONG KONG shares ended firm on Monday with the Hang Seng index adding 14.71 to 1,200.38 - 325.44 points higher than its 1983 close, Section II.

TURKEY introduced value added tax (VAT) at a basic rate of 10 per cent, replacing a system of production and service taxes.

U.S. CIVIL Aeronautics Board, the federal agency once responsible for setting airline fares and awarding routes, closed its Washington doors for the last time, Page 8.

BANK BUMIPUTRA, Malaysia's largest, has replaced five of its six directors, Page 9.

IRVING BANK warned that its earnings for the fourth quarter ended December 31 would suffer by about \$4.5m as a result of "irregularities" at its affiliate Banca della Svizzera Italiana, Page 9.

BAT INDUSTRIES, the tobacco conglomerate, has won a five-year court battle in the U.S. to prove that its purchase of Appleton Papers, a specialist paper-maker, for \$280m in 1978 did not breach American anti-trust rules, Page 8.

TARA MINES, which operates a mine at Navan in the Irish Republic, is to acquire the adjoining orebody belonging to Bula Mines, Page 9.

BAHRAIN MONETARY Agency is extending its surveillance of the financial markets to money changers, Page 9.

SKANDINAVISKA Enskilda Banken, Sweden's leading bank, applied for permission to take small minority shareholdings in two other Nordic banks, Page 9.

JAPAN'S vehicle manufacturers have been more than able to compensate for import quota restraints imposed in North America and Europe, according to a recent study, Page 2.

BRITISH LIVING standards are among the lowest in the industrialised world, according to an OECD study, Page 8.

## Fresh import cuts loom in austere Nigerian budget

BY TONY HAWKINS IN LAGOS

MAJOR GENERAL Muhammadu Buhari, the Nigerian head of state, yesterday presented the country's first full budget since the military seized power one year ago.

It foreshadows further substantial import cuts, forecasts higher debt servicing commitments and will continue the austerity programme which has marked the soldiers' administration.

The general, speaking in a New Year's Day broadcast, made no reference to Nigeria's negotiations with the International Monetary Fund (IMF) for a \$2bn loan, deadlocked over the Government's refusal to devalue the naira, which suggests little prospect for an early agreement with the IMF. The Government instead appears to be planning to maintain deflationary domestic policies and further reduce imports at a time when export revenues are likely to decline due to a weak oil market.

Total government spending will rise 13 per cent to N11.3bn (\$10.4bn) but this is well behind the inflation rate, estimated at a minimum of 30 per cent, which underlines the austere nature of the budget since in real terms there will be a marked reduction in public spending.

Maj Gen Buhari said the foreign exchange expenditure budget for 1985 had been pegged at N8bn of which 44 per cent had been earmarked for servicing the country's

external debts. This compares with a debt service ratio of 9 per cent in 1982, 17.5 per cent in 1983 and 25 per cent last year.

The Nigerian head of state said exports last year increased 25 per cent to N8.6bn while imports fell 11 per cent to N8.6bn leaving Nigeria with a small trade surplus of N300m. There was a major improvement in the current account of the balance of payments with the deficit being cut from N3.4bn in 1983 to only N128m last year.

For 1985, Maj Gen Buhari is forecasting a 10 per cent decline in export earnings to just over N8bn - while total foreign exchange expenditure will be pegged at N8bn the same target as was set for 1984.

Because Nigeria's debt service payments will rise from N2.6bn in 1984 to an estimated N3.5bn this year, there will have to be further major reductions in imports, already running 30 per cent below 1981 levels.

The general said that in order to avoid further deterioration in Nigeria's foreign debt situation no new external borrowing for new projects would be allowed for 1985. However, external finance will still be forthcoming from the drawing down of existing undischarged loans.

Maj Gen Buhari said Nigeria's total external loan commitments amounted to just over N19bn at the end of 1984, of which an estimated

N4.76bn represented rescheduled open account trade arrears. Of the balance, N9.3bn is federal government obligations and N3.5bn foreign borrowings by state governments.

The head of state said the new military Government had met all its targets of reduced government spending, lower imports and a reduction in the foreign exchange deficit. It had honoured all payments on medium and long-term loans, "appreciable progress" had been made in the refinancing of the trade arrears that accumulated during 1983, and all 1984 imports had been paid for "on a current basis."

"We are paying our debts and we are no longer begging anybody," he added.

Nigeria's real gross national income had fallen by less than 1 per cent in 1984 compared with a revised decline of more than 6 per cent in 1983. There had been an encouraging 2 per cent increase in agriculture's contribution to GNP in 1984 compared with an 8 per cent decline in the previous year. The budget deficit was cut from N6.2bn in 1983 to N3.3bn mainly as a result of lower government capital expenditure.

For 1985 Maj Gen Buhari is forecasting virtually no change in federal government revenue at N6.7bn.

Continued on Page 8

## Britain rules out early cut in N. Sea prices

BY MAURICE SAMUELSON IN LONDON

BRITAIN has ruled out an immediate cut in North Sea oil prices in the new year, which could lead to a price war with members of the Organisation of Petroleum Exporting Countries (Opec).

This was made clear by Mr. Alick Buchanan-Smith, Oil Minister, who said that before there was any decision on North Sea prices, the British National Oil Corporation (BNOC) would "first wait to see how the market reacts" to last week's Opec decisions at Geneva.

It would do so when the oil markets reopened in the new year, "and especially in the next few weeks," he said in a radio interview.

He was commenting on Monday on the warning by Saudi Arabian Oil Minister Sheikh Zaki Yamani that "if there is a price war there will be real chaos in the market."

Mr. Buchanan-Smith welcomed the Opec decision to set up a mechanism to monitor its members' adherence to the joint decision to limit Opec output to 16m barrels a day.

He indicated, however, that Brit-

ain remained disappointed at the lack of full agreement at Opec on raising the base price of heavier crudes so that they were closer to those of the dearer, light crudes produced from the North Sea.

Britain's disappointment is shared by two Opec members, Nigeria and Algeria, which have also seen their light crudes undercut by the heavier oils produced by other Opec members, especially Saudi Arabia.

While indicating that BNOC would take its time before adjusting North Sea oil prices, Mr. Buchanan-Smith ruled out suggestions of Britain "taking on" the Opec oil cartel. He pointed out that BNOC "just reacts" to the international oil market.

Although Britain's North Sea output now exceeds that of any Opec country except Saudi Arabia, he minimised its impact on the world oil market, claiming "our production is relatively small."

The high capital cost of oil production in the North Sea meant the

circumstances were "very different" from those in Opec countries. "I think that is realised in Opec," he said.

Earlier, BNOC and the UK Government categorically denied a report, attributed to Saudi Arabian sources, that an informal agreement had been made with Opec that North Sea prices would remain unchanged for the time being.

Mr. Buchanan-Smith's reference to BNOC studying the market for the first few weeks of 1985 suggested, however, that for the time being, BNOC may behave as though such an agreement does exist.

Gas oil futures on the International Petroleum Exchange dipped to the lowest level for five months on Monday, reflecting gloom over Opec's proposed price structure. The January delivery position lost \$3.25 to \$215.875 a tonne. Sterling ended the year at an all-time low of \$1.159, down 50 points from Friday, on uncertainty over North Sea oil prices.

## BAT wins anti-trust suit on U.S. takeover

BY CHARLES BATCHELOR IN LONDON

BAT INDUSTRIES, the UK tobacco conglomerate, has won a five-year court battle in the U.S. to prove that its purchase of Appleton Papers, a specialist papermaker, for \$280m in 1978 did not breach American anti-trust rules.

Fighting the charge brought by the Federal Trade Commission (FTC) cost BAT "several million dollars in legal fees, countless hours of management time and a vast tonnage of paperwork," the company said.

Mr. Richard Baker, company solicitor for BAT, said the judgment, in what the FTC had considered a test case, set clear limits to the arguments the commission could use in applying anti-trust rules to takeovers such as BAT's.

The ruling was based on three main factors: It would not have been economically feasible for BAT

to export carbonless paper to the U.S.; it was not BAT's corporate policy to set up its own production plant when an existing firm could be acquired; and there was no evidence from internal BAT documents that it was planning to enter the market by any means other than acquisition.

British companies which had contemplated other means of entering the U.S. market shortly before opting for acquisition might face problems with the FTC, Mr. Baker said. BAT views Appleton as one of its most successful acquisitions in recent years and last July sanctioned a further expansion of its business with the purchase, for \$22m (\$95m) of a paper mill in West Carrollton, Ohio, from P. H. Glatfelter, a Pennsylvania company. Appleton had operating income of \$80 on sales of \$485m in 1983.

## Record new issues on London SE

By Alison Hogan in London

THE LONDON stock market has had a record year, with more than £10bn (\$11.8bn) raised in new issues in the capital markets.

The amount of money raised last year in sterling by listed companies and local authorities in marketable securities totalled £8.1bn, 50 per cent higher than any previous figures.

December proved a bumper month with the sale of British Telecom contributing £1.506bn to the total of £1.994bn new sterling money raised.

According to Samuel Montagu, the UK merchant bank which compiled the statistics, "The new money figures, excluding British Telecom of £488.4m, reflects continued optimism in the economy for the coming year."

## Non-life insurers in U.S. suffer heavy loss

By Paul Taylor in New York

THE U.S. property-casualty insurance industry covering general non-life insurance will post a pre-tax operating loss of about \$3.55bn in 1984 and a net loss for the first time since 1968, the year of the San Francisco earthquake and fire. This is according to preliminary estimates by the insurance information institute, an industry trade group.

The estimates highlight the continuing plight of the U.S. property and casualty insurance industry mainly caused by exceptional weather-related claims and the lingering effects of a six-year price war among insurers.

While institute officials say it is too early to estimate the industry's aggregate 1984 after-tax loss, it is clear that operating losses will be the worst on record.

Industry experts, however, point out that the composite loss could be reduced by companies using the deficits to reduce deferred taxes on past profits. In 1983 the industry earned \$8bn.

Although there have been indications that the bitter pricing war may be ending this is expected to have little impact on earnings until late 1985 at the earliest.

In the meantime the institute and A. M. Best, an independent insurance company rating agency, believe the industry's fourth-quarter results will be particularly hard hit, more than wiping out the \$1.09bn net income posted for the first nine months of last year (1984). This figure was itself a 70 per cent decline on the \$4.61bn net income posted for the 1983 first nine months.

Fourth-quarter earnings are thought to have been hit by several factors, including an increase in re-insurance and the depletion of deferred tax credits.

Mr. Charles Clark, the institute's executive vice-president, said that the trade group believes many insurance companies were forced to boost their reserves further in the latest quarter.

The trade group estimates that 1984 underwriting losses grew to about \$21bn, against \$13.3bn in 1983, investment income increased by just over 6 per cent to \$17.3bn from \$16bn and the industry's closely watched combined ratio, which measures claims and expenses as a percentage of premiums, worsened to 118 per cent from 112 per cent in 1983.

Premium revenue is estimated to have risen by a modest 7.8 per cent to \$114.6bn last year from \$106.3bn in 1983, while policyholders' surplus - a cushion against losses - fell by 8.5 per cent to \$80bn from \$86.6bn.

## Gandhi places own stamp on new Cabinet

BY JOHN ELLIOTT IN NEW DELHI

MR RAJIV GANDHI, India's new Prime Minister, has shown in the formation of his first Cabinet a determination to exercise his personal authority and to try to reform his country's corrupt and cumbersome government machine.

In two significant moves, he has dropped Mr Pranab Mukherjee, the former Finance Minister and sent his personal aide, Mr Arun Nehru, out of his entourage to be Minister of State for Power. Mr Nehru's influence on the new Prime Minister has been a source of some concern in many parts of the country.

He has also given two former top diplomats - Mr Navnar Singh and Mr K. R. Narayanan - junior ministerial jobs in the steel and planning ministries, instead of placing at least one of them in the Foreign Ministry.

Announcing 14 Cabinet Ministers and 25 Ministers of State on Monday, Mr Gandhi stressed that he was looking for "efficiency, integrity, and result-oriented performance."

The choices he has made have indicated to top civil servants and to the ministers themselves that he wants to clean up the administration, fix direct lines of accountability for all ministers and remove suspicions that India is governed by an inner coterie of unaccountable, probably corrupt, friends of the Prime Minister.

This reverses the trend established by Mrs Indira Gandhi, his mother, who was assassinated two months ago. In recent years, all major decisions were taken in her bungalow-cum-office, rather than by ministers who were nominally responsible.

There was always a suspicion that decisions involving major industrial projects were taken only after substantial amounts of money had been paid privately into the coffers of her party, the Congress (I), and to some other ministers and officials.

Mr Gandhi is unlikely to be able to change these practices quickly and some of the people he has appointed still carry reputations with foreign companies for past corruption. But he has made a start.

While apparently anxious to devolve responsibility to individual ministers, Mr Gandhi has kept a large number of portfolios for himself, including external affairs, civil aviation and various technological subjects. He will also keep a temporary hold on the industry and commerce ministries until he has carried out some internal reforms and identified additional cabinet candidates.

The most significant appointment

Mr Gandhi's Cabinet is: Mr V. P. Singh, Finance; Mr S. B. Chavan, Home; Mr P. V. Narasimha Rao, defence and temporary charge of planning; Mr K. C. Pant, education; Mr Abdul Ghafur, works and housing; Mr Asoke Sen, law and justice; Mr B. Shankar-mand, irrigation and power; Mr Bansi Lal, railways; Mr Bhuta Singh, agriculture and rural development; Mr H. K. L. Bhagat, parliamentary affairs; Mrs Moh-sina Kidwai, health and family welfare; Mr Rao Birendra Singh, food and civil supplies; Mr Vasant Sathe, steel, mines and coal; and Mr Veerendra Patil, chemicals and fertilisers.

is the new Finance Minister, Mr Vishwanath Pratap Singh, aged 53. He was Commerce Minister until he was sent to Uttar Pradesh to head the state's Congress (I) party three months ago and use his influence as a member of the Rajput caste to win votes in the general election.

He is regarded in New Delhi as indisputably the cleanest, most uncorrupt member of any recent Government. As Commerce Minister he is reputed never to have had any contact with the hordes of liaison representatives of foreign companies who seek favours for their clients. His critics say that he is often reluctant to take decisions. His supporters, however, reply that decision-making was not easy for an uncorrupt Commerce Minister when major decisions were taken by the former Prime Minister's inner coterie.

Mr Pranab Mukherjee, aged 49 who he replaces, was part of that coterie and was one of the two senior ministers who might have succeeded Mr Gandhi as temporary Prime Minister on her assassination. He is widely rumoured to have unsuccessfully offered, a few hours after she died, to back Mr Gandhi for the permanent position if Mr Gandhi backed him as temporary Prime Minister.

Mr Mukherjee had a good record as Finance Minister, presiding over a strengthening economy with liberalised economic controls. But he has no political base in his home state of West Bengal and appears to have smacked too much of the old style of regime for the new Prime Minister.

Suspensions that Mr Gandhi was building his own inner coterie have been challenged by the appointment of Mr Arun Nehru, aged 40, as Minister of State for Power. A for-

Continued on Page 8

# JANUARY

# 1

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## OVERSEAS NEWS

## Robust forecast for U.S. industry

BY NANCY DUNNE IN WASHINGTON

MOST U.S. industries will do well in the new year, with high-technology companies and makers of the defence-related aerospace industry doing best, according to the Government's annual industrial outlook report.

The Commerce Department tempered its mostly optimistic assessment of 350 U.S. industries, however, by predicting that the rate of growth for three quarters of them will drop below 1984 levels as the economic recovery loses some steam.

The forecast growth rates, though modest in comparison with 1984, still will exceed historical rates for about 70 per cent of the manufacturing industries," the report said.

The Commerce Department assumed that the national economy will expand 4.3 per cent after inflation in 1985, down from the 6.7 per cent last year but still making healthy gains.

This is the year, according to the report, that the nation's basic industries such as iron, steel and other heavy metals, will finally begin sharing in the current U.S. prosperity.

Primary lead, aluminium and iron and steel will enjoy growth rates of 38 per cent, 15.6 per cent and 13.6 per cent respectively.

With or without a renewal of the current restraints on Japanese im-

ports, the U.S. auto industry is expected to do well. Motor vehicles and parts are expected to achieve a 12.3 per cent gain in 1985.

The seven industries with the highest predicted growth are all in the high-technology sector. Semi-conductors, long the growth leader, are expected to show a 37.4 per cent growth in 1985 with a 15 per cent annual growth predicted through 1989.

Other high-growth segments include electronic connectors, electronic components, X-ray and electronic medical equipment, computers, radio and television communications equipment - and reprographic platemarking services.

Mr Lionel H. Olmer, Under-Secretary of Commerce, said in a briefing on the report that a reversal was underway in the trend of American high-technology manufacturers moving plants offshore.

He also referred to the growth of the U.S. service industries as "the place in which new jobs are created."

The report listed five "problem industries" - paperboard boxes, brick and structured clay tile, pressed and moulded pulp goods, turbines and turbine generator sets, and rubber and plastic footwear. These have had a record of steady decline since 1972 and show poor prospects through the end of the decade.

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## Lebanese army to guard highway

By Nora Boustany in Beirut

THE LEBANESE army is to deploy along the coastal highway up to Israeli lines in south Lebanon, according to a timetable drawn up on New Year's Eve and which is scheduled to begin today.

The first stage of the two-phase plan is to be carried out by the internal security force, or Lebanese gendarmes, who will clear barricades, supervise the dismantling of mines between warring factions and the withdrawal of militiamen.

The second phase, set for next Monday, calls for the deployment of some 1,000 army regulars south of Beirut and in the Iqlim al Kharrub region, scene of Druze-Christian fighting for many months.

The Lebanese Government has sought without success so far to position the Lebanese army north and south of the capital, leading to Israeli lines on the Awa River. The reasoning for the deployment of Lebanese soldiers is to assure the Israelis, concerned about security of their northern border, that the army could assume an effective role in south Lebanon following an Israeli withdrawal.

Reservations by the Christian militias, the Lebanese forces, and the Druze fighters of the Progressive Socialist Party have so far prevented the Lebanese state from exhibiting its ability to govern outside the Greater Beirut area.

Continued fighting between Druze and Christian militias in the hills east of Beirut and the contested Iqlim al Kharrub region in the southern Chouf has undermined Syrian-sponsored government efforts to get the security plan on its feet, let alone ensure agreement on it.

Experiments for an extension of government control through the Lebanese army outside Beirut have been disappointing in the past year. Lebanese officials fear that further stalling of the plan and the lack of progress in military talks with Israel for an ordered withdrawal from south Lebanon, will lead to a unilateral Israeli withdrawal of its troops, which could trigger sectarian hostilities.

Lebanese and Israeli military teams are to resume negotiations in Naqoura under United Nations sponsorship on January 7.

## REAGAN MEETS NAKASONE

## U.S. tries to find a gentle way to get tough with an old friend

"HOW CAN I get tough with a very good friend?" President Ronald Reagan asked just before Christmas in response to a reporter's question about today's meeting in California with Prime Minister Yasuhiro Nakasone of Japan, writes Stewart Fleming in Washington.

It seemed a typical Reagan one-liner but it betrayed the intense pressures building up within his Administration about relations with Japan.

As the Prime Minister's visit loomed, U.S. officials have been debating intensely just that question: How can the U.S. get tough with a very good friend?

On one hand, Japan is the keystone around which the U.S. is building the security of the Pacific Basin, a region which has assumed a foreign policy at least equal to Western Europe.

On the other hand the foreign policy harmony between the world's two leading industrial nations contrasts sharply with serious tensions in trade relations.

"Get tougher" is the advice which Mr Reagan has been getting from trade officials.

American industry, led by influential executives such as Mr Lee Morgan of Caterpillar Tractor who was instrumental in getting this year's agreement on the liberalisation of yen financial markets on Washington's agenda, is baying for action to cut the anticipated \$130bn (£112bn) U.S. global trade deficit this year.

The fact that \$33bn of that deficit is with Japan, whose competitive challenge is increasingly feared, has made trade relations with Japan a sensitive topic.

Japan can argue, however, that the trade problem is to a considerable extent the result of rapid U.S. economic growth and the strong dollar. Both factors can be traced to America's ill-conceived fiscal policy and the enormous Federal budget deficit.

U.S. trade officials have been arguing nonetheless that the bilateral trade deficit also reflects the inability of U.S. competitive companies to enter Japanese markets.

Mr Lionel Olmer, Under-Secretary of Commerce for International Trade, has urged Japan to make increased im-

ports a national goal. Trade officials' list of priorities for opening up the Japanese markets, include telecommunications, cigarettes, pulp and paper and petrochemicals.

But some trade officials concede ruefully that perhaps the best they can hope for today is that Mr Nakasone will make clear to Mr Reagan that the trade issue needs to be addressed more forcefully by the Japanese.

Trade officials' expectations are pitched low, partly because it is expected Mr Reagan and Mr Nakasone will spend little of their two and a half hour meeting on trade issues. Both leaders are perceived to be much more interested in security and strategic issues.

The leaders have an excellent personal relationship and foreign policy officials are determined to prevent trade tensions casting a pall over wider aspects. But the bilateral trade picture is so grim. Mr Nakasone is likely to be urged to help the second Reagan Administration make more progress on controversial trade topics than the first Reagan Administration did.

## Lee Kuan Yew chooses possible successor

BY CHRIS SHERWELL IN SINGAPORE

MR GOH CHOK TONG, Singapore's Defence Minister, has been chosen as the most likely successor to Prime Minister Lee Kuan Yew in the new Cabinet announced this week following the island state's December 23 general election.

Mr Goh, 43, was named First Deputy Prime Minister in the new line-up and will retain his defence portfolio. He succeeds Dr Goh Keng Swee, who has retired from politics.

Mr Ong Teng Cheong, another second-generation leader also in his 40s, was named Second Deputy Prime Minister, replacing Mr S. Rajaratnam, an old-guard figure who is expected to retire before the next election and now holds the title of "Senior Minister in the Prime Minister's Office."

Announcing the changes, which reflect the further

ascendancy of Singapore's younger leaders, Mr Goh spoke of the Government's disappointment at the sharp electoral swing against the PAP, which for the first time in two decades was denied a clean sweep of all.

Using a football analogy to describe his elevated position, Mr Goh said he was the new team's centre-forward or striker while Mr Lee, who says he will retire in four years' time, was the goalkeeper.

Mr Lee's son, Brig-Gen Lee Hsien Loong, who was elected to parliament for the first time, was given two junior ministerial posts in defence and in trade and industry, while Dr Richard Hu, newly elected at 58, will become Finance Minister.

Dr Tony Tan after this year's budget.

## Angolan hostages face long march to rebel's base

BY OUR LISBON CORRESPONDENT

ANTI-GOVERNMENT rebels in Angola have said that 22 foreign hostages seized on Monday in a raid on the diamond mining centre of Kafunfo will be marched hundreds of miles through the bush to rebel bases in the south-east of the country.

The hostages, who include three Britons and two U.S. pilots of a transport aircraft, were seized when members of the Unita guerrilla movement led by Dr Jonas Savimbi attacked the town on Saturday, holding it briefly before withdrawing with the captives on Sunday afternoon.

Units named the Britons as Alan Michael, Glen Foreman and Paul Huggins.

In a statement issued in Lisbon, Unita claimed that their anti-aircraft fire disabled

a Hercules C-130 aircraft as it landed at Kafunfo during a two-hour battle for the town in which 150 Government troops were said to have been killed.

In February last year Unita carried out a similar operation, capturing 77 foreigners, including 16 Britons, who were released at the guerrilla's southern headquarters of Jamba after 79 days in captivity.

Reservations by the Christian militias, the Lebanese forces, and the Druze fighters of the Progressive Socialist Party have so far prevented the Lebanese state from exhibiting its ability to govern outside the Greater Beirut area.

Continued fighting between Druze and Christian militias in the hills east of Beirut and the contested Iqlim al Kharrub region in the southern Chouf has undermined Syrian-sponsored government efforts to get the security plan on its feet, let alone ensure agreement on it.

## Bhopal victims stage demo

BHOPAL - More than 7,000 victims of last month's gas leak at the Union Carbide plant in Bhopal, India, blocked traffic for six hours yesterday to protest against delays in welfare payments from the authorities.

The demonstrators marched from the factory where the leak occurred into the centre of Bhopal, where they halted traffic.

"I prefer to die by sitting here rather than die at home without help," said Gafar, one of the dem-

onstrators. He said he and many others were unfit for work because of injuries sustained after inhaling the gas.

Official aid to the victims was suspended last week pending an investigation into who was eligible for it.

Mr Ranjeet Singh, a senior city official, told a group of demonstrators that payments would resume tomorrow because the investigation had now been completed, one of the group said.

## Islamic banking begins

KARACHI - Pakistan started phasing in a new Islamic banking system yesterday under which banks will be forbidden to charge or pay interest.

The new interest-free system, ordered by President Mohammad Zia-ul-Haq as part of his Islamisation campaign, will initially apply only to the corporate sector. But by June the ban will spread to all banks, the State Bank of Pakistan said.

"The domestic operations of the banking system in the country will be cleansed of interest by the end of

June 1985," said Mr A. Kazim governor of the bank.

The Koran, sacred book of Muslims, forbids acceptance or payment of interest and says anybody charging or paying interest will go to Hell.

Instead of receiving interest, bank depositors will share in the profits or losses of the banks.

Borrowers will not pay interest in the conventional sense but will be subject to service charges and various other charges.

## WORLD TRADE NEWS

## Japanese set to increase lead as world's biggest car producer

BY JOHN GRIFFITHS

JAPANESE VEHICLE manufacturers have been more than able to compensate for import quota restraints imposed in North America and Europe, according to the latest study from London-based Automotive Research and Management Consultants.

Some relaxation in the restraints during 1984, coupled with "a probable average cost advantage in the U.S. of \$1,500 (\$2,000 (£1,295-£1,724)) per car over comparable American vehicles," is allowing Japanese makers to subsidise sales on their fiercely competitive domestic market and increase profitability "far in excess of sales growth."

Thus, the study points out, mainly because of these factors, Toyota expects profits in the current financial year to increase by 14 per cent, compared with sales growth of 9 per cent, while Nissan expects to boost profits by at least one third on turnover up by only 5 per cent.

Mitsubishi, it says, is the most optimistic of all—projecting a

40 per cent increase in profits for the year ending in March. Continued growth in demand in both domestic and export markets should see Japanese production of cars and commercial vehicles reach 11.9m units this year, compared with an estimated 11.5m in 1984. In 1986, concludes the study, it should "break through the 12m barrier to 12.21m units," thus increasing its lead as the world's biggest vehicle producer.

Additionally, the study forecasts that the export of kits for assembly overseas could reach 1m in 1986, compared with 787,983 in 1983.

It suggests, however, that even the ending of voluntary export restraints is unlikely to see the Japanese aiming for significantly greater markets in North America or Europe, for fear of re-arousing protectionist animosities.

Instead, the increasing number of joint ventures with U.S. and European manufacturers (such as Honda's with Austin Rover) would increase Japanese makers' profits even though export volumes would not

reflect the added turnover expected by the sale of engines, transmissions and other parts for incorporation in U.S. and European-built models.

The study forecasts a slight increase, of 3.2 per cent, in European car output to 10.8m units this year, and a further 2 per cent increase, to 11m, in 1986.

It expects a slightly larger increase in European commercial vehicle output, of 3.4 per cent to 1.21m units, after several years of shrinkage, followed by a 2.3 per cent increase in 1986.

North American car output this year is forecast to rise by 4.1 per cent to 9.42m, followed by a 1.8 per cent fall in 1986.

The study predicts two years of growth for North American commercial vehicles output, up 6.2 per cent this year to 4.3m, followed by a 3.5 per cent rise to 4.45m in 1986.

International Automotive Review, 3rd quarter 1984. Automotive Research and Management Consultants, Lynton House, 7-12 Tavistock Square, London WC1 H9QJ.

## Soviet trade with West in surplus

THE Soviet Union had a \$2bn (£1.7bn) surplus in visible trade with the West in the first nine months of 1984 compared with a deficit of \$365m for that period last year, according to official figures, Reuters reports from Moscow.

Statistics published in the latest issue of the Foreign Trade Ministry magazine showed Moscow's deficit with the U.S. almost doubled in the period, compared with the first nine months of 1983.

But this was easily outweighed by a big improvement in its visible trade balance with Japan and the European Community.

Overall Soviet trade grew by almost 8 per cent, totalling \$11.8bn in the first nine months.

Energy products accounted for 55 per cent of Soviet exports while 38 per cent of imports were machinery, equipment and vehicles and 23 per cent food.

The biggest change shown by the figures was in Soviet Customs' warehouses since the Israel trade ban lifted in the period compared with January-September 1983 while trade with Iran fell to less than half the previous figure.

## New Zealand barter deal with Poland

NEW ZEALAND has negotiated a barter deal with Poland involving 18,000 tons of lamb in return for Polish heavy industrial equipment.

The deal worth NZ\$40m (£16m), Dai Hayward reports from Wellington.

An earlier shipment of 600 tons of lamb was paid for with Polish mining equipment.

The heavy industrial equipment will be sold to third markets.

Last month New Zealand negotiated a NZ\$330m oil-for-lamb deal with Iran. This involves 130,000 tons of lamb in exchange for 6m barrels of oil.

Hungary lifts import restrictions

Selective import restrictions, imposed by Hungary in September, 1982, in an effort to offset deteriorating terms of trade, were set to be lifted yesterday by Peter Veress, the Foreign Trade Minister, announced on Monday, AP-DJ reports from Budapest.

## Gibraltar dockyards go commercial

BY ANDREW FISHER, SHIPPING CORRESPONDENT

HAVING SERVED the Royal Navy for nearly 80 years, the Gibraltar dockyard moved into the civil sector in 1983 to shiprepair over the New Year.

Just after the British Navy pulled out, the first merchant ship—the Greek-owned Irenes Fantasy, a bulk carrier of 30,000 deadweight tonnes—sailed in yesterday.

The yard's new name is Gibraltar Shiprepair, or Gibraltar for short. It was handed over by the Ministry of Defence to the Gibraltar Government as the new owner on December 31.

Managing the yard will be the UK maritime consultants, A & P Appledore, who already run three repair yards in Dubai, Greece and Sabah (Malaysia), and have helped a number of countries, including South Korea, to build up shipbuilding industries.

The UK Government has provided £25m for capital

investment in the yard and to cover the first few years' expected losses.

Some £1m of work on naval auxiliary ships has also been promised for the first three years to ease the transition through what Mr Peter Nash, Appledore's chairman, called "the psychological shock of having to compete in the big wide world of international shipping."

Initially, the yard is employing about 500 people, half the workforce under naval ownership. But this will rise to 800 later this year. More efficient working practices have also been agreed.

It was three and a half years ago that the Government said it would close the Chatham dockyard in Kent and the facility at Gibraltar. The dockyards—Devonport in south-west England and Rosyth in Scotland remain—were

costing more than £400m a year.

The British Government did not have a clear idea in its plans to move out of the Gibraltar yard. Because of local trade union opposition, the handover was postponed for a year.

Gibraltar has now agreed with the local branch of the Transport and General Workers' Union on a package which includes a three-year agreement not to take industrial action while dispute procedures are under way.

Mr Brian Abbott, the managing director of Gibraltar, reckons the refurbished yard—now able to take ships of up to 70,000 deadweight tons—was in a key position to pick up business.

Like Singapore, he said, it is on a busy crossroads of world shipping. About one in six of the world's 30,000 or so cargo


carrying ships go through the Straits of Gibraltar at the edge of the Mediterranean every three months.

These ships need to put in somewhere for repairs about every 18 months, he noted. "We are confident that the yard has the ingredients for success."

As well as dealing with small to medium-sized tankers, bulk carriers, general cargo, and container and roll-on/roll-off vessels, Gibraltar will also be seeking repair work on large yachts to be carried out at Gun Wharf near the main yard.

According to Mr Nash, turnover of Gibraltar should total some \$30m (£26m) a year, once work is in full swing. Around £17m of the UK Government's grant is being spent on modernising the yard.

Two of the three drydocks are now ready and the full refurbishment will be finished in August.

  
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## Snag hits U.S.-EEC talks on pipe imports quota

BY NANCY DUNNE IN WASHINGTON AND PAUL CHEESNIGHT IN BRUSSELS

U.S. and EEC negotiations over steel pipe and tube import controls have hit a snag, according to U.S. officials.

Both countries had hoped for a final agreement by the New Year after the Community accepted last week a 7.6 per cent limit on U.S. imports of its pipes and tubes.

The sole exception to the quota would be if U.S. producers fail to meet demand.

The U.S. has yet to respond to the EEC's offer, although officials from both sides have had informal contacts.

Problems have arisen, however, over the disposition of EEC pipes and tubes in U.S. Customs' warehouses since the Reagan Administration slapped a unilateral embargo on them on November 29.

The ban was imposed after EEC imports of the products rose to 14.6 per cent of the U.S. market.

The U.S. has announced that the stored steel, estimated at between 100,000 and 150,000 tonnes, would have to be sold or certified by the EEC before it can be released. The Foreign Trade Minister announced on Monday, AP-DJ reports from Brussels.

Washington officials believe the issues under dispute can be resolved by the end of the week.

The Commerce Department has imposed preliminary penalty duties on certain Spanish and Brazilian products ruled to be dumping steel pipe in the U.S. AP-DJ reports from Washington.

The department imposed duties of 49.69 per cent on imports of light-walled rectangular welded carbon steel pipes and tubes produced by Perla in Peru and Construtora y Derivados both of Spain.

Separately, the department made a preliminary determination that Apolo Productos de Arco de Brazil was dumping steel pipe in the U.S. A preliminary penalty duty will be 3.23 per cent with a final determination scheduled for March 11.

## Major export drive by Finnish telecom group

BY LANCE KEWORTH IN HELSINKI

MOBIRA, the Finnish telecommunications group is embarking on a major export drive to strengthen its claim as the world's leading manufacturer of equipment for automatic mobile telephone systems.

A member of the Nokia group, it has a 20 per cent share of the integrated Nordic Mobile Telephone System (NMT) network in Scandinavia. In Britain it has a 40 per cent share in the System-4 market. System-4 is British Telecom's cellular radio regional transmitter system.

The company recently announced the formation of a British subsidiary, Mobira. The plan is to be established by mid-1985 in Cambridge and will place Mobira in a strong position when a derivative System-5 technology comes on stream sometime in 1985.

The Finnish company has already contracted to supply System-5 equipment to both the networks licensed under the British Telecom privatisation

project—Telecom Securitor Cellular Radio (TSCR) and Racal Vodafone.

Mr Jorma Nieminen, managing director of Mobira, said in a recent interview: "Our sales should double next year, largely due to the expansion of the UK market."

The group's turnover in 1983 was FM 215m (\$33m), up 58 per cent on a year earlier. Sales for 1984 are expected to expand further.

Penetration of the U.S. market, the second thrust of Mobira's export drive, promises to be even more dramatic. It is aiming for a 30 per cent share of a market that in 1986-87 is expected to top \$1bn.

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## UK NEWS

# NCB prepared for increased return to work

BY BRIAN GROOM, LABOUR STAFF

MR ARTHUR SCARGILL, president of the National Union of Mineworkers (NUM) took his 18-month-old dispute over pit closures into the new year yesterday with a rallying cry from a picket line in South Yorkshire. He said that he was more confident than ever of winning.

Pits in England and Wales are due to reopen today after the Christmas break, the remainder remain officially closed until next Monday.

National Coal Board (NCB) officials claim to have identified increased interest among miners in returning to work, and are cautiously optimistic that more are now prepared to overcome the "bravery barrier" and cross picket lines.

That increased interest has been shown by telephone calls by miners to their managers asking for information about transport arrangements. It remains to be seen whether it results in an accelerated drift back.

Results of the latest publicity campaign by the NCB to increase the rate of return to the pits will emerge over the next two weeks. Absenteeism is traditionally high after Christmas and little importance will be attached to attendance figures until next Monday.

The NCB claims that 70,000 of the NUM's 189,000 members are now not on strike, and hopes that figure will edge up towards half. The NUM says more than 140,000 are still on strike.

There is a feeling in some parts of the NCB that negotiations might be possible within six to eight weeks, despite the insistence by the Government and the NCB that no more talks will take place until the NUM drops its opposition to any pit closures on economic grounds.

Stockbrokers Simon and Coates estimated yesterday that the cost of the strike to the public sector borrowing requirement and the current account had risen to £80-£85m in gross terms, compared with an average £30m a week up to the end of August.

This is because of the cost of burning oil instead of coal in power stations in the winter which, the brokers estimate, is running at a minimum of £40m a week compared with about £20m in mid-September.

They estimate that the total cost of the strike up to the end of 1984 was £2.4bn, of which £1.8bn was the cash cost. They add: "On the balance of trade, the extra oil burn, and lost coal exports, are probably now costing £350m a month, compared with £240m in mid-summer."

## Business failures rate up 9.5% last year

FINANCIAL TIMES REPORTER

A RECORD number of businesses failed in 1984. Company liquidations in England and Wales reached 13,647, an increase of 9.5 per cent while personal bankruptcies rose by 17.8 per cent to 8,035.

"Though the total is higher, the rate of failure appears to be slowing down," Mr John Dawson of Dun & Bradstreet, the business information company, said. "With an estimated 250,000 new business start-ups during 1984, the net gain of business births over deaths is increasing."

The 9.5 per cent increase in company liquidations last year compares with a 35.2 per cent increase between 1981 and 1982. Worst hit industries were retailing, the motor trades, building and construction, engineering and textiles. These five business sectors accounted for 67 per cent of all company liquidations, with retail hardest hit with more than a quarter of the total.

"It is one of the easier businesses to set up in and suffers a very high failure rate," Mr Dawson said. Retail failures increased by 24.2 per cent in 1984 to 3,747.

# Cabinet fury over Churchill's secret Soviet plan

BRITISH CABINET documents for the year 1954 reveal a furious row behind-the-scenes over a secret attempt by the then Tory Prime Minister, Mr Winston Churchill, to arrange a bilateral meeting between himself and the Soviet leader Mr Malenkov.

The documents have just been released under a ruling which keeps Cabinet papers confidential for 30 years. They show that Churchill's manoeuvre produced a Cabinet argument lasting several weeks. It reached such a pitch that the Marquis of Salisbury, then a figure of great influence in the Conservative Government, threatened to resign if Churchill went ahead with the plan.

Without consulting his Cabinet colleagues Churchill had sent a personal letter to Mr Molotov, the Soviet Foreign Secretary proposing a meeting with Malenkov. President Eisenhower was furious that the U.S. had not been consulted, particularly as the initiative came in the middle of the Geneva conference where the great powers were trying

Cabinet papers just released for publication show the Tory Cabinet of 30 years ago agonised over the H-bomb, immigration and a single-handed attempt by Winston Churchill to arrange talks with Mr Malenkov, the Soviet leader. John Hunt reports.

to settle the war between the French and the Communists in Indo China.

The ageing Churchill had suffered a major stroke the previous year and his powers were in decline. There were mutterings within the Conservative Party for his resignation. His Cabinet colleagues angrily "ganged up" on him when they heard about his personal initiative. At first he was grumpily apologetic but later truculently insisted that the meeting should still go ahead.

Ministers protested that he was breaching the rule of collective Cabinet responsibility and that a major constitutional issue was at stake.

Churchill got off the hook when the Soviet Union proposed a meet-

ing of all European heads of government to discuss collective security. This was taken as an excuse for dropping Churchill's original proposal.

Other papers show that the decision that Britain should produce its own hydrogen bomb was taken in great secrecy and with considerable hand-wringing about the effect it would have on public opinion.

The debate in Cabinet was very simplistic with Churchill taking a hawkish line. If Britain was to maintain its influence as a world power it would have to have the most up-to-date nuclear weapons, he argued. Britain had to make it clear to potential aggressors that they would suffer a crushing retaliatory nuclear response.

The decision to go ahead was taken on July 28 after only a brief discussion. Churchill emphasised that careful thought would have to be given to the publicity aspects. In December there was consternation in the Cabinet when it was discovered that the BBC was planning a television programme on the H-bomb. The discussion gives a fascinating insight into the proprietorial attitude of the government towards the corporation.

At the Government's behest, the chairman of the Atomic Energy Authority got an undertaking from the BBC director general that the programme would be presented "responsibly" and would be "free of political bias." Only "reputable scientists" would be consulted.

Despite this, ministers were still uneasy and it was decided that a "responsible minister" should give further guidance to the BBC. It was emphasised that the Government must retain control over the form and timing of publicity on the effects of thermo-nuclear weapons.

It was felt that it was "contrary to the public interest" that the BBC should give publicity to the issue before the Government had completed its own publicity campaign.

There was also much agonised discussion in the Cabinet about the growing number of coloured immigrants, particularly from the West Indies. But ministers did not want the debate made public for fear of controversy.

On February 3 the Home Secretary, Sir David Maxwell Fyfe, said

there was already evidence of some racial feeling in districts of high immigration including London, Liverpool and Manchester.

Churchill said that improved communications were likely to lead to a continuing increase in the number of coloured people coming in to Britain and "their presence here would sooner or later come to be resented by a large section of British people."

In November Major Gwilym Lloyd-George, Home Secretary, reported a greatly increased rate of immigration and said that "the gathering momentum of this movement made it a matter of some urgency that the Government should provide a means of controlling it." It was agreed that this had to be done in such a way as to reduce the scope for controversy.

In December, the Home Secretary was instructed to examine possible changes in the law and it was felt that there was in the country "a surprisingly wide body of opinion in favour of immediate action."

## Arms factories move towards flotation

BY JOAN GRAY

ROYAL ORDNANCE Factories, which have made defence equipment for the Government for almost 450 years, become a private company today under the name Royal Ordnance plc.

Mr Michael Heseltine Secretary of State for Defence, will be the sole shareholder at first, although the move is the first step towards privatisation within the next two years.

No date has yet been set for privatisation, which is estimated to bring in as much as £250m. Other organisations, particularly British Airways, are due to be floated first. The Government is also still deciding such details of the proposed Royal Ordnance flotation as the method of ensuring that the company does not fall under foreign control.

Royal Ordnance plc has four divisions - ammunition, explosives, small arms and weapons and lighting vehicles. It employs a total of 18,000 people at 16 manufacturing sites in Britain.

Commenting on the significance

of the move, Royal Ordnance chairman Mr Fred Clarke said: "It is our intention that the company will become a powerful force amongst Britain's defence companies, competing and collaborating with defence contractors worldwide."

Royal Ordnance won its third Queen's Award for Export Achievement in 1984. Present overseas joint developments include a 155mm international turret with BMY in the U.S., the 105mm low recoil force gun on the Cadillac Stingray, and a vehicle intercom system with E Systems, also both in the U.S.

In Egypt, the company is working on the installation of the 105mm gun on a Soviet-built T55 tank.

In December, Royal Ordnance and Thorn EMI jointly won an £85m order from the Ministry of Defence for electronic artillery fuses for the British Army. The fuse had been developed by Thorn EMI and the Royal Ordnance Factory in Blackburn, Lancashire, and will be produced by the Thorn EMI Electronics factory at Hayes, Middlesex, and Royal Ordnance, Blackburn.

## Airline must drop cut-price New York fare

By Alan Pike

BRITISH AIRWAYS has been refused permission to offer a £250 late-saver return fare between London and New York - its busiest transatlantic route - this winter. Late-saver fares are aimed at passengers who are able to book their tickets within three days of departure.

The airline said yesterday that the Civil Aviation Authority (CAA) had rejected the fares even though they had "been declared economic by the British authorities and had twice been approved by the U.S. authorities."

British Airways will be able to offer an early-saver return fare of £250 to New York - a cut of £40. But these tickets must be booked 21 days in advance. The airline flies to 11 other U.S. destinations for which the CAA has approved late-saver fares.

It began offering the new late-saver fares to passengers yesterday, and the early-savers will be available for travel from February 1. Apart from New York, early-saver reductions will include Baltimore £284 (£240), Philadelphia £274 (£234) and Los Angeles £298 (£240).

## Life premium income holds up despite ending of tax relief

BY ERIC SHORT

LIFE COMPANIES operating in the UK are reporting another good year in 1984 for new business, despite the continuing recession and the ending of tax relief on life assurance in last year's budget.

When Mr Nigel Lawson, the Chancellor of the Exchequer ended Life Assurance Premium Relief (LAPR), which had been available for more than a century, many analysts felt that life company new business would nose-dive. New

business figures from the Prudential Corporation, Britain's largest life company, and others show that these fears were unfounded.

Prudential Assurance reported new annual premiums last year of £39m, only 2.3 per cent down on 1983's record £101.3m of annual premiums.

Admittedly the Pru's life sales last year dropped because of the ending of LAPR, its mortgage-related business falling by a third to

£15m and its other conventional life business by a fifth to £37.5m. But the Pru was almost offset by a strong surge in sales of pension contracts to the self-employed where new annual premiums rose more than 50 per cent to £32.2m.

Indeed, the reaction of all life assurance intermediaries to the ending of LAPR was to switch their marketing efforts to the pensions field, where the tax reliefs are still available.

## Hyundai lifts car prices by 8%

BY JOHN GRIFFITHS

ONE OF the biggest single price increases to be imposed by any car manufacturer or importer for several years was announced yesterday for Hyundai cars and light commercial vehicles. The increase averages 8 per cent and is effective immediately on 1985 model vehicles.

Hyundai Car Distributors (UK), part of International Motors which also imports Subaru vehicles from Japan, blamed the sharp decline in sterling against the dollar for the

increase on Hyundai models, which are built in South Korea.

A company spokesman said that prices on some models, such as the Pony hatchback range had been unchanged for almost two years. He said a number of model improvements were included in the price increases.

Low price has been a key ingredient in the marketing of cars from Hyundai, which used to assemble the Ford Cortina in Korea. When it

launched its Stellar medium saloon, a model it billed as the "true successor" to the Cortina, in the UK last year, the company was unable to keep up with demand for a vehicle which was selling for up to £1,500 less than immediate rivals.

As the result of the increase, the price of the top-of-the-range Stellar 1800 GSE has risen from £5,497 to £5,999, including taxes.

UK sales of Hyundai cars reached just under 7,000 in 1984

## BUSINESS LAW

# New vigour born of adversities

By A. H. HERMANN, Legal Correspondent

THE ONLY consolation one can derive from a review of the past year is that once the rot came out for all to see, the long needed reform became a political necessity. Many cherished illusions were shaken off like autumn leaves, and autumn is the time when nature prepares for the glory of the spring. But the gardener must not remain idle.

A daily dose of picket line violence delivered to the homes of a population brought up in the belief that "it can never happen here" made it obvious that only hatred and frustration are the result of a miners strike is treated like a protracted rugby match between pickets and police.

In the end the courts proved more effective by imposing or threatening funds for financing intimidation as an alternative to ballot. Much bitterness could have been avoided if the processes of law had been used right from the beginning instead of mobilising battalions of police.

However, traumatic the experience, the defiance of the law by pickets whose ideal is a Soviet-type economy is more understandable than lawlessness on the part of those who not only profess their belief in a democratic free society but also derive great personal benefit from its existence. Yet much of such lawlessness has been revealed during the past year.

After protesting for decades that it is in complete control of the ethics of the profession and able to guarantee a legal service without blame and reproach, the Law Society was forced by a High Court judge to admit that it had been for many years covering up a blatant dereliction of duty to say the least, by one of its prominent members. This has also put into a new perspective the society's perennial refusal to help clients who have suffered by solicitors' mere negligence, as opposed to fraud.

The revelation obliged the society to propose a timid reform of its procedures. This will hardly be enough to restore public confidence in the profession. It would be better to admit that the Law Society is a trade union of lawyers and cannot act also as their supervisory body.

Ministers maintain the same applies to a number of City institutions. The most scandalous aspect of the recent money scandals at Lloyds has

been that the culprits can claim that the pocketing of reinsurance premiums was a perfectly normal practice and that no one was aware of doing anything wrong.

This ethos, if one may call it so, militates against leaving any supervisory function in the hands of those imbued by it. To believe that one need not worry too much about the welfare of the swindled "names" who have to be rich in order to be admitted to underwriting, is shortsighted. To keep them happy the operators had to exact higher premiums from the trade - damaging the position of the London insurance market directly and that of the consumers indirectly.

While both Germany and France are reshaping their insolvency laws after the U.S. model so as to give another chance to companies in difficult times by a period of supervision, the British Government has, regrettably, watered down the Cork Report's proposals so that little is left which would benefit administrators.

The suppliers and other small creditors of a failed company will continue to be hit by the domino effect of its insolvency because the Government is unwilling to clip the over-riding power wielded by the bank holding a floating charge. This is likely to make the newly introduced "administration" quite impractical in most cases. There was much agitation in favour of better drafted and understandable legislation. The Statute Law Society has been joined by the National Consumer Council and the Centre for Commercial Law Studies at Queen Mary College. When law is unintelligible, disputes proliferate and justice is administered by means of a secret ritual. No one denies this but the parliamentary drafters will no doubt sit out the storm as they always do.

Nor can one derive any great joy from the lead the highest court in the land gives to the interpretation of obsolete precedent and obscure statute. In the Laker case, the House of Lords reversed an enlightened decision of the Court of Appeal and opened the door widely to the U.S. courts' intervention into UK affairs.

In the Colombian Embassy case, the Law Lords granted an almost absolute sovereign immunity to a foreign government's bank account, to the detriment of its business

creditors. In the *President of India* case, they delivered a regressive judgment which damages trade and increases its dependence on bank credit; they denied by this judgment the right of courts and arbitrators to award interest on debts paid only after a long delay.

It would be unfair to condemn the great work done by the Supreme Court, the Court of Appeal, and the Commercial Court in particular—because of a few unsatisfactory judgments. However, to underline the need for guidelines on interpretation, one must mention the *Settelle* decision which gave state traders the freedom to breach contracts by means of special legislation—contrary to the prevailing trend of both UK and foreign jurisprudence.

One should also note the reluctance of the Court of Appeal and the Commercial Court also its *D/A/O* case. And in the *Lobb* case the Court of Appeal approved a *solus* agreement of 21 years duration contrary to the Monopolies Commission recommendation and precedent limiting it to five years. The court used this occasion also to cut down drastically the protection accorded during Lord Denning's presidency to the weaker party in a bargain.

Not everything was black and indeed, there were some promising developments. Faced with the always louder complaints that high costs of litigation amount often to a denial of justice—echoed in this newspaper on several occasions—the Lord Chancellor proposed to undertake a "complete and systematic" review of civil procedure.

A departmental working party should report in four years and

some fundamental problems have been already discussed at a seminar convened by the Law Commission. Better still, Sir John Donaldson, the Master of the Rolls, has shown a much needed impatience with these projects, fearing that they might be "thorough but endless" as so many before. "The review is but a means to radical change," he said, "and nothing less will solve our problems."

Though with a considerable time lag after their U.S. colleagues, British lawyers are at last awakening to the possibility of computer-assisted legal information, and the bigger law firms already have computerised their offices. The Master of the Rolls is pressing for the adoption of the computer and other advanced methods of administration in the Supreme Court. There is not much time left. Unless the legal service provided by courts and the profession is made more efficient and, therefore, cheaper, businessmen will be driven towards alternative methods of dispute resolution.

The Chartered Institute of Arbitrators has already provided for greater flexibility of procedure in its new rules of international arbitration and is actively following further possibilities. The U.S. experience has shown that there is also much scope for various forms of structured conciliation. While most UK lawyers appear uninterested or hostile to such schemes, several are preparing the organisation of services of this kind.

Altogether it was a busy year, at least as far as projects and promises go. Word analyses of speeches made during the year by legal dignitaries shows that "tradition" no longer tops the list. "Efficiency" has moved significantly up the ladder. Though it is a long way from words to deeds, there is, at last, some hope.

## Equal pay law implications

A LEADING consultant has accused employers of complacency in ignoring the serious repercussions which recent changes to the equal pay laws are likely to have for their work structure.

Mr David Wainwright of TMS Management Consultants, writing in the magazine *Personnel Management*, urges companies to "audit the present

situation and over the medium term implement changes to pay structures."

He advised the Equal Opportunities Commission during the recent case in which a Liverpool industrial tribunal awarded a female cook at Cammell Laird shipyard the same pay as skilled male joiners and lagers.

## Transport policy

From Mr R. Young

Sir,—Last November I completed a secondment from private sector industry to the Prime Minister's policy unit at 10 Downing Street, and during my time there became involved in transport policy issues of many kinds. There is little I can properly say about the material which crossed my desk, but I did see a good deal of Nicholas Ridley at work. That, and Peter Biddell's front page piece on December 19, prompt me to ask what Mr Ridley has to do to get a fair Press, let alone a good one.

Sniping at his policies and difficulties blithely disregards (whether accidentally or deliberately) I cannot say, but neither is very creditable) his appalling inheritance—a monumental burden of economic regulation, silly pledges and misguided expectations which have been nearly every transport industry in this country for the best part of 50 years. Ridley is the first transport Minister for goodness knows how long to recognise, and to do something about, the scandal which results from soaring subsidies, frustration of consumer choice, and protection of the worst inflexibilities of labour and management practice.

Rampant subsidies always breed lobby interests as strong as they are quarrelsome. No transport Minister can hope to satisfy them all. There is no general case for subsidy to transport, why even Mr Biddell, who is not in the pockets of vested management interests, state owned or otherwise, as his Labour predecessors were in the pockets of the unions.

I am delighted that he has decided to blow a gaping hole in regulation of the bus industry. That particular industry receives subsidies which have gone from under £10m per annum to nearly 1bn in not much more than a decade. Cui bono? And what entitles Mr Ridley to put gratuitous quotations marks round the word "liberalisation" when it refers to Mr Ridley's new bus policy? I am equally delighted that Mr Ridley has set and published meaningful targets for British Rail—including subsidy reduction. And I hope he may yet turn his mind to the waste which goes on because transport subsidy is directed more to producers than to consumers.

If Nicholas Ridley stays at the Department of Transport, and I believe you are woefully misled and misleading if you think otherwise—he will have done more in three or four short years for the cause of travellers, taxpayers and rate-

## Letters to the Editor

payers than generations of his predecessors. More power to his elbow.

Robert Young,  
36, Port Hill Gardens,  
Shrewsbury, Shropshire.

## Heritage losses abroad

From Mr D. Mahon.

Sir,—The last paragraph of the letter (December 24) from the Keeper of the Far Eastern Department of the Victoria and Albert Museum gives implicit support to the current confusion between two hitherto accepted, but separate, obligations of the state towards our national museums. One is to make available to them funds on the scale relevant at any given time to acquire suitable objects for their collections; the other, quite distinct from the first, is to maintain (and, when necessary, to put in better order) the publicly-owned buildings containing those objects, so that the latter can be appropriately made accessible to the public to whom they belong.

The fact that the V & A has for many years continued to fall below proper standards of maintenance is notorious, but, if related, steps are at last to be taken to remedy this inexcusable neglect, that is hardly a valid reason for welcoming the recent cut of over 13 per cent in the Museum's purchase grant. A similar, and indeed even less defensible, confusion became evident from a Press notice issued on December 17 by the Office of Arts and Libraries on the occasion of the reduction to £1m of its share of the total value of approved objects to be accepted as payment in kind of capital transfer tax liabilities during the coming year 1985-86. A specious attempt was made to palliate this reduction by reference to a totally unrelated subject, the long overdue increase in monies allocated to museums for expenditure on housing and the like.

It must be stressed that the statutory provision for so-called "acceptance in lieu" (which does not entail the actual expenditure of public money) is the only means of obviating to some degree the forcing, by means of the incidence of capital taxation, of works of art on to the market (and so in many cases their loss to this country). Yet, far from encouraging recourse to this valuable statu-

tory option, the (unacknowledged) policy of the state is evidently to discourage this by various administrative dodges, which include—above all—the imposition of a quite arbitrary, but inflexible, ceiling of total value.

Testators and executors can hardly be recommended to embark on what is in effect a lottery, especially when the estate concerned becomes liable to interest charges while the bureaucrats involved take their time in developing arguments for avoiding giving practical effect to what is provided for in theory by statute.

What seems to be lacking in the Treasury is goodwill towards the retention of our cultural inheritance and a due sense of proportion.

Denis Mahon, a school expense I have seen directors of boards appear totally unconcerned when sums of up to £1m have been lost to creditors.

These directors must have known that the companies were in financial difficulties as the reports from the meetings of creditors showed that losses were being incurred many months before a petition was presented.

Under section 332 of the Companies Act 1948 it has to be proved that directors intend to defraud creditors. If directors are not prudent in administering their companies, even if they are not guilty of fraud, they must bear responsibility for their actions when their companies cannot pay their debts upon demand.

Martin S. Posner,  
4 Johnston Court,  
Woodstock Road,  
Croydon, Surrey

## Good credit risks

From the Managing Director, Downings Steel

Sir,—I read with interest the short article (December 18) on "The how to of credit control." That is until I reached the final paragraph, which completely negated the good sense which had been expressed in the rest of the article.

I have heard, on many occasions, a customer suggest that he is a good credit risk because he has not got a bank overdraft—and could he have 90 days in which to pay, and each time my blood boils. Banks are for providing trading credit, and any encouragement, which very many companies need little, to take extra credit from suppliers, is irresponsible and immoral.

Obviously the reality of business is that credit is part of our way of life and it is probable that the industrial sector would collapse if all accounts had to be settled on time, but a company which pays its accounts on time can at least talk from a position of strength when asking its own customers to pay more promptly.

M. J. Kent,  
Doncaster Road, Barnsley,

distribution present a dismal picture in the CAP I would suggest that this results more from deliberate political policies than from any failure of economics as a subject.

David Levin,  
Economics Department,  
The College, Bath Road,  
Cheltenham

## Compulsory liquidation

From Mr M. Posner

Sir,—I must disagree with the director general of the Institute of Directors (December 19) on his comments relating to the Insolvency Bill that "it makes businessmen guilty until proved innocent."

Denial of a school expense I have seen directors of boards appear totally unconcerned when sums of up to £1m have been lost to creditors.

These directors must have known that the companies were in financial difficulties as the reports from the meetings of creditors showed that losses were being incurred many months before a petition was presented.

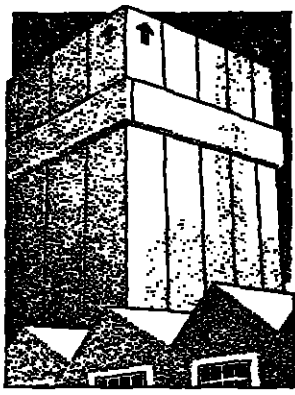
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Martin S. Posner,  
4 Johnston Court,  
Woodstock Road,  
Croydon, Surrey



# Forecasts 1985

## Downturn could mean restructuring



### CAPITAL GOODS

IAN RODGER

THE EXPECTED slowdown of economic growth in most industrial countries this year is bad news for capital goods producers.

1984 provided something of a reprieve for hard-pressed makers of most kinds of industrial equipment as investment spending grew strongly in some countries, especially the U.S., for the first time in at least three years.

However, few capital goods producers are yet making reasonable profits and even fewer have repaired the damage done to their finances by the deep recession of the early 1980s. So a fresh downturn could lead to major restructuring.

Perhaps the decision in November by International Harvester of the U.S. to abandon the farm equipment business will turn out to be an indicator of a new willingness by companies in some of the world's overcrowded heavy industries to take hard decisions.

These are confusing times for capital goods producers. They are accustomed to seeing their industrial customers start to invest in new plant and equipment once economic recovery has been under way for about a year. But in the current cycle, the surge in investment spending did not really get underway until last year. Now it looks as if it will be short-lived as well.

In the U.S., where the surge has been strongest, total fixed investment was up 9.7 per cent in 1983 and about 18 per cent last year, but the growth rate is

expected to drop to 5 or 6 per cent this year and perhaps in 1986. In Europe and Japan, the pattern has been much weaker, with peak growth rates in fixed investment last year of under 5 per cent in Japan, 5 per cent in the UK and 3 per cent in West Germany. All except France and Italy are looking for lower investment growth rates in 1985.

So far, the recovery in investment spending has also been highly selective. It has been best in the commercial vehicle, aircraft and factory automation sectors. Cummins Engine, which supplies nearly two-thirds of the engines for big trucks in North America, had a 54 per cent rise in revenues in the first nine months of 1984. General Electric of the U.S. said that aircraft engines were among the main contributors to its earnings and sales gains last year. GE supplies engines to Airbus Industrie, which pulled off a spectacular \$2bn order last year from Pan American World Airways. In the factory automation sector, CAD/CAM and robot sales to the fast growing U.S. market probably grew 25 per cent in 1984 to something like \$500m.

But the recovery has scarcely touched other capital goods sectors. The traditional machine tool industry, for example, is

Another negative factor has been the drying up of markets for big plants in Opec and other developing countries, as their financial resources have become strained. The six countries in the Gulf Co-operation Council had a combined deficit of over \$11bn in 1983 and are not expected to be in surplus for at least another two years. Bechtel, the U.S. engineering construction group with major interests in the Gulf, took new orders worth less than \$10bn in 1983.

Some capital goods sectors have special market problems. Environmental concerns, for example, have brought to a halt the construction of nuclear power stations in the U.S. and some other countries. Steel works projects in developing countries are being affected by increasingly tight import restrictions in the industrial countries. According to the International Iron and Steel Institute, spending on steel works by five important developing countries, Brazil, Chile, Mexico, Venezuela and South Korea, dropped from \$4.8bn in 1979 to under \$2bn in 1983.

Analysts have been wrongly forecasting major structural changes in traditional manufacturing industries for many years, but it looks as if there could be a number of major developments this year.

### The recovery in investment spending has, so far, been highly selective

still depressed. Machine tool orders in the U.S. have recovered from the deep trough at the end of 1982 but are still at about half the peak level of \$5.6bn reached in 1979. In the UK, the machine tool order rate is still about 30 per cent below 1979 levels. The construction equipment and process plant sectors also remain depressed, while farm equipment has continued its eight-year decline.

One reason for this selective pattern of performance in the capital goods industries may be the high cost of borrowing in most countries. Most very large capital projects can easily be postponed, and the temptation to do so must be strong when high interest charges lengthen the projected payback period.

For example, talks between Clark Equipment of the U.S. and Volvo of Sweden with a view to combining their construction equipment businesses have been going on for several months, and a result should be imminent.

The removal of Harvester from the farm equipment business may make it easier for other companies with limited prospects in this sector to conclude that they should withdraw or compete for a stronger competitor.

In the machine tool area, the shake-out among traditional builders is proceeding rapidly and a new structure is emerging in which three or four companies with strong electronic know-how are becoming known in each of the main

industrial countries. Because of the increasing importance of electronics in factory equipment, the large established electrical companies, such as Siemens, Philips and Olivetti, are likely to be more interested in the sector.

Machine tool builders with a strong presence in the automobile industry should do well this year. After a very successful year in 1984, car makers are spending heavily on new equipment. General Motors, for example, said recently it planned to spend \$1bn on machine tools this year in the U.S.

In some sectors, restructuring could take the form of joint ventures, along the lines of those launched by the major aero engine makers in the past year or so to develop new models. The capital goods producers of the U.S. have been a particular problem in the past couple of years because of the high value of the dollar and it seems likely that something will be done about it this year, now that the U.S. election is over.

Caterpillar Tractor, the world leader in construction equipment, has seen its exports from the U.S. fall from \$3.5bn in 1981 to \$1.5bn in 1983. Cat has also had to cut its margins in the home market to compete with low cost imports. The company suffered its third consecutive years of losses in 1984.

"Automate or emigrate" has become the bitter slogan in the Midwest heartland of U.S. heavy industry, but Cat's experience suggests that even if you do both, that may not be enough. The company has been a leader in adopting new manufacturing technologies and it has 10 factories outside the U.S., including five in Europe.

Until recently, Cat and other heavy manufacturers suffering from the high value of the dollar have been fairly restrained in their criticism of U.S. policy, but they are becoming more aggressive, demanding protection from likely rivals unless the terms of trade with foreign competitors are improved.

They are also shifting more production to lower cost foreign locations. Cat announced in November that it was likely to move some manufacturing activity from two plants in Illinois to its factories in Glasgow and Grenoble.

In summary, 1985 is likely to be another year of struggle and quick-connected phone calls of the capital goods industries.

## Confounding Orwell's predictions



### INFORMATION TECHNOLOGY

GUY DE JONQUIERES

SO now we know. Nineteen eighty-four the year did not, after all, turn out much like Nineteen Eighty-Four the novel. Orwell's bleak vision of technology employed by a faceless government as an instrument of political repression has few echoes in the world today.

Indeed, in one important respect, the outcome is almost the exact opposite of Orwell's prediction. The spread of the new technologies—and particularly microelectronics-based information technology—is enlarging the scope for individual freedom and sweeping away many traditional underpinnings of centralised authority and control.

One example is the growth of the personal computer, which has brought to the individual desktop the power and versatility of large central mainframes of only a few years ago. Another, even more recent, result is the accelerating shift away from state-sanctioned monopoly and regulation towards liberalisation and competition.

The break-up of American Telephone and Telegraph and accompanying U.S. deregulation, liberalisation of Britain's telecommunications market and the planned dismantling of Japan's telephone monopoly all reflect a common theme: that microelectronics has undermined the basis for a "natural" telecommunications monopoly by hastening the erosion of the long-standing distinction between computing and communications.

It is tearing down barriers in other sectors, too. By lowering entry costs which have historically discouraged new competition, electronic information systems are playing a central role in the structural upheavals which are reshaping the banking and financial services industries on both sides of the Atlantic.

Deregulation is also accelerating the emergence of global markets for many types of information technology products and services. Economies of scale play an important role in the electronics industry, and particularly in semiconductors and public telecommunications equipment, where the soaring investments needed to remain competitive can only be recouped through large production volumes.

The quest for bigger markets has led a growing number of European companies such as Sweden's L. M. Ericsson, Britain's Plessey and West Germany's Siemens to expand in the U.S. in recent years. Now, however, competition unleashed by deregulation at home is increasing the pressure on many American companies which have never before exported to push into international markets.

American Telephone and Telegraph has already established beachheads in Europe through alliances with Philips

shaken the once solid consensus in favour of national monopolies, but other countries still seem undecided about how to react.

No electronics company has pursued the principle of global marketing further than International Business Machines. Arguably the most highly integrated multinational company in any industry, it is a major force in almost every developed country and wields unrivalled influence over the direction of information technology markets. Since the late 1970s, IBM's commercial resurgence has confounded and astonished its competitors worldwide. It has stepped up the pressure by re-equipping its production capacity, shortening product cycles, slashing prices and implementing aggressive marketing strategies.

One of IBM's main objectives has been to repel the challenge of Japanese manufacturers such as Fujitsu and Hitachi in larger computers.

IBM's onslaught has undoubtedly thrust its Japanese competitors on to the defensive. However, it has also brought protests from its smaller American rivals, who say that competing against "Big Blue" is becoming increasingly difficult. Whether their complaints will have any effect on IBM is still uncertain.

IBM is also advancing

### Economies of scale play an important role in the electronics industry

of the Netherlands and Italy's Olivetti. Many smaller American telecommunications and electronics companies are also looking with increased interest at Europe and other world markets.

MCI and GTE Sprint, two carriers which compete with AT&T in the U.S. long-distance telephone market, have recently challenged its former monopoly over international traffic. Both rivals plan to offer their U.S. subscribers transatlantic services at well below AT&T's rates.

These developments are bound to send further reverberations through Europe, where telecommunications policies are confronted with growing pressures for change.

Britain's controlled liberalisation of its market has already

strongly in Europe, where it is by far the biggest supplier of computers and is pressing to capture a share of telecommunications markets. Its bold step so far was its proposed joint venture with British Telecom last year to operate a sophisticated data communications network in the UK.

The plan was vetoed by the Department of Trade and Industry—much to the relief of several other European governments, which fear IBM's market power. Their concern is, however, tempered by their acknowledged dependence on the contributions which IBM makes to their national economies through investment, employment and exports.

This ambivalence is symptomatic of a deeper malaise,

stemming from Europe's increasingly apparent failure to match the U.S. and Japan in harnessing the potential of high-technology to create economic growth.

In computers and semiconductors, European manufacturers' share of world markets—and their home markets—has been in steady decline for several years. In telecommunications, protectionist policies have enabled most countries to maintain balanced trade. However, even the biggest national markets no longer provide the economies of scale which manufacturers need to remain competitive. European Jags not only as a producer of microelectronics, but also as a user. Though semiconductor sales soared ahead by almost 50 per cent in local currency terms last year, no country comes close to the U.S. and Japan in terms of microchip consumption per capita.

The past 18 months have seen several steps towards closer collaboration between European electronics companies. Esprit, the EEC-backed programme which was finally given the go-ahead last year, has brought together several different firms to research and develop consortia.

With sizeable support from their national governments, Philips and Siemens have also teamed up to develop a new generation of microchip memories, and Siemens, ICL of Britain and Bull of France have together set up a research centre to undertake work in advanced computer intelligence.

However, the commercial results which can be achieved through closer industrial collaboration are bound to be limited while European markets remain fragmented.

At the instigation of the EEC Commission, national telecommunications monopolies have recently begun talks on harmonising technical standards and apparatus approval procedures. Several European computer companies are also supporting efforts to develop common equipment standards.

However, such efforts must overcome both formidable technical hurdles and a web of government policies, particularly in the larger EEC countries, which still favour national industries. The competition from their European competitors. In these circumstances, just to sustain the momentum achieved so far would be an achievement.

## TECHNOLOGY

FT SPECIALISTS LOOK AT THE LEADING EDGE TECHNOLOGIES POISED FOR GROWTH IN 1985

## Pointers to the next gold rush

### AUTOMATION

FACTORY AUTOMATION is unlikely to experience—in 1985 or any other year—the meteoric rise of, say, the personal computer.

Relatively large investment is involved, the gestation time is longer and mistakes can be expensive. In much of Europe, electronics is walking tiptoe, not rushing into factories, but the pace is accelerating as every-one involved comes to terms with the unpalatable fact that manufactured exports are overwhelming exports. In the UK, for example, the former exceeded the latter for the first time in 1983.

But there is growing appreciation of the benefits of computer-aided design/engineering, robotics, flexible manufacturing and assembly systems, automatic testing, machine vision and speech input/output for control and inspection.

In 1985 more projects will emerge in which separate "islands" of automation will be linked. The electronics industry is well ahead—several companies have CAD software that produces test information for example.

More robots will be able to see, more automation hardware will speak and listen to humans, and as the power of computers increases, much more information will be available on demand—to humans or machines.

Gradually, European board directors are realising that there is no conflict between price and quality: as the Far Eastern consumer electronics companies for example, have shown, reasonably priced, high quality reliable products are perfectly feasible.

### BIOTECHNOLOGY

PREDICTING WHAT is back to biotechnology is a little like riding a bob sled while playing Russian roulette. However, a quick scan of the entrails suggests that "biotech" and tiny specks of genetic material called probes may provide some winners in 1985.

With good land at a premium, our craving for meatier meat, and milkier cows may in the end only be satisfied by turning to "animal cloning." This is the business of producing a lot of genetically identical offspring from one, highly bred strain of animal. Animal cloning is done by subdividing one

embryo taken at an early stage from the mother many times.

Animal breeders now obtain as many as four offspring from a single fertilised egg and techniques of implanting them in surrogate mothers is now well advanced.

Combine this with the ability to deep freeze them for air transport around the world and then thaw them out unharmed, it is easy to see the potential for revolutionising animal breeding in the remotest corners of the world. A clutch of new biotechnology companies are even now aggressively battling for new customers in Eastern Europe and the Third World.

The business is destined to grow fast. Deep frozen embryos are cheaper to ship than live animals and they neatly get round the export restrictions which prohibit such trade in many countries. No look at the future would be complete without a nod at the past, and the success of monoclonal antibodies last year is destined to continue into 1985. The many applications of these precious chemicals made from a unique fusion of two animal cells are destined to keep the biotech industry rolling. This year will see new diagnostic kits and a new range of agents for imaging disease which could improve the survival rate from heart attack and even cancer.

### SEMICONDUCTORS

IN SEMICONDUCTOR technology definitions seldom last. The technology moves faster than the language created to describe it. But the latest group of terms to run out of steam indicate the beginnings of a fundamental change in the semiconductor industry.

The very basic division of semiconductor parts into standard and custom integrated circuits is breaking down. Several different pressures are at work. Large specialist groups of semiconductor users are emerging. The automobile industry, for example, is now a major user with special needs for high quality devices that can operate in a tough environment.

Product life cycles are shortening forcing competing manufacturers to come up with something new quickly. The complexity of integrated circuit design has increased to the point where an entire computer (or similar) system can be put on half a dozen chips. Automated design methods

are making it easier and quicker to produce special integrated circuit designs.

It will not be long, however, before the lines between custom and standard chips become even more blurred.

The future may bring "automobile chips" that are optimised in a car engine. "Standard" memory chips are beginning to be designed in special versions to suit different market sections. The next step may be special versions of microprocessors tailored to fit the requirements of a particular customer. Such chips have already been built for one or two very large users, according to industry insiders.

### MATERIALS

THE SEARCH for cheaper, lighter or stronger products is providing a new impetus to the world of materials development. Metal combinations like Aluminium-lithium, tipped to replace conventional metals in aircraft design, are facing a challenge from plastic composites which offer even greater weight savings without sacrificing strength or simplicity of manufacture.

Many companies are adding carbon or glass fibres to polymers to produce plastics which are as hard as metals and can even be machined and formed by processes developed for metals. Also, researchers are developing faster ways to injection mould large components allowing the materials which form the plastic to react in the mould itself rather than carry out this process separately.

In the world of automobiles, the race is on to develop engines made from novel types of ceramics. A car, ceramics replacement of metals could result in better fuel efficiencies because the engine could run at higher temperatures as well as the potential for lighter vehicles which would also save energy. In Japan, prototype turbochargers have been built with some 40 per cent weight savings over traditional nickel alloy types.

Ceramics alone have wide potential in industry from the tiles which protect the space shuttle to electronic components, aircraft turbine blades, cutting tools, and even hip replacement in medical applications.

### SPACE

IN SPACE technology, West European nations have to decide over this month or the role they will take in the U.S. plan to build a manned space station in the 1990s. The station could feature docking ports, to be used in the repair of satellites, and laboratories for tests of exotic techniques to produce materials in low-gravity.

The USSR is also active in this area. The country's latest space station, Salyut 7, has been empty since October but will be occupied again soon, as part of the Soviet Union's long-term goal of keeping men and women in space on a permanent basis.

In communications technology, 1985 will see the launch of an increasing number of satellites that use high-frequency bands at around 15 GHz (as opposed to the more conventional space band at around 4 GHz). At such frequencies, more traffic such as high-speed computer data or telephone calls can be sent using the same number of satellite receivers/transmitters.

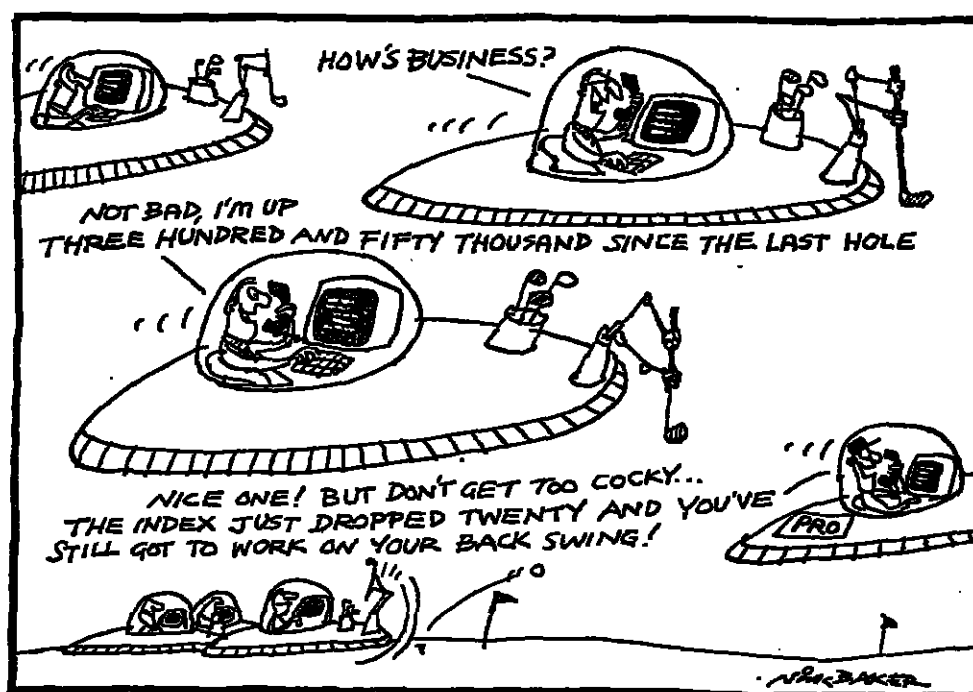
France is pressing this year for Western Europe to give financial backing to a new, heavy-duty form of the Ariane rocket, Ariane V. British Aerospace has designed a new kind of unmanned launch vehicle that returns to earth after jettisoning its payload—but the project is unlikely to go ahead as a result of lack of enthusiasm by the UK Government.

### COMMUNICATIONS

DURING THE opening weeks of the New Year the UK's two main, Gellnet and Vodafone are going "live" in London and the first inklings of an answer will emerge to that much-asked question—"what will be the take-up rate by British business?"

For the user, the service will be available on demand—the old waiting lists of previous, single transmitter radiophone services will vanish—and clear, quick-connected phone calls will be possible from vehicles or hand-held units.

Eight or so low power transmitters are used in cells only a mile or two across, the vehicle's call being computer-switched between them as the car crosses the boundaries. The computer's central processor carries out its instructions one at a time in a strict sequence. For some years now it has been apparent that computers which carry out instructions in



service is unlikely to spend less than £1,700 a year and many will spend much more.

Trunked community systems are also set to make an impact next year. Here, instead of a number of private user groups each having a fixed channel frequency, a number of channels is allocated to the area and each group is dynamically assigned one of them by computer when the need arises. In theory, the allocated channels can be kept fully occupied, implying more users or fewer channels.

Paging, in which one is merely alerted by "beep" and display to a phone seems assured of a future via cheapness. An in-house paging variant that some manufacturers will push for in 1985 is a system with keypads allowing dialling out via the company PABX. But new frequency allocations will be needed.

### COMPUTERS

TOWARDS the end of the decade, parallel processing should come into its own in business computing.

For over 30 years, commercial computers have been constructed according to what has been described as von Neumann architecture, designed for sequential operation. The computer's central processor carries out its instructions one at a time in a strict sequence. For some years now it has been apparent that computers which carry out instructions in

parallel would be substantially faster than today's machines and would also have the capacity to work on problems in an "intelligent" manner.

Th shift to parallel processing won't be this year, however, or for some years to come, even if the first signs of genuine advances in parallel processing are becoming evident. The Japanese, for example, have announced a working "inference engine," a computer that processes inferences by the second rather than instructions.

This year, also, Immos should produce sampling for clients of its "transputer," a silicon chip made for parallel processing—it already claims to have a working prototype in silicon.

### VIDEODISCS

THE DOMESTIC computer market is running out of steam (Basic palls, games bore), the video disc player business stagnant (technological solution chasing a question).

Put them together, however, and there is the nucleus of what could be the most important development in consumer electronics since the invention of the radio receiver.

It is interactive video, the use of a small computer to control and manipulate video images on a television screen.

Last year JVC announced the launch of the first interactive videodiscs designed for the consumer market. Experiments with interactive

video are already commonplace in industry where they are used chiefly for education and training.

Interactive video is also exploited in the latest generation of public arcade games. The advantages of interactive video are threefold: the screen image is "real" rather than constructed in computer graphics, any frame on the disc can be called to the screen in a fraction of a second and different video sequences can be displayed according to the dialogue the user conducts with the computer—for example in a road race game a driver could either take a bend safely or crash realistically according to how well the computer is "driven".

AN INCREASING preoccupation among health-care administrators is to transfer surgical treatment where possible from the hospital ward to the outpatient department, where costs can be reduced. Several promising developments in laser surgery are helping this trend. The most far-reaching could be application of lasers to block arteries that have become clogged with fatty deposits. Such operations, reminiscent of calling in a plumber to sort out a silted-up rain pipe, will be the subject of continuing experiments during 1985.

Already doctors at the Northern General Hospital in Sheffield have reported promis-

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ing results in work to unblock arteries in the legs. The technique may soon be transferred to the blood vessels close to the heart.

Clogged arteries, caused by pools of fatty material, are a major cause of strokes and are usually treated by expensive by-pass surgery. Another technique being turned to by brain surgeons involves use of ultrasound or electromagnetic probe vibrating at a high frequency selectively removes tissue, leaving behind nerve ends and blood vessels. Conceivably similar techniques could be applied to treat other parts of the body.

### SOFTWARE

"GIMME a list of the salesmen who sold me a car last month. And I want the name of that guy in California who topped the list."

Such a request might be barked into an intercom system for the attention of a diligent secretary. It is not, however, the kind of language that can be used to command a computer.

Obtaining the same information from a computerised data base, even using the most sophisticated personal computer data base management software, might require commands such as:

● Select Name salary from salesP where salary GT average  
● Select Name salary from salesP state, Calif where salary highest

Thereby lies a major problem for personal computer novices. Before they can put the machine to work, personal computer users are forced to learn a manual full of arcane commands.

Ideally, a personal computer should be able to understand and obey commands phrased in the user's own words. The demanding sales manager quoted above should be able to type his request—straight and all—into the computer and get an answer.

"Natural language" programs for personal computers are in their infancy, but experts predict that natural language computer interfaces will be one of the first commercial applications of artificial intelligence research. They forecast a \$80m market for natural language software by 1990.







## FINANCIAL TIMES

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Wednesday January 2 1985

## Mr Reagan's second term

WITHIN the next month President Reagan will take a number of steps that will begin to define the path he wants his second Administration to take. His Secretary of State will have met Mr Gromyko in Geneva. He will have given his own six-point Press conference for almost six months (it is curious that the Great Communicator should have given fewer Press conferences than any President since Herbert Hoover). He will have reported formally to the Congress on the State of the Nation. And he will have sent up his new budget. That, obviously, will be a basic text for those who want to forecast the Administration's specifically economic policies and we shall be looking at it in that context on other occasions. But it will also be rich in hints about the choices the President has made from the whole menu of policies put up to him by his advisers. Taken in conjunction with the other evidence that will become available during January, the way the debate over the budget has been resolved draws the main outlines of presidential strategy for the second term, not only the narrow realm of what is known as "economic policy," but for the most important foreign policy issues as well.

After the election, as the President and his advisers took the basic budget judgments, it was clear that the most critical of these would be how seriously to take the potential danger of the budget and balance of payments deficits. Two months later, we have our answer. While giving lip service to the need to reduce both, the Administration has ignored one opportunity after another of taking effective action to do so. The last serious possibility of reducing the swelling budget deficit was afforded by the unwilling of the Treasury's long-term plans for tax reform, and by the debate over cuts in defence expenditure. With one voice, the Administration has gone out of its way to insist that tax reform will not mean any increase in revenue. And the President personally, just before Christmas, unambiguously rejected the serious defence spending cuts pleaded for by his budget director, Mr Stockman, and chose instead the insignificant cut offered by his Defence Secretary, Mr Weinberger.

There are those who are surprised by this. They have no reason to be so. There was a good deal of superficial talk, after the election, about how Reagan was going to do it. Reagan was a man who was said to have his eye not on the history books, and therefore, though the step is hardly logical, more

## Distrust

Such a position may be stark, but it is the one the President has always taken. Is it compatible with the President's newly professed desire for serious and fruitful talks with the Soviet Union? No, it is not. The President's distrust of the Soviet Union, in any case, should be under no illusions that Mr Reagan has abandoned his lifelong distrust of its intentions and its behaviour. Recently Soviet leaders have missed an opportunity to try to persuade Washington to bargain away the Strategic Defence Initiative—the so-called "Star Wars" proposals—for shooting down ballistic missiles in space. They are probably wasting their breath. The President is willing to find out what they have to say. But in the meantime they can be sure that he has every intention of keeping right on building the Strategic Defence Initiative, and that the MX missile, the Soviet strategic weapons the Pentagon wants—so long as the Congress will let him.

It is a disquieting prospect for the President's European allies, who remain deeply suspicious of the U.S. deficit can be or should be sustained and regard the SDI as more likely to re-ignite the arms race, with all the attendant costs and dangers, than render it obsolete.

THE most important American economic event of 1985 will occur not in the financial markets but in Congress and the White House. The critical task for 1985 is to enact legislation to shrink the enormous budget deficit that currently clouds America's economic future. In comparison to the tense uncertainty of this political challenge the near-term evolution of output and prices in the U.S. is likely to be quite unexciting.

Despite the sharp slowdown in economic activity from more than 8 per cent real GNP growth in the first half of 1984 to less than a 2½ per cent rate in the second half of the year, the economy is likely to go on expanding at a rapid enough pace during 1985 to shrink the current 7.2 per cent unemployment rate even further.

The strong optimism of consumers and the recent decline in interest rates are together likely to keep total demand expanding at a rate of more than 3 per cent during the coming 12 months. The drain on domestic demand that occurred in 1984 because of the doubling of the merchandise trade deficit, is likely to be partially arrested in 1985 as exports to Europe and Latin America rise and the growth of U.S. imports slows.

The continued modest rate of inflation stands in sharp contrast to the warnings of many monetarist economists as

## A decline in the dollar at some point is inevitable

recently as last summer that the rapid expansion of money supply would lead to double digit inflation by the end of 1984.

In fact, prices have been rising at an estimated rate of less than 4 per cent during the second half of 1984 and only 2.9 per cent during the final quarter of this year. The absence of a sharp rise in inflation tends to confirm the view of many of us that the rapid increases in the money supply in 1983 was absorbed without generating inflationary pressure because the 1983 changes in banking rules had a comparably large increase in the demand for money.

The combination of the 1984 rise in the dollar and the continuation of economic slack in the months ahead is likely to be sufficient to keep inflation under control in 1985.

Once again substantial attention focuses on the possibility of a dollar decline during the

coming year. America's present current account deficit of \$100bn is clear evidence that the dollar is above its equilibrium level and must decline in the future. A decline in the dollar at some point in the future is inevitable because foreign investors will not be willing to go on indefinitely adding to their holdings of dollar securities at the current pace.

To reduce the capital inflow substantially means a correspondingly large reduction of the U.S. trade deficit and that will require a more competitive dollar.

When the dollar comes down, its decline will have a profound effect on the world economy. In Europe, a shrinking dollar will mean lower net exports, less inflationary pressure, and the possibility of reduced domestic interest rates. In Latin America, the dollar decline will mean a comforting reduction in the value of foreign debt relative to export earnings.

For the U.S. economy, a decline in the dollar means not only a smaller trade deficit but also a reduced inflow of capital into the U.S. The current inflow of foreign capital offsets some 50 per cent of the government's borrowing, thereby maintaining investment and keeping real interest rates in the U.S. from rising even higher, than they already have.

Without the current capital inflow, net investment in the U.S. would have to be cut by more than half. The sharp part of the future dollar decline therefore depends critically on what is happening concurrently to the budget deficit.

If the government is continuing to borrow the enormous sums that are now projected, the decline of the dollar in the future would require a corresponding fall in U.S. investment and a resulting rise in U.S. real interest rates. But if the dollar falls because the budget deficit has been brought under control and the future government borrowing needs reduced, the decline in the dollar would be associated with lower interest rates and increased investment as well as with increased net export.

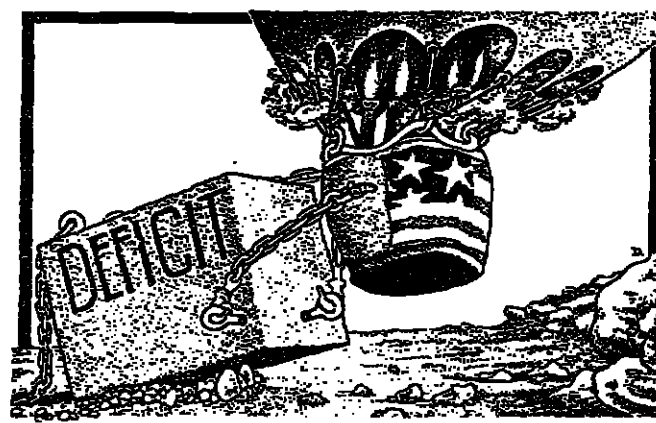
The result would be a more balanced and healthy economic recovery.

The prospects for significant legislation in 1985 to reduce the future budget deficits were improved in the past few months by the publication of statistics showing that economic growth has slowed substantially.

As long as the economy is growing at an annual rate of more than 7 per cent, the super-optimists could claim that economic growth alone might eliminate future budget deficits.

## Forecasts 1985

## So far so good—but it all hinges on the deficit



## THE U.S. ECONOMY

By Martin Feldstein

But now none of the President's advisers, not even Treasury Secretary Regan, is claiming that growth alone will do the job. There is a clear agreement that tough legislation will be needed to shrink the deficit in the years ahead.

The President and his advisers have set a goal of reducing the budget deficit from

and some Conservative Democrats will support the President in his attempt to cut down non-defence spending, they will not follow him to the point of political suicide. Moreover, with the more liberal Democrats in control of a majority of the House of Representatives, many spending cuts will be impossible to legislate.

**'The fundamentally sound condition of the American economy today makes it likely that any turn-down would be both short and shallow'**

the current 5+ per cent of the GNP to 1 per cent of GNP in the 1988 fiscal year, 3 per cent of GNP in 1987, and 2 per cent of GNP in 1988, with the aim of achieving a balanced budget by early in the next decade.

To reach that goal requires cutting the projected 1988 deficit by about 2.5 per cent of GNP or some \$120bn.

The plan for spending cuts that the administration is currently preparing may achieve the necessary deficit reduction on paper but it will not do so in reality. The President simply cannot obtain the votes in Congress to pass all his proposed deep cuts in programmes for the poor and middle class. Although the Congressional Republicans

in the end, the Congress is likely to enact only about half the cuts in non-defence spending that the President proposes, or about \$40bn a year by the end of the decade.

One barrier to greater spending cuts is that Ronald Reagan has already achieved unprecedented reductions in non-defence spending during his first term. In 1980 federal government spending on all non-defence programmes accounted for 15.1 per cent of GNP.

In the current fiscal year the programme will consume only 13.5 per cent of GNP. Even with no further legislation, the rule that is currently on the books imply that by 1989 this GNP share will be down to 12.3

per cent or back to the same share that prevailed in the early 1970s.

The likely unwillingness of Congress to enact the President's budget proposals must be understood in the context of the American political system. With a Presidential system of Government and no party discipline, the President's failure to achieve his proposed budget does not represent failure in any larger sense. The budget that a President presents to the Congress cannot be compared with a British budget. Rather, it must be seen as the opening bid in a complex and very public negotiation. The President's moves in this negotiation are designed not only to achieve as much of his substantive goal as he can, but also to give him the political credit for popular positions while putting the blame on his opponents for unpopular ones.

The outcome of these negotiations between the President and the Congress is likely to be a compromise in which Congress supplements the non-defence spending cuts with reductions in the growth of defence outlays and with increases in future tax revenue. It would not be unreasonable to expect that the Congress will reduce the projected 1988 defence outlays by about 10 per cent or \$40bn. A 5 per cent increase in total personal and corporate taxes would add \$55bn in additional 1988 revenue, about the minimum revenue increase that Congress would insist upon as the price for cutting the programmes of lower income beneficiaries.

The direct effect of these changes in outlays and receipts would be to reduce the 1988 deficit by \$115bn. The stream of deficit reductions between now and the end of the decade would reduce the end-of-decade national debt by about \$300bn, resulting in a cut of about \$30bn a year in debt service costs. The total deficit reduction of about \$145bn would reduce the likely 1989 deficit to between \$100bn and \$150bn or between 2 per cent and 3 per cent of GNP.

Although deficit reductions could be achieved in a year by political wrangling and, in a stalemate, I am more optimistic than that. I believe that Congress in 1985 is likely to enact legislation that will reduce the future deficits by amounts that grow to some \$150bn a year by 1989. And it wouldn't be totally surprising if Congress insisted on larger tax increases or found ways to slow the growth of social security retirement benefits. The President could accept as consistent with his electoral promise not to reduce future social security benefits.

With these additional

changes, the budget could be much closer to balance by the end of the decade.

If Congress and the President do succeed in 1985 in legislating substantial deficit reductions for the years ahead, financial markets are likely to signal their approval and relief by a significant fall in medium term and long term real interest rates. And with these interest rates down, the exchange value of the dollar would also decline. Lower interest rates would mean increased investments in 1986 and beyond. Similarly, a lower dollar would mean a fall in the U.S. trade deficit in the years beginning with 1986. If all goes well these increases in investments and in net exports will provide the stimulus that offsets the direct contractionary effects of deficit reduction.

It is, of course, possible that a mismatch in timing between the direct contractionary effects of the deficit reduction and the off-setting expansionary effects of the induced fall in interest rates and the dollar would cause a temporary economic downturn in 1986. But the fundamentally sound condition of the American economy today makes it likely that any such downturn would be both short and shallow. With neither an excess of recent investment in infrastructure, capital goods or construction nor a rising rate of inflation that needs to be reversed by a tough monetary policy, the economy should be

## If the budget negotiations end in stalemate...

able to rebound quickly from any economic downturn caused by a mismatch in timing.

Although there are no sure things in American politics I start the new year with the belief that it is more likely than not that 1985 will see significant legislative steps to reduce future budget deficits. If the Congress and the President can agree on legislation that provides predictable, reliable and substantial reduction of deficits in the years ahead with prospects for sound growth with low inflation are very good. But if the budget negotiations end in stalemate, the projected deficits will have very serious adverse consequences for the United States and for our economic progress. Those who are concerned with the economic future will therefore be watching Washington with unusual interest in the months ahead.

The author is Professor of Economics at Harvard and a former chairman of the President's Council of Economic Advisers.

## High hopes for the Third World

PERHAPS the most extraordinary, and certainly the most encouraging, economic development of the past 12 months has been the turnaround in the fortunes of the developing countries. After three years of economic disasters, the situation remains critically dangerous in much of Latin America and Africa, yet there are reasons to hope that one day, history may look back on 1984, not only as the final year of the worst economic crisis in the Third World's experience, but also as the beginning of a new era of durable economic and social progress.

The erosion, or outright collapse, of failed economic philosophies and entrenched political interests can be seen in much of Latin America, in parts of Africa and even perhaps in China. The economic shocks of the past few years have forced many third world countries to face up to the costs of irrational industrial intervention, incompetence, economic planning and corrupt and stifling political structures. As a result, there are signs that a long process of evolution has begun towards more rational, market-oriented and pluralistic forms of social organisation.

These signs of a growing political maturity, tentative though they are, provide the firmest foundations for hope that the difficult adjustment processes imposed by the International Monetary Fund on many developing countries will ultimately succeed in their main objective: which is not just to ensure the solvency of the international banking system, but to create the conditions for sustainable worldwide economic growth.

The balance of forces in many developing countries remains desperately precarious, however.

Although there is no world economic recession on the horizon, it may well be that 1984 was the best year of a

worldwide economic cycle, and it is all but certain that the cyclical growth peak of the U.S. economy has now passed. About 98 per cent of the increase in Latin America's exports between 1982-84 went to the U.S. market; yet the banking community appears to require that the Latin American debtors will maintain trade surpluses at near their 1984 levels at least until the end of the decade. It remains to be seen whether such enormous and consistent surpluses will prove compatible with a resumption of rapid economic growth in the debtor countries—or with the big reduction in the U.S. trade deficit which may eventually be forced on the Reagan Administration.

Even for the Far Eastern economies, whose remarkable successes have helped to inspire the upsurge of interest in market-oriented policies throughout the Third World, there are grave dangers posed by the present structure of world trade, with its excessive dependence on a narrow range of manufacturing activities from industrialised countries. The policies adopted by IMF guidance have laid the foundations for what the IMF describes as a "long-term process of shifting a broad range of manufacturing activities from industrialised to developing countries." This process should benefit everyone, but to succeed it will require great forbearance from protectionist measures in the industrialised world. And yet, it would be rash to transfer the high hopes for developing countries into confident expectations.

## Career open in fraud

The present extent of fraud in the City of London has recently been condemned as "quite unacceptable as well as being very damaging to the many honest firms" by Sir Michael Havers, the Attorney-General.

His comments will be much in the mind of Sir Kenneth Newman, Commissioner of the Metropolitan Police, this week as he reviews a shortlist of candidates among his senior officers to choose a new head for the Fraud Squad.

Properly called the Metropolitan and City Police Company Fraud Department, the squad, which is to be found in offices in Holborn, needs a strong man, well-equipped for his specialist duties, as the City enters a period of unprecedented change.

Yet changes at the top of the squad have been frequent lately. The new commander will be the third in the job within the space of a year.

Commander Graham Stockwell left command of the squad earlier this year to help run the Hong Kong Independent Commission against corruption. He was replaced by Commander William Huckleby who previously had been head of the Metropolitan Police anti-terrorist squad. City was suggested he had been drafted in to contain the 1984 "Big Bang".

Now Huckleby is off to spend a year at the Royal College of Defence Studies before moving on to other police duties.

## Men and Matters

a national police service nowadays. It is regularly called in to assist provincial forces in cases requiring specialist financial skills. A number of accountants feel the squad's work could be further improved if it were given a new format to work more closely with experienced practitioners of their trade.

**Solomon's wisdom**  
"I have a very strong feeling about moderate change, that you do not move even in the right direction at too fast a speed. That is my philosophy as a public servant," says Anthony Solomon, the man who has stepped down as president of the New York Federal Reserve Bank on reaching retirement age.

Solomon moved to the New York Fed in 1980 from the U.S. Treasury where he was under secretary for monetary affairs in the Carter Administration. He promptly found himself looking at money from a different perspective, that of a central banker rather than a politician.

After a career on both sides of the fence he is in no doubt that the central banker's perspective is a valuable one which complements rather than undermines the politicians at the Treasury. Top government officials, he says, are likely to be rushing from crisis to crisis without much time for reflection, whereas the central banker has time for deeper thought.

Solomon has become wary of political influence upon monetary policy. There is something very useful for the country to be able to get a group together such as the Fed's policy-making open market committee, he says. His view of the Fed is not one which would necessarily be endorsed in the Reagan White House. But it is one the public is likely to hear more of, as



"I'm thinking of starting a campaign to weed out incompetent Ministers of Education"

seems likely, the president and his supporters intensify their attacks on the central bank's independence.

Solomon, for his part does not intend to retire into silence. He gives warning that he is looking for a part-time post which will give him a "public platform."

## Site marked

After more than 20 years of wrangling broad agreement has been reached upon a European Community Trade Mark system. All concerned over it will be operational by the late 1980s.

Which is just the prologue to another struggle. Where, in a community that now sprawls from Ireland to Greece, should the Trade Mark Office be built? My information is that there is a good chance of it gracing one of the best sites left in central London—the old St. George's Hospital at Hyde Park Corner.

For more than a year a committee, chaired by Iain Mills, Conservative MP, has been co-

ordinating British efforts to secure the office for London. It would be the first EEC institution in London and, apart from the prestige, would create some 400 new jobs directly, plus more than 2,000 jobs indirectly, in the offices of trade mark agents, barristers, computer consultants and the like.

The Duke of Westminster's Grosvenor Estate would like the old hospital site, which is on the edge of its Belgrave estate, to be occupied by something of high purpose and international status.

Recent history plays a part in that view. There was a political row—quite unbecoming in the view of the Duke and his advisers—after the hospital closed five years ago and the estate regained part of the freehold (worth millions of pounds) under an old agreement at the original £27.00 purchase price.

The British Government is keen to get the Trade Mark Office and the Treasury believed to have set aside adequate funds to support the bid. However, following its principles, the Government wants to also involve the private sector and local government as far as possible.

The best-laid British plans to get the office could be scuppered still by the persistence of Community rivalries. Munich, Strasbourg and The Hague are all competing keenly.

When the Community Patent Office—the last great prize—was up for grabs the West Germans virtually bought it for Munich with financial inducements. Will the promise of a unique London site, together with Treasury gold, add up to a winning bid for Britain this time?

## Price wise

In Throgmorton Street they are telling a tale about Mrs Thatcher.

Out walking one day with her secretary she stopped in front of a shop with a large notice, "Jackets £15, trousers £10."

"See," she said, "How can people say I have not countered inflation?"

Secretary: "But that is a dry cleaner's."

Observer

## BASE LENDING RATES

A.B.N. Bank	9 1/2%	C. Hoare & Co.	9 1/2%
Allied Irish Bank	9 1/2%	Hong Kong & Shanghai	9 1/2%
Amro Bank	9 1/2%	Johnson Matthey Bkrs	9 1/2%
Henry Ansbacher	9 1/2%	Knowles & Co. Ltd.	10 1/2%
Arzco Trust Ltd.	10 1/2%	Lloyds Bank	9 1/2%
Associates Cap. Corp.	9 1/2%	Malhalls Limited	10 1/2%
Banco de Bilbao	9 1/2%	Edward Manson & Co.	10 1/2%
Bank Hapoalim	9 1/2%	Meghraj and Sons Ltd.	9 1/2%
BCCI	9 1/2%	Midland Bank	9 1/2%
Bank of Ireland	9 1/2%	Morgan Grenfell	9 1/2%
Bank of Cyprus	9 1/2%	Mount Credit Corp. Ltd.	9 1/2%
Bank of India	9 1/2%	National Bk. of Kuwait	9 1/2%
Bank of Scotland	9 1/2%	National Girobank	9 1/2%
Banque Belge Ltd.	9 1/2%	National Westminster	9 1/2%
Barclays Bank	9 1/2%	Norwich Gen. Tst.	9 1/2%
Beneficial Trust Ltd.	10 1/2%	People's Tst. & Sv. Ltd.	10 1/2%
Bris Bank of Mid. East	9 1/2%	Provincial Tst. Ltd.	11 1/2%
Brown Shipley	9 1/2%	R. Raphael & Sons	9 1/2%
CL Bank Nederland	9 1/2%	P. S. Refson	9 1/2%
Canada Perm't Trust	9 1/2%	Roxburgh Guarantees	10 1/2%
Cayzer Ltd.	9 1/2%	Royal Bk. of Scotland	9 1/2%
Cedar Holdings	11 1/2%	Royal Trust Co. Canada	9 1/2%
Charterhouse Japhet	9 1/2%	J Henry Schroder Wagg	9 1/2%
Choulatons	9 1/2%	Standard Chartered	9 1/2%
Citibank NA	9 1/2%	Trade Dev. Bank	9 1/2%
Citibank Savings	10 1/2%	TCB	9 1/2%
Clydesdale Bank	9 1/2%	Trustee Savings Bank	9 1/2%
C. E. Coates & Co. Ltd.	10 1/2%	United Bank of Kuwait	9 1/2%
Comm. Bk. N. East	9 1/2%	United Mizrab Bank	9 1/2%
Consolidated Credits	9 1/2%	Westpac Banking Corp.	9 1/2%
Co-operative Bank	9 1/2%	Whiteaway Laidlaw	10 1/2%
The Cyprus Popular Bk	9 1/2%	Williams & Glyn's	9 1/2%
Dunbar & Co. Ltd.	9 1/2%	Wintrest Secs. Ltd.	9 1/2%
Duncan Lawrie	9 1/2%	Yorkshire Bank	9 1/2%
E. T. Trust	10 1/2%		
Exeter Trust Ltd.	10 1/2%		
First Nat. Fin. Corp.	11 1/2%		
First Nat. Secs. Ltd.	11 1/2%		
Robert Fleming & Co.	9 1/2%		
Robert Fraser & Ptns.	10 1/2%		
Grindlays Bank	9 1/2%		
Guinness Mahon	9 1/2%		
Hambros Bank	9 1/2%		
Heritable & Gen. Trust	9 1/2%		
Hill Samuel	9 1/2%		

Members of the Accepting Houses Committee.

7-day deposits 8.25% 1 month 7.00%. Fixed rate 12 months £2,500 8.75%, £10,000 12 months 9.00%.

7-day deposits on sums of under £10,000 8.5%, £10,000 and over 8.75%.

Call deposits £1,000 and over 9.25%.

21-day deposits over £1,000 9.25%.

Monies have been raised.

Demand deposits 8%.

See Provincial Trust Ltd.



## Forecasts 1985

## A year when everything just could come right

THERE IS a remarkable consensus among forecasters about the probable performance of the British economy during 1985. All are agreed that growth of around 3 per cent will be achieved, while most place inflation in the 4 to 6 per cent range.

If the forecasters are broadly correct then, as the chart shows, Mrs Thatcher's Government will achieve as much growth in the real gross domestic product in the six years from 1979 to 1985 as her predecessors achieved in the previous six years. The chart shows how strong output growth has proved to be since 1981, and how this should exceed growth in the previous 1975 to 1979 cyclical upswing. Mr Callaghan's Government achieved 10 per cent growth from the first half of 1975 to the first half of 1979; Mrs Thatcher's has already achieved 3 per cent in the three years from 1981 to 1984, and if output does indeed rise a further 3 per cent from 1984 to 1985, then the total growth in the four years from 1981 to 1985 will be 11 per cent.

The economy is not merely growing faster than in the recovery period of Mr Callaghan's Government, but with inflation, the budget, the balance of payments and the unions firmly under control, recovery should be sustainable for many more years. In 1979 inflation accelerated sharply after the winter of discontent, and the budget deficit widened as public expenditure growth increased. The economy showed all the symptoms of a Keynesian "go" and these have invariably been followed by a "stop", so 10 per cent growth in four years was almost as much as the previous recovery could



THE BRITISH ECONOMY

By Walter Eltis

have amounted to. In contrast Mrs Thatcher's 11 per cent recovery should gain momentum as capital investment and company profits continue to advance, so the economy's potential supply should continue to rise in line with effective demand.

Real industrial investment was actually 13 per cent higher in the third quarter of 1984 than in the third quarter of 1983, and the Department of Trade and Industry predicts a further rise of 8 per cent from 1984 to 1985. The actual rise may well exceed this forecast.

The profits of industrial and commercial companies (other than North Sea oil) rose by no less than 23 per cent from the first half of 1983 to the first half

of 1984, so these increased 17 per cent in real terms. A further real increase of perhaps 10 per cent is to be expected in the next 12 months. This will assist research and development spending to enable our better companies to continue to move upmarket, and underpin the investment boom that should allow output growth to be sustained.

The demand for the output of manufacturing companies is heavily dependent upon overseas sales, and non-oil exports actually increased 91 per cent in volume in the first three quarters of 1984 in comparison with the same months of 1983. The respondents to the most recent CBI surveys are even more optimistic about export

growth than they were a year ago, so this should certainly be sustained. Imports will also rise sharply if output growth continues, but Britain's underlying balance of payments should strengthen.

Our net overseas assets exceeded liabilities by £301bn in 1981, by £431bn in 1982 and by £56bn in 1983. This means that our true income stream from overseas investment must now be rising sharply, but official figures suggest that our net income from interest profits and dividends was lower in the first half of 1984 than in the first half of 1983. That is of course absurd, and the Central Statistical Office will revise Britain's invisible earnings upwards at some point in 1985 to show that our current account in 1984 was far stronger than the present figures indicate, and the 1985 current account will be reinforced by a growing income from Britain's rising overseas wealth.

The 1985 current account will also strengthen as a result of a diminishing need to divert oil to power stations. This (together with rising coal imports) has been costing the 1984 current account up to £350m a month, and the need to use oil in the power stations will diminish, either as a result of an official end to the miners' strike, or because a cessation of the overtime ban in the Midlands renders the antics of the Yorkshire steelworks increasingly irrelevant.

The transformation of industrial relations which is to be expected in 1985 could be a most significant new development with considerable potential to improve Britain's economic performance in ways which models cannot readily predict. During 1984 the mili-

tant elements in the trade unions could only produce dock and BL strikes of less than a fortnight, while the persistence of the miners' strike appears to be splitting the NUM into a militant union and a moderate one in the more productive coalfields with which the National Coal Board will eventually be able to negotiate sensible agreements. These examples should keep the militants especially quiet, since any attempt to assert influence will either demonstrate their impotence, or destroy the future effectiveness of their unions.

All this suggests that the British economy should be set for smooth growth at rates somewhat faster than those achieved during 1984. That is not to say that a fall in unemployment is actually to be expected. Mrs Thatcher's recovery has so far raised output per worker at an annual rate of 3.1 per cent (from 1981 to 1984) and total output at a rate of only 2.7 per cent, so the employment the economy has been able to provide has fallen by 0.4 per cent per annum.

As the labour force has been growing, unemployment has been rising still faster than this. During Mr Callaghan's recovery in contrast, output per worker rose at only 2.3 per cent per annum, while aggregate output rose at an annual rate of 2.5 per cent, so this was compatible with a rate of growth of employment of 0.2 per cent. Thus the rising unemployment under Mrs Thatcher has owed something to the exceptional rate of growth of productivity, and annual output will need to grow significantly faster than 3.1 per cent if unemployment is to start to fall. Many hope that the 1985 budget will begin to steer the economy towards the faster growth which is now needed to bring unemployment down.

Nowadays, the details of a budget are generally published in the Press in the weekend before budget day, but for 1985 the main elements were revealed as early as last month. A few weeks ago Mr Lawson announced that he would cut taxes substantially, while the Prime Minister has explained the form which the tax cuts will take. It is apparent that income tax thresholds will be raised by a considerable amount in excess of inflation. That suggests an increase in the point at which income tax starts and of the



various tax bands of 10 per cent in excess of inflation, and that will cost about £1.8bn (in addition to the cost of indexing the tax bands) during 1985-86. The Prime Minister has ruled out a major increase in the range of goods to which VAT will apply, or a change in the tax-deductibility of mortgage interest, so Mr Lawson will have to discover a way of finding £1.8bn.

This should present no difficulties if the price of oil stays up and the dollar in which oil prices are measured also remains high. The Autumn Financial Statement substantially underestimated prospective tax revenues with the result that Mr Lawson has a considerable margin in hand for his tax cuts.

If the price of oil weakens or expenditures rise unexpectedly rapidly, he will need to use his intelligence and ingenuity to make it appear that he can cut taxes without breaching the medium-term financial strategy. During 1983-84 he borrowed the Italian idea of collecting 15

months' VAT (on imports) in 12 months, and there are other equally subtle ways of achieving the seeming impossibility of cutting rates of taxation and reducing the deficit at one and the same time. If the price of oil keeps up, Mr Lawson will not need to resort to Italian devices, but he will cut income tax come what may.

He has in fact been expanding demand quite rapidly without breaching the medium-term financial strategy. Sales of government assets all reduce the PSBR, so Mr Lawson has been able to use the sale of British Telecom to cut taxes. To a Keynesian tax cuts financed by mere asset transfers will expand demand in all the ways which Keynesians happily predict, but the medium-term financial strategy is not breached because the sale of British Telecom and suchlike reduces the Government's need to borrow. During 1985 more asset sales will finance more Keynesian tax cuts.

Mr Lawson is also continuing to expand the real money supply quite quickly. Here his device has been to target M1 and PSL2 which are growing rapidly, and to confine the official targeting to M0 and M3 which have grown relatively slowly (until the 21 per cent November surge in M3 which will be partly reversed in December and January). The consequent increase in the real money supply will sustain the buoyancy of financial markets. The table shows how rapidly the real money supply is continuing to grow, and this, together with a continuation of tax cuts, should do about as much as a government actually can to aid expansion.

With all this help from Mr Lawson, it may emerge that those who predict only 3 per cent growth in 1985 will prove pessimistic. 1985 could be the year in which the economy really begins to come right as a combination of union moderation, fiscal and monetary expansion, a growing capital stock, and rising profitability all play their part in a restoration of the economy. But such optimism is conditional on a lack of disturbance from outside. Britain's recovery is far too dependent on world trade to survive an American contraction or serious banking failures. But if these are avoided, and the risks are no greater than a year ago, then 1985 should see considerable advances in the British economy.

The author is a Fellow of Exeter College, Oxford.

## UK REAL MONEY SUPPLY

(Annual percentage changes)

	M1	M3	PSL2
1979 2nd qtr to 1980 2nd qtr	-12.3	-4.7	-7.4
1980 2nd qtr to 1981 2nd qtr	-1.5	+4.4	+1.7
1981 2nd qtr to 1982 2nd qtr	-1.6	+2.0	+0.2
1982 2nd qtr to 1983 2nd qtr	+10.1	+7.2	+7.8
1983 2nd qtr to 1984 2nd qtr	+9.1	+2.4	+7.1
1984 February-November	+15.5	+6.1	+10.5

The increase in the series for M1, M3 and PSL2 (private sector liquidity) deflated by the rise in retail prices.

## Euroclerosis—the malaise that threatens prosperity

IN the mid-1980s, Europe's economy leaves much to be desired. It lacks the vigour which it had shown in the 1970s. It is less vital than the U.S., and it grows much more slowly than the Asian countries which are pulled by the Japanese locomotive. There is also a sluggishness in former colonial countries that retain a European tradition. Considering that countries in the south of Latin America which have a European culture, notably Argentina, are notorious for slow growth or stagnation, one is led to believe that the world economy, apart from third world poverty, largely suffers from a European disease. We can call it Euroclerosis.

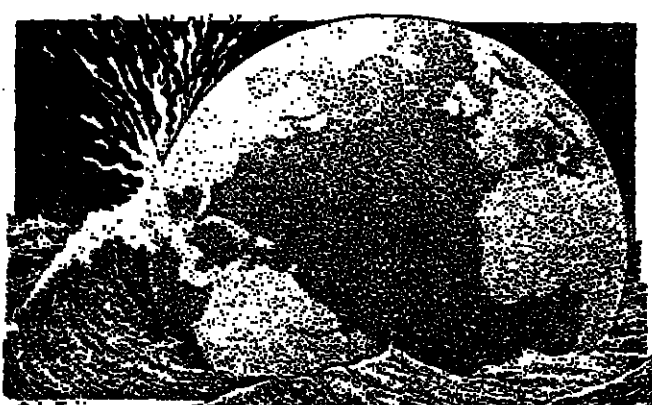
This malaise became more and more visible in the early 1970s when the European economy, having reached full speed on its march into the welfare state, was hit by shocks: a wage explosion, a sudden increase in the prices for energy and raw materials and rising costs of pollution control. These shocks added up to the great cost push which, together with process innovations, which have helped to defend the production of traditional goods against the new competition from the NICs. The outcome is what trade theorists call a reversal of factor intensities and what for the NICs may amount to an abortion of embryonic jobs.

Government subsidies and protective devices designed to maintain obsolete jobs in Europe have their roots in the same ground and produce the same effect. They force those countries which are in a process of catching up to choose more capital-intensive paths of development. Thus they indirectly contribute to the dilemma of "capital shortage cum unemployment" in the poorer parts of the world.

In Europe the induced bias towards labour-saving innovations makes technical progress appear to be the enemy rather than the friend of mankind. In some countries, such as West Germany, many among the young have become quite outspoken in their view that the progress they observe offers them little or no future. They feel attracted by movements which articulate their anti-capitalist feelings. Materially supported by the welfare state, they turn away from the industrial society towards romantic ideals of a world unchallenged by technological change.

Another reaction to unemployment and the wage-induced bias towards labour-saving innovations is the efforts of unions to cut the working week in order to reduce the retirement age. This in turn has an effect on technical progress. By giving priority to process innovations that are defensive, it diverts attention and resources from making product innovations that would open up new opportunities for markets in the future.

It is in the field of product



THE WORLD ECONOMY

By Herbert Giersch

capacity together with new jobs. Moreover, excessive wages have induced a bias in favour of labour-saving process innovations, which have helped to defend the production of traditional goods against the new competition from the NICs. The outcome is what trade theorists call a reversal of factor intensities and what for the NICs may amount to an abortion of embryonic jobs.

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innovations that Europe has reason to worry about falling behind the U.S. and Japan, despite all efforts to raise R and D spending. Technological Euro-sclerosis is not warranted in the nuclear power and aircraft industries and in satellite launching where massive government support is involved. Nor has Europe's pharmaceutical industry lost its traditionally strong position. But in the application of electronics to new products where small and medium-sized firms have a comparative advantage, Europe lacks the dynamism which the U.S. economy has shown in the creation of hundreds of thousands of new companies. In the final analysis, Europe's weakness is not technological, but institutional.

Labour market institutions are one factor behind Euro-sclerosis. There was reason to praise centralised wage bargaining when its rigidity made wages lag behind the surprisingly rapid productivity advance in the period of post-war reconstruction and market integration. But when markets slowed down and unions, as well as governments, succeeded in catching up, centralised wage bargaining contributed to an over-shooting. Populist pressures in the political arena led to legislated rigidities. The EEC Commission lists: "The wage determination system, non-wage costs, taxation, minimum wage levels, unemployment insurance, rules governing recruitment and dismissal and the right to strike, pension schemes, the housing market, training and education."

Such rigidities support a labour market structure which forms an obstacle to the entry not only of less skilled workers but also of new firms. In contrast to established firms which adjust by shedding the least productive workers these newcomers can hope to attain the productivity levels consistent with the wage structure only

after a lengthy process of learning by doing. This is why they so often fail.

Such barriers to entry the high marginal tax rates and their likely depressing effect on the mobility of labour, on the incentive to achieve, on the enterprising spirit and the whole economic atmosphere in Europe, add to the contrast to the U.S. and the Far East ceases to be a puzzle. The kind of guild socialism which Europe has developed outside and inside the labour market to protect former scarcity rents and to preserve established positions runs counter to the requirements of an evolutionary process which is bound to involve destruction as well as creation.

A number of European countries, not excluding those with a socialist government, have endeavoured to re-establish confidence by pursuing a policy of fiscal and monetary conservatism and a tight incomes policy. This helped to bring down inflation and to start a consumption-led upswing. But a cyclical upswing is no assurance of faster growth and less unemployment in the longer run. And confidence in government is not enough for regaining economic vitality.

Much more needs to be done soon. Even in the capitalist U.S. it took several years for courageous deregulation measures that were started in the 1970s to be carried out and to have their full positive effects. Taking into account that Europe has not yet faced squarely the issues of reforming taxes, removing barriers to entry, and freeing trade in old products and new services, one is led to believe that in the process of transition to faster economic growth the old continent is at least half a decade behind the U.S.

Diverse as it is, Europe has prospered as well as declining regions. The coal and steel industries in the continent's rust belt were the locomotives in previous spurts of economic development, but are now under increasing competitive pressures from the NICs. It may be that many firms will succeed in gaining new advantages by adopting microprocessor technologies, but this will be temporary and at the expense of employment. The young, far-sighted therefore, turn their attention to the more prosperous regions. One finds them by and large in the southern parts of countries north of the Alps and in the northern parts of countries south of the Alps. In their industrial structure they are more decentralised and more closely linked to the information-intensive activities that are likely to dominate economic development in the future. The contrast between these two types of regions underlines the need for the kind of structural change which Europe has to master if there is to be prosperity on a broad scale.

The author is Professor of Economics at the University of Kiel.

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WE WILL EXPAND  
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RANGE OF SERVICES  
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## UK COMPANY NEWS

## Prudential continues to expand life business

BY ERIC SHORT

COMPANIES operating in the UK life sector are reporting another good year in 1984 for new business, despite the continuing recession and the ending of tax relief on life assurance in last year's Budget.

When Mr Nigel Lawson, the Chancellor of the Exchequer, ended Life Assurance Premium Relief (LAPR)—which had been available for more than a century—many commentators felt that life company new business would nose-dive. The new business figures from the Prudential Corporation, Britain's largest life company, and others show that those fears were unfounded.

The Prudential recorded a slight increase of 3 per cent last year in its worldwide new annual premiums from £307.8m to £316.9, while single premiums rose one-third from £278.5m to £370m. Total sums assured moved up from £18.9bn to £21.3bn.

Its main UK operating company, Prudential Assurance, saw new annual premiums on its ordinary life and self-employed pension business decline 3 per cent from £101.3m to £98m, with single premiums up 12 per cent from £74.6m to £83.5m.

Mortgage-related business was

hit both by the loss of Life Assurance Premium Relief (LAPR) in the 1984 Budget and by the exceptional buoyancy of this market in 1983 with the introduction of MIRAS. New annual premiums fell by a third from £23m to £15m, still a satisfactory figure since prior to 1983 the Pru enacted very little mortgage-related business.

New annual premiums on other ordinary life business fell by a fifth from £46m to £37.5m, showing the impact of the loss of LAPR. But linked life new annual premiums rose from £7.6m to £8.5m despite LAPR and the industrial life business showed a fine recovery from the initial LAPR impact with new annual premiums of £72.1m against £72.3m in 1983.

However, one success story for Prudential Assurance was the 56 per cent rise in new annual premiums on self-employed pensions from £24.3m to £38.2m, as its salesmen switched their efforts from life contracts to self-employed pensions.

The UK group's pensions division was still affected by the recession and keen competition for this business. New annual premiums dropped over 5 per

cent from £38.2m to £36m and single premiums by nearly 40 per cent from £33.7m to £20.9m.

The other main success story was the continued rise in Pru's own linked life and pensions operations, with single premiums advancing by one-fifth to £58.1m.

But the same could not be said of Pru's specialist linked-life subsidiary Vanburgh Life Assurance. Its new annual premiums slipped slightly from £2.4m to £2.3m, with a small rise in pension premiums from £1.6m to £1.7m, offset by a drop in life business. Its single premium business fell by a quarter from £32m to £24m.

Pru's overseas life business showed good growth with new annual premiums up a quarter from £51.2m to £58.5m and single premiums doubling from £102.3m to £204.4m. Annual premium growth was strong in Australia, while single premium business in Canada, mainly pension, rose 80 per cent.

The specialist reinsurance subsidiary Mercantile and General Reinsurance showed new annual premiums rising 4 per cent from £42.4m to £44.2m and single premiums by nearly 9 per cent from £33.9m to £36.8m.

## Scottish Widows has good year

GOOD NEW life and pension figures for 1984 are reported by the Scottish Widows' Fund and Life Assurance Society. New annual premiums advanced by 25 per cent from £24m to £30m and single premiums by a similar rate from £58m to £72m.

The Society's life business held up remarkably well despite the ending of LAPR and new annual premiums were virtually unchanged at £16m with mortgage-related business remaining steady. The loss of business following the Budget was offset by the pre-Budget boom and a strong recovery in sales in the final quarter.

But the growth came from the highly buoyant individual pension market. New annual premiums on self-employed pensions nearly tripled from £2.4m to £7m, while single premiums jumped two-thirds from £3.5m to £5.9m.

The executive pensions sales were also good with new annual premiums rising 40 per cent from £4.5m to £6.3m and single premiums by nearly 60 per cent from £12.5m to £20m.

In both self-employed and executive pension fields, the Society benefited from introducing new contracts combining conventional and unit-linked concepts.

The company also reports strong growth in the group pensions sector. New annual premiums increased nearly 50 per cent to £15.8m while single premiums amounted to £2.6m.

The pension investment management subsidiary produced excellent results in a highly competitive market. New annual premiums rose by one-fifth from £20m to £24m and single premiums climbed nearly 90 per cent from £7.5m to £14.1m.

● The Colonial Mutual Group reported a 25 per cent drop in new life annual premiums in 1984 from £13.6m to £10.17m, with non-linked premiums dropping from £12.6m to £9.15m. Much of this fall came from a decline in mortgage-related business following the MIRAS boom in 1983.

New annual pensions premiums rose by one-third from £2.1m to £2.93m.

Single premium life business more than doubled from £1.5m to £3.2m, but single premium pensions slipped last year from £8.1m to £7.7m.

● Friends' Provident Life Office is passing on last year's excellent investment performance to policyholders in the form of a special reversionary bonus of 15 per cent of attaching bonuses to its life policyholders, and higher terminal bonuses to both life and pension policyholders.

The basic reversionary bonus rates are unchanged for 1984 at 15 per cent of sum assured and attaching bonus for life policies, 10 per cent for self-employed pension contracts, and 11.25 per cent compound for retirement benefit schemes.

Terminal bonus for 1984 claims is raised by 20 percentage points to 85 per cent of attaching bonuses on life policies and 80 per cent of attaching bonuses for pension contracts.

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Charles Batchelor looks at last year's busy takeover scene  
Growing call for referee's decision

ON THE takeover front 1984 was not a year for the squeamish. As bid activity intensified the fighting became meaner, the Takeover Code was stretched to its limits, and the combatants turned increasingly to the Takeover Panel and even the courts to referee their disputes.

The year set no record in terms of individual UK company takeovers—this is still held by BAT Industries' £968m bid for Eagle Star at the end of 1983.

But the number of takeovers continued to rise, and their aggregate value also reached new peaks. In the first nine months of last year, 337 companies spent £2,630m acquiring 381 other companies, according to Department of Trade and Industry (DTI) figures.

Even allowing for the DTI's inclusion of the BAT/Eagle Star deal in the 1984 figures, spending on takeovers has risen sharply. In the whole of 1983, some 391 companies spent just £2,340m buying 447 other companies.

With the rate of activity showing no signs of slowing down in the fourth quarter—Consolidated Goldfields chose Christmas Eve to put in a £35.5m coupe bid for the South and Portland Group—1984 is likely to go down as a record year.

Alongside the growing volume of bid activity involving the listed companies there were a number of substantial deals in which large divisions of publicly quoted companies changed hands.

ICI paid £630m for the chemicals division of Beatrice Companies, the U.S. foods and household products group; Beecham bought BAT Industries' cosmetics division for £125m, while Reckitt & Colman agreed the purchase of the Alwrick freemasonry business from Ciba-Geigy of Switzerland for £165m. These deals are not included in the top 12 league table, which covers only bids for publicly quoted companies.

Why is the City going through such a wave of takeovers? The most obvious answer lies in the strength of company balance sheets. Profits, retained earnings, and liquidity have been rising while long-term borrowing has been falling.

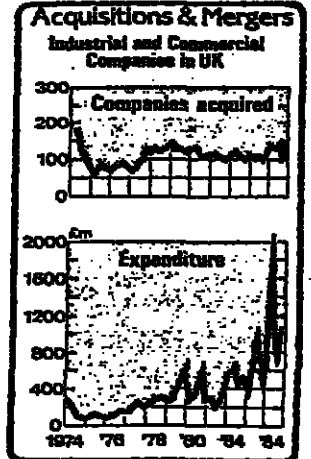
Buoyant share prices have allowed many companies to make bids in the form of shares.

Companies coming out of recession have also had time to turn their minds to expansion after several years of retrenchment and closure. Buying a going concern can be cheaper and more effective than investing in new plant. Some companies at a relatively early stage of rationalisation have found themselves vulnerable to predators.

The attitude of the Government to this hectic takeover activity has been largely to let the companies get on with it. In July, Mr Norman Tebbit, Trade and Industry Secretary, decided against any change in the Government's merger policy. He did, however, double the assets threshold at which a bid becomes liable to investigation

Bidder	Adviser	Target	Adviser	Value/status*
BAT Industries	Lazard Bros.	Hambro Life Assurance	Morgan Grenfell	164 agreed
Standard Telephones and Cables	Morgan Grenfell	ICL	S. G. Warburg	111 contested
Sun Alliance	N. M. Rothschild	Phoenix Assurance	Hambros	397 agreed
Unilever	Morgan Grenfell	Brooke Bond	Lazard Bros.	389 contested
Hanson Trust	Lehman Bros.	U.S. Industries	Lazard Freres	383 contested
Barlow Rand	Kuhn Loeb	J. Bibby & Sons	N. M. Rothschild	274 agreed
Dixons Group	Morgan Grenfell	Currys Group	S. G. Warburg	248 contested
Hanson Trust	N. M. Rothschild	London Brick	Lazard Bros.	247 contested
Dec Corporation	Morgan Grenfell	Booker McConnell	S. G. Warburg	236 contested
Australia & New Zealand Banking Group	Morgan Grenfell	Grindlays Holdings	Schroder Wagg	182 agreed
Racal Electronics	Hill Samuel	Chubb & Son	County Bank	179 contested
Woolworth	Charterhouse	Japhet Comet Group	Kleinwort Benson	177 agreed

\* Some contested bids were finally agreed. † Dec Corp's bid has now lapsed during a Monopolies and Mergers Commission inquiry. ‡ Bid agreed but not yet completed.



Currys' decision to contest Dixons' £248m bid in the High Court sent a shiver through the City which likes to keep these matters to itself. The judge rejected Currys' arguments in strong terms.

Unilever's defeat of Tate and Lyle in the battle for the hand of Brooke Bond, and Woolworth's shut-out of Harris Queensway in the contest for Comet both made for tough and unpredictable takeover struggles.

Many of the takeovers which did not rank in the top 12 were equally punishing. Mr Robert Maxwell's unsuccessful £44m bid for games and packaging group John Waddington produced a vigorous defence, which forced Mr Maxwell to lift the veil partially on his private Liechtenstein companies.

As intriguing as the bids which were made were those which failed to materialise. GEC, with a cash mountain of £1.5bn, and Thorn EMI both approached British Aerospace in the summer but the bid which would have probably headed the 1984 league table failed to emerge.

## Advent Capital's share placing brings in £36m

BY ALISON HOGAN

Morgan Grenfell has raised £36m through placing of shares in Advent Capital, the largest single fund raising exercise for any British venture capital fund.

Advent Capital will concentrate its investments in young high technology companies, mainly in the UK, but possibly including some overseas investments. Its aim is to provide a transfer of technology between countries, particularly into and out of the UK.

The Jersey-based fund will be managed by Advent Management

which includes two experienced venture capitalists, Mr David Cooksey and Mr Peter Brooke. They have set up two successful companies already, Advent Technology and Advent Management. Advent Capital will be part of an international network of venture capital companies.

Advent Capital will be automatically dissolved after 10 years, under its constitution, and its assets distributed, unless shareholders resolve to extend its life.

## Findhorn assures holders after Tomatin collapse

The proposed creditors' voluntary liquidation of Tomatin Distillers has prompted Findhorn Finance to assure its shareholders that it is making its own plans to ensure the tax relief it will pay the interest on the 81 per cent unsecured loan stock due for the half year ended January 6, 1985, and expects to have funds available to cover any obligations as they fall due.

Findhorn buys stocks of whisky from Tomatin, holds them until maturity and then sells them back as needed. It is not a subsidiary of Tomatin and has not been a party to any of the discussions preceding

Tomatin's announcement. Findhorn says its stocks of maturing whiskies, brandies, and grains, have a book cost in excess of £5m. Less than 10 per cent is Tomatin whisky and the remainder is a broad portfolio of whiskies held in bond as single whiskies which are suitable for blending and bottling when mature.

The directors are actively engaged in discussions with the company's bankers, trustees for the loan stock, and other interested parties including the proposed liquidator of Tomatin, and in due course will announce future plans.

## Control Secs. acquisition

IN A share exchange deal, Control Securities is making an agreed takeover of Ascot Holdings, an investment property development group quoted under the name of Control's Rule 535 (2). The offer values Ascot at some £2.5m, or 20p per share.

The directors of both companies believe their portfolios of properties are mutually complementary, and that their combined strength will enhance future prospects. Potential income of the enlarged group will be increased by some £900,000 annually.

Terms are two shares in Control for every five shares in Ascot. Full acceptance will mean Control issuing 4,950 shares, representing 18.56 per cent of the enlarged capital. Directors of

Ascot holding around 43.4 per cent of the capital have given irrevocable undertakings to accept the shares to be issued. The shares in Control's interim dividend in respect of the period ended September 30 1984.

Shareholders in Control need to approve an increase in the capital for the deal to go through. Labouf AG and the directors of Control have agreed to vote in favour in respect of their holdings of 23.19 per cent and 13.5 per cent respectively in the ordinary capital of Control.

The directors of Ascot consider the offer to be fair and reasonable, and recommend it to shareholders.

## Barget calls a halt to its SE dealings

Barget, the loss-making furniture importer, called a halt to Stock Exchange dealings in its shares on Monday "pending clarification of its financial position." At the 10p suspension price, the company has a market valuation of £328,000.

In June, Barget, in which Phillips Securities and Mr Jose de Vuesse has a controlling stake, announced a pre-tax loss of £12.6m for 1983, against profits of £401,000 in the preceding year.

Barget began pulling out of furniture manufacture in 1983 to develop its international trading and contract services business.

## Norton Opax forecasts 2p final payout

A final dividend of 2p is planned by Norton Opax, the specialist printing group, which is bidding £2.1m for Sir Joseph Causton and Sons. This will make a total of 3p for the year ending March 31, 1985.

This forecast is contained in the formal offer document released on Monday.

Mr David Rocklin, chairman of Norton, told shareholders he was hopeful that discussions with the Causton board would lead to it recommending the offer. On December 19, Norton published its bid terms in an apparent attempt to force the pace of the discussion.

## ACT expands in Germany

IN A major step towards achieving wider distribution and sale of its Actocart range of products in West Germany, Applied Computer Techniques (Holding) is buying Beaugrand Datatechnik for between £275,000 and £340,000.

The consideration is dependent on the value of net assets, but there will be an initial consideration of £275,000 to be satisfied by a vendor placing of 106,797 ordinary shares in ACT.

There will be two further payments within six months of the date of completion of the acquisition, which will be made in accordance with a pre-determined formula.

Beaugrand operates from Frankfurt. In recent years it has specialised and acquired a "sound reputation" in the distribution of word processing and related equipment and software. It also sells microcomputers, accessories and software for business systems and provides engineering services.

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1983-84	High	Low	Ass. Co.	Company	Ind.	Price	Change	Gross Yield	Fully
122	117	117	Ass. Brit. Ind.	CULS...	148	—	10.0	6.8	—
78	52	52	Alfrington Group	—	53	—	8.4	12.0	5.9 7.1
42	11	11	Armistead & Rhodes	—	41	—	2.9	7.0	8.1 8.5
134	57	57	Bardon Hill	—	124	—	3.4	2.5	13.6 22.5
201	173	173	CCL Ordinary	—	173	—	12.0	6.8	—
152	114	114	CCL 11pc Conv.	—	114	—	16.7	13.8	—
800	100	100	Carburendum Gr.	—	78	—	5.7	0.7	—
84	84	84	Carburendum 7.5pc Pl.	—	84	—	10.7	12.8	—
240	75	75	Deborah Services	—	65	—	6.5	10.0	6.1 10.0
240	75	75	Frank Horrell	—	240	—	8.8	4.8	9.6 12.8
240	75	75	Frank Horrell Pl. Ord St	—	240	—	8.8	4.8	9.6 12.8
89	25	25	Federick Parker	—	25	—	4.3	14.8	—
80	30	30	Ind. Precision Castings	—	30	—	2.7	9.0	8.2 8.5
219	200	200	Iris Group	—	200	—	15.0	7.6	7.9 14.4
24	11	11	James Burroughs	—	24	—	4.3	9.9	—
286	213	213	James Burroughs	—	281	—	13.7	4.9	10.0 10.0
82	51	51	James Burroughs 5pc Pl.	—	82	—	13.7	13.3	—
82	51	51	John Henshaw	—	82	—	6.0	8.1	8.4 11.9
147	100	100	Lingaphone Ord.	—	147	—	18.0	15.6	—
102	53	53	Lingaphone 10.5pc	—	102	—	18.0	15.6	—
572	276	276	Minihouse Holding NV	—	272	—	3.8	0.7	41.2 45.0
74	28	28	Scruttons "A"	—	74	—	8.7	22.4	14.7 3.4
120	61	61	Torday & Carlisle	—	87	—	4.3	1.2	8.3 18.8
442	370	370	Travira Holdings	—	370	—	1.3	4.8	13.1 18.9
27	17	17	Unilock Holdings	—	27	—	1.3	4.8	13.1 18.9
276	226	226	W. S. Yates	—	226	—	17.4	7.7	5.4 10.8

Prices and details of services now available on Prudential, page 48146

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December 1984







## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

**Continued on Page 13**

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Continued on Page 14

## Continued from Page 12

**INTERNATIONAL GUIDE  
TO THE ARTS**  
every Friday in the  
Financial Times



**OVER-THE-COUNTER** *Nasdaq national market, closing prices, December 31*[illegible]

## “What’s special about these Danish companies?”

Aktivbanken, American Express Bank A/S, Andelsbanken, Andelskasser m.b.a., Bank of America, Batika-Hordisk RE, Benzon & Benzons, Børnsmøst & Wain Silkeværft A/S, Børnsmøst & Wain Scandinavian Contractor A/S, Børsinformation A/S, Carlsberg Breweries, Carlsberg A/S, C & G Banken A/S, The Chase Manhattan Bank N.A., Copenhagen, AS Chasminova, Christian Rosing International A/S, Christiani & Nielsen A/S, Citibank, N.M., Codan Forsikring, Control Data A/S, Danish Steel Works Ltd., Danmarks Spareresskabsforbund, Dansk Olie & Naturgas A/S, Den Danske Bank, Den Danske Provinsbank A/S, DFDS A/S, De Fornæmede Bryggerier A/S, Finansieringsinstituttet for Industri og Håndværk, N.M. Foss Electric, Faxe Kalk, Grosserer Societetet, Grøttrupsgården, Copenhagen Handelsskolen A/S, AS Helleskovs, J. C. Kempes's Skibsfabrik-Fabrik A/S, H. Hoffmann & Søner A/S, Jyske Bank, Kemp & J. C. Kempes's Skibsfabrik-Fabrik A/S, AS Kongens Lyngby Kommuneskole A/S, Københavns Fælledsbeholdnings-Copenhagen Stock Exchange, Larsen & Nielsen Constructor Holding A/S, LE-NES A/S, Magnus D. Ward, McKinsey & Co., Inc., Moberg & Thorsen A/S, Heald-Lindberg A/S, Northern Feather International Ltd., Ole Leth A/S, Federalsteel Ltd., Hestvikfabrik A/S, Bank Xerox A/S, AS Thomas Thue, Salves & Co., Sørensen & Holmstedt A/S, Simonson & Weeds Effrt. A/S, Sparrekassen SDS, Storaas A/S, Superfos A/S, Topylbing Toyoda Denmark Toyoda Reparatör.

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MARKET REPORT

Equities see year out on optimistic note with index at new all-time high

Account Dealing Dates

First Account  
Dec 10 Dec 20 Dec 21 Jan 1  
Dec 20 Dec 29 Dec 31 Jan 2  
Dec 24 Jan 1 Jan 2 Jan 3  
Dec 24 Jan 2 Jan 3 Jan 4

Leading equities saw the year out in fine style in London on Monday. The FT-100 share index closed 7.1 up on the day to close 1984 at 1,252.2, a rise of 22.2 per cent over the twelve months. Other main measures of the trend also settled at record levels with the FT-250 100-share index 6.6 higher on the day at 1,322.2.

Investment optimism was reinforced by the Chancellor's statement that the government was determined to control public expenditure and reduce taxes, endorsed by the Prime Minister last night. Institutional operators, having completed most of year-end requirements during the previous Friday's bout of activity, generally returned to the sidelines but equity dealers were kept busy throughout the morning by a constant stream of orders from private clients. These were directed at the numerous New Year recommendations, emanating from both brokers and analysts, and the weekend-end speculation.

Any group, industrial or financial, with overseas earnings potential received attention following sterling's resumed weakness. The rate fell to \$1.559 against the dollar and it was also easier against European currencies.

British Telecom, easily December's brightest star, continued to trade briskly. Larger investors were still keen to obtain stock and the share ended 2 1/2 higher at the best yet of 105 1/2.

For Government securities, however, there was no glitter. Cautious New Year traders were wary of the area together with the pound's plight sent potential buyers deeper into their shells. The upshot was an extremely lethargic trading session with adopting a ragged look. Shorter maturities tended to shade easier but longer-dated stocks were finally a touch harder where changed.

**Banks improve**  
The Argentinean credit agreement with the IMF gave a mild boost to the major clearing banks. Midland rose 8 to 373p and NatWest 6 1/2 to 369p, while Lloyds, 56 1/2 to 369p, and Barclays, 56 1/2 to 369p, both added 3 1/2. Elsewhere, Charterhouse, J. Rothschild, which recently sold its near 25 per cent stake in Hambro Life to B&A Industries, slipped 3 to 105p on suggestions that the group may launch a bid for Britannia Arrow.

Satisfactory new business figures failed to sustain Pruden-

cial which fell away to close a net 12 down at 489p, but Peat Marwick 3 to 83p. Among Composites, United opened higher at 191p reflecting demand late on Friday, but the price subsequently drifted back to close just 3p dearer on balance at 188p. Clyde broker Willis Faber moved up 9 to 596p on occasional buying.

Among recently-issued equities, Camdore Investments continued to attract buyers and the close was 14 higher at 220p. Chemicals, however, were mixed. Stereys moved up 7 to 174p following an investment recommendation. For the fourth consecutive trading session, business in Breweries was dominated by Arthur Guinness which responded to a broker's recommendation and advanced 18 more to 244p, having earlier advanced a new 1984 peak of 242p; the annual results are expected mid-way through January. Recent speculative high-flier Matthew Brown came down to earth with a sizeable loss, falling 30 to 280p. The company's bid denial, leading brokers have expressed scepticism over widespread rumours that expansion-minded Scottish and Newcastle is set to launch a bid for the Blackburn-based brewer. In contrast, Belhaven, the Dundee concern headed by the late Sir James Belhaven, renewed speculative attention and rose 3 to 43p.

Leading Building issues continued to make selective progress. B&A, the investment advice, rose 5 to 480p, but Tarmac slipped 4 to 518p following the placing of 14.5m shares to finance the acquisition of the quarrying, ready-mix concrete and concrete block-making assets in Florida of Lone Star Industries. Elsewhere, buying of the annual results, due on January 17, lifted SGB 4 to 142p. Western Brothers improved 4 to 70p on speculative interest, while Leyland, a petrol dealer, rose 1 1/2 to 155p following a newsletter comment. Phoenix Timber, also on 1985 recommendation lists, gained 10 to 142p.

ICI gave a steady performance to close unchanged at 739p. Elsewhere in the Chemical sector, Arrow attracted speculative buying and moved up 5 to 35p, while a newsletter recommendation lifted Coates Brothers 10 to 185p.

**Hepworth wanted**  
The encouraging start to the New Year sales prompted support for Hepworth, which remained selective and some gains were exacerbated by stock shortage. Burton, 42 1/2 to 369p, and Debenhams, 21 1/2 to 369p, rose 7 and 6 respectively.

FINANCIAL TIMES STOCK INDICES

	Dec. 31	Dec. 27	Dec. 24	Dec. 21	Dec. 18	Dec. 15	Dec. 12	Dec. 9	Dec. 6	Dec. 3	Year
Government Secs.	81.71	81.68	81.66	81.65	81.64	81.63	81.62	81.61	81.60	81.59	81.10
Fixed Interest	85.20	85.19	85.18	85.17	85.16	85.15	85.14	85.13	85.12	85.11	84.65
Ordinary	952.3	945.2	938.0	930.8	923.4	916.0	908.6	901.2	893.8	886.4	771.8
Gold Mines	478.9	474.1	478.6	477.7	480.1	482.5	484.9	487.3	489.7	492.1	578.1
Ord. Div. Yield	4.55	4.56	4.57	4.58	4.59	4.60	4.61	4.62	4.63	4.64	4.61
Earnings, Yld. (%)	11.51	11.50	11.49	11.48	11.47	11.46	11.45	11.44	11.43	11.42	9.42
P/E Ratio (net)	10.43	10.35	10.26	10.16	10.06	9.96	9.86	9.76	9.66	9.56	12.95
Total Returns (Est.)	17,322.1	14,111.1	12,051.1	10,519.1	9,222.1	8,000.1	6,888.1	5,888.1	4,999.1	4,222.1	16,766.1
Equity turnover £m.	1,108.8	1,167.7	1,259.3	1,374.7	1,500.7	1,644.7	1,800.7	1,966.7	2,144.7	2,333.7	15,140.1
Shares traded (m.)	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	63.9

10 am 947.7, 11 am 948.6, Noon 949.7, 1 pm 950.8, 2 pm 951.3, 3 pm 951.3.  
Beale 100 Govt. Secs. 15/1/28. Fixed Int. 1928. Ordinary 1/7/28.  
Gold Mines 12/5/28. SE Activity 1974.  
Latest Index 01-246 9222.  
\* Nil = 10.08.

HIGHS AND LOWS S.E. ACTIVITY

	1984	Since Compil'n	Dec. 28	Dec. 27
Govt. Secs.	81.71 (81.71)	81.68 (81.68)	81.66 (81.66)	81.65 (81.65)
Fixed Int.	85.20 (85.20)	85.19 (85.19)	85.18 (85.18)	85.17 (85.17)
Ordinary	952.3 (952.3)	945.2 (945.2)	938.0 (938.0)	930.8 (930.8)
Gold Mines	478.9 (478.9)	474.1 (474.1)	478.6 (478.6)	477.7 (477.7)

MF1, helped by an investment recommendation rose 9 to 265p. J. Hepworth again found favour and touched 161p before settling a net 12 higher at 186p, while consideration of the company's asset value lifted Bentalls 6 more to 81p. Press comment aided Belea of London, 2 better at 27 1/2.

Thorn EMI continued to attract buyers and put on 17 further to 484p for a rise of 36 in the past two trading sessions; the interim figures are due on 12p March. Other leading issues traded quietly but were inclined firmer. Elsewhere, Telephone Rentals, the subject of bid suggestions in the week-end, advanced 8 more to 215p, while Quest Automation responded to a newsletter recommendation with a rise of 5 to 80p.

Leading Engineers passed a quiet session, but a small flurry of buying activity lifted T1 4 to 238p. Occasional movements in secondary issues included a rise of 1 1/2 to 22p for S. W. Wood, up 2 further at 23p.

Ranks Hovis McDougall, one of the Food sector's perennial takeover favourites, figured

back to close 10 higher on balance at 233p following the company's denial of a Press article suggesting that the group is contemplating a restructuring involving the disposal of its food distribution division. Dealings were temporarily suspended in Barget, at 10p, pending clarification of the company's financial position.

Proceedings in a relatively idle Motor sector were enlivened by a batch of New Year recommendations. Lucas Industries, a nervous market of late, rallied 6 to 254p, while Reliant, firm recently on persistent speculative demand, hardened 2 more to 53p. Automotive Products rose 4 to 67p.

Paper/Printings were notable for fresh takeover speculation in specialist printer MacQuade which advanced 10 more to 190p, after 13p; inevitably, Mr Robert Maxwell's British Printing and Communication was suggested as a likely suitor.

Features in Properties tended to embrace stocks included in New Year recommendation lists. British Land were prominent for this reason and the close was 51 higher at 149p; the 12 per cent convertible rose 14 points to 468p.

Troubled Shipping concerns Beardon Smith attracted speculative demand and closed 5 to the good at 17p with the A shares 31 dearer at 8p.

Investment Trusts finished the year on a bright note. Greenham House featured with an advance of 25 at 275p, after 28p, following the newsletter recommendation. Noteworthy rises were also seen for Lewland, 238p, and Globe, 254p. Financials continued to highlight Mercantile House which again reflected hopes of a takeover by Merrill Lynch, the additional aid of "call" option business, rose 11 more to 353p. Henderson Administration rose 10 further to 610p as investors continued to reappraise the company following the sale of its 50 per cent holding in Henderson Baring Management to Baring Brothers. M & G rose a similar amount to 735p.

**Oils dip and rally**  
A flurry of profit-taking, after OPEC's tentative agreement on production levels, put paid to the recent rally in leading oils but by the close many issues had rallied sufficiently to end the day with only marginal losses on balance. Initially sold down to 453p, BP recovered to close only a fraction easier at 487p, while LAMSO were 2 off at 323p and Britoil cheaper at 300p. Enterprise Oil showed a rise of 3 at 183p, reflecting favourable Press comment. Shell were an exception to the general rule and attracted good support throughout the session to close 8 higher at 655p, helped by U.S. buying interest.

Among secondary issues Jackson Exploration, a 1985 Press selection, advanced 8 to 103p, but recent speculative favourite Centrica succumbed to profit-taking and settled 3 off at 200p.

**Gold's firmer**  
South African Golds ended the year on a firm note but gains were generally a reflection of the sterling's decline against the dollar. Bullion failed to give much of a lead to share prices, holding steady at \$309 an ounce throughout the session; at the close of 1984, the metal price was down 10p from \$325 an ounce. During 1984 the bullion price has moved above \$400 on three occasions and

dipped below \$300 at one point in the run-up to Christmas. Activity in Gold shares on Monday was negligible but the effects of currency fluctuations provided sufficient improvements in sterling quotations to produce a 4.8 rise to 478.9 in the Gold Mines Index. Over the 12-month period, the index has fallen 96.8 despite having reached the 700 level twice during March.

Monday's best performances came from Randfontein, 111p, at 121p, and Winkellbank, 1 up at 121p, and Winkellbank, 1 up at 121p, and Winkellbank, 1 up at 121p.

Financials attracted persistent small support. Rio Tinto-Zinc, selected as New Year Press "tip" rose 3 to 555p, while Consolidated Gold Fields hardened a few pence to 490p.

Trading in Australian shares was virtually non-existent but Samantha Exploration were the subject of speculative support and edged up 2 to a year's best of 49p, following a Press recommendation.

Traded Options finished 1984 in encouraging fashion with 6,741 contracts struck. British Telecom, which has greatly outperformed the market since its introduction in early December, recorded 1984 calls, 501 in the February 110's 2 dearer at 51p, and 740 puts. Jaguar also remained in the fore, attracting 1,388 calls with the March 240's and 260's accounting for 600 and 489 trades respectively.

ACTIVE STOCKS

Above average activity was noted in the following stocks on Monday.

From East	404	T 17
<b>FRIDAY'S</b>		
<b>ACTIVE STOCKS</b>		
Based on bargains recorded in Stock Exchange Official List.		



**FT LONDON SHARE INFORMATION SERVICE**

## HOTELS—Continued

[illegible][illegible]

		1994		1995		1996		1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007		2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033		2034		2035		2036		2037		2038		2039		2040		2041		2042		2043		2044		2045		2046		2047		2048		2049		2050		2051		2052		2053		2054		2055		2056		2057		2058		2059		2060		2061		2062		2063		2064		2065		2066		2067		2068		2069		2070		2071		2072		2073		2074		2075		2076		2077		2078		2079		2080		2081		2082		2083		2084		2085		2086		2087		2088		2089		2090		2091		2092		2093		2094		2095		2096		2097		2098		2099		2100		2101		2102		2103		2104		2105		2106		2107		2108		2109		2110		2111		2112		2113		2114		2115		2116		2117		2118		2119		2120		2121		2122		2123		2124		2125		2126		2127		2128		2129		2130		2131		2132		2133		2134		2135		2136		2137		2138		2139		2140		2141		2142		2143		2144		2145		2146		2147		2148		2149		2150		2151		2152		2153		2154		2155		2156		2157		2158		2159		2160		2161		2162		2163		2164		2165		2166		2167		2168		2169		2170		2171		2172		2173		2174		2175		2176		2177		2178		2179		2180		2181		2182		2183		2184		2185		2186		2187		2188		2189		2190		2191		2192		2193		2194		2195		2196		2197		2198		2199		2200		2201		2202		2203		2204		2205		2206		2207		2208		2209		2210		2211		2212		2213		2214		2215		2216		2217		2218		2219		2220		2221		2222		2223		2224		2225		2226		2227		2228		2229		2230		2231		2232		2233		2234		2235		2236		2237		2238		2239		2240		2241		2242		2243		2244		2245		2246		2247		2248		2249		2250		2251		2252		2253		2254		2255		2256		2257		2258		2259		2260		2261		2262		2263		2264		2265		2266		2267		2268		2269		2270		2271		2272		2273		2274		2275		2276		2277		2278		2279		2280		2281		2282		2283		2284		2285		2286		2287		2288		2289		2290		2291		2292		2293		2294		2295		2296		2297		2298		2299		2300		2301		2302		2303		2304		2305		2306		2307		2308		2309		2310		2311		2312		2313		2314		2315		2316		2317		2318		2319		2320		2321		2322		2323		2324		2325		2326		2327		2328		2329		2330		2331		2332		2333		2334		2335		2336		2337		2338		2339		2340		2341		2342		2343		2344		2345		2346		2347		2348		2349		2350		2351		2352		2353		2354		2355		2356		2357		2358		2359		2360		2361		2362		2363		2364		2365		2366		2367		2368		2369		2370		2371		2372		2373		2374		2375		2376		2377		2378		2379		2380		2381		2382		2383		2384		2385		2386		2387		2388		2389		2390		2391		2392		2393		2394		2395		2396		2397		2398		2399		2400		2401		2402		2403		2404		2405		2406		2407		2408		2409		2410		2411		2412		2413		2414		2415		2416		2417		2418		2419		2420		2421		2422		2423		2424		2425		2426		2427		2428		2429		2430		2431		2432		2433		2434		2435		2436		2437		2438		2439		2440		2441		2442		2443		2444		2445		2446		2447		2448		2449		2450
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Continued									
	1970	1971	1972	1973	1974	1975	1976	1977	1978
10.2	11.2	10.9	11.2	10.9	11.2	10.9	11.2	10.9	11.2
10.3	11.3	11.0	11.3	11.0	11.3	11.0	11.3	11.0	11.3
10.4	11.4	11.1	11.4	11.1	11.4	11.1	11.4	11.1	11.4
10.5	11.5	11.2	11.5	11.2	11.5	11.2	11.5	11.2	11.5
10.6	11.6	11.3	11.6	11.3	11.6	11.3	11.6	11.3	11.6
10.7	11.7	11.4	11.7	11.4	11.7	11.4	11.7	11.4	11.7
10.8	11.8	11.5	11.8	11.5	11.8	11.5	11.8	11.5	11.8
10.9	11.9	11.6	11.9	11.6	11.9	11.6	11.9	11.6	11.9
11.0	12.0	11.7	12.0	11.7	12.0	11.7	12.0	11.7	12.0
11.1	12.1	11.8	12.1	11.8	12.1	11.8	12.1	11.8	12.1
11.2	12.2	11.9	12.2	11.9	12.2	11.9	12.2	11.9	12.2
11.3	12.3	12.0	12.3	12.0	12.3	12.0	12.3	12.0	12.3
11.4	12.4	12.1	12.4	12.1	12.4	12.1	12.4	12.1	12.4
11.5	12.5	12.2	12.5	12.2	12.5	12.2	12.5	12.2	12.5
11.6	12.6	12.3	12.6	12.3	12.6	12.3	12.6	12.3	12.6
11.7	12.7	12.4	12.7	12.4	12.7	12.4	12.7	12.4	12.7
11.8	12.8	12.5	12.8	12.5	12.8	12.5	12.8	12.5	12.8
11.9	12.9	12.6	12.9	12.6	12.9	12.6	12.9	12.6	12.9
12.0	13.0	12.7	13.0	12.7	13.0	12.7	13.0	12.7	13.0
12.1	13.1	12.8	13.1	12.8	13.1	12.8	13.1	12.8	13.1
12.2	13.2	12.9	13.2	12.9	13.2	12.9	13.2	12.9	13.2
12.3	13.3	13.0	13.3	13.0	13.3	13.0	13.3	13.0	13.3
12.4	13.4	13.1	13.4	13.1	13.4	13.1	13.4	13.1	13.4
12.5	13.5	13.2	13.5	13.2	13.5	13.2	13.5	13.2	13.5
12.6	13.6	13.3	13.6	13.3	13.6	13.3	13.6	13.3	13.6
12.7	13.7	13.4	13.7	13.4	13.7	13.4	13.7	13.4	13.7
12.8	13.8	13.5	13.8	13.5	13.8	13.5	13.8	13.5	13.8
12.9	13.9	13.6	13.9	13.6	13.9	13.6	13.9	13.6	13.9
13.0	14.0	13.7	14.0	13.7	14.0	13.7	14.0	13.7	14.0
13.1	14.1	13.8	14.1	13.8	14.1	13.8	14.1	13.8	14.1
13.2	14.2	13.9	14.2	13.9	14.2	13.9	14.2	13.9	14.2
13.3	14.3	14.0	14.3	14.0	14.3	14.0	14.3	14.0	14.3
13.4	14.4	14.1	14.4	14.1	14.4	14.1	14.4	14.1	14.4
13.5	14.5	14.2	14.5	14.2	14.5	14.2	14.5	14.2	14.5
13.6	14.6	14.3	14.6	14.3	14.6	14.3	14.6	14.3	14.6
13.7	14.7	14.4	14.7	14.4	14.7	14.4	14.7	14.4	14.7
13.8	14.8	14.5	14.8	14.5	14.8	14.5	14.8	14.5	14.8
13.9	14.9	14.6	14.9	14.6	14.9	14.6	14.9	14.6	14.9
14.0	15.0	14.7	15.0	14.7	15.0	14.7	15.0	14.7	15.0
14.1	15.1	14.8	15.1	14.8	15.1	14.8	15.1	14.8	15.1
14.2	15.2	14.9	15.2	14.9	15.2	14.9	15.2	14.9	15.2
14.3	15.3	15.0	15.3	15.0	15.3	15.0	15.3	15.0	15.3
14.4	15.4	15.1	15.4	15.1	15.4	15.1	15.4	15.1	15.4
14.5	15.5	15.2	15.5	15.2	15.5	15.2	15.5	15.2	15.5
14.6	15.6	15.3	15.6	15.3	15.6	15.3	15.6	15.3	15.6
14.7	15.7	15.4	15.7	15.4	15.7	15.4	15.7	15.4	15.7
14.8	15.8	15.5	15.8	15.5	15.8	15.5	15.8	15.5	15.8
14.9	15.9	15.6	15.9	15.6	15.9	15.6	15.9	15.6	15.9
15.0	16.0	15.7	16.0	15.7	16.0	15.7	16.0	15.7	16.0
15.1	16.1	15.8	16.1	15.8	16.1	15.8	16.1	15.8	16.1
15.2	16.2	15.9	16.2	15.9	16.2	15.9	16.2	15.9	16.2
15.3	16.3	16.0	16.3	16.0	16.3	16.0	16.3	16.0	16.3
15.4	16.4	16.1	16.4	16.1	16.4	16.1	16.4	16.1	16.4
15.5	16.5	16.2	16.5	16.2	16.5	16.2	16.5	16.2	16.5
15.6	16.6	16.3	16.6	16.3	16.6	16.3	16.6	16.3	16.6
15.7	16.7	16.4	16.7	16.4	16.7	16.4	16.7	16.4	16.7
15.8	16.8	16.5	16.8	16.5	16.8	16.5	16.8	16.5	16.8
15.9	16.9	16.6	16.9	16.6	16.9	16.6	16.9	16.6	16.9
16.0	17.0	16.7	17.0	16.7	17.0	16.7	17.0	16.7	17.0
16.1	17.1	16.8	17.1	16.8	17.1	16.8	17.1	16.8	17.1
16.2	17.2	16.9	17.2	16.9	17.2	16.9	17.2	16.9	17.2
16.3	17.3	17.0	17.3	17.0	17.3	17.0	17.3	17.0	17.3
16.4	17.4	17.1	17.4	17.1	17.4	17.1	17.4	17.1	17.4
16.5	17.5	17.2	17.5	17.2	17.5	17.2	17.5	17.2	17.5
16.6	17.6	17.3	17.6	17.3	17.6	17.3	17.6	17.3	17.6
16.7	17.7	17.4	17.7	17.4	17.7	17.4	17.7	17.4	17.7
16.8	17.8	17.5	17.8	17.5	17.8	17.5	17.8	17.5	17.8
16.9	17.9	17.6	17.9	17.6	17.9	17.6	17.9	17.6	17.9
17.0	18.0	17.7	18.0	17.7	18.0	17.7	18.0	17.7	18.0
17.1	18.1	17.8	18.1	17.8	18.1	17.8	18.1	17.8	18.1
17.2	18.2	17.9	18.2	17.9	18.2	17.9	18.2	17.9	18.2
17.3	18.3	18.0	18.3	18.0	18.3	18.0	18.3	18.0	18.3
17.4	18.4	18.1	18.4	18.1	18.4	18.1	18.4	18.1	18.4
17.5	18.5	18.2	18.5	18.2	18.5	18.2	18.5	18.2	18.5
17.6	18.6	18.3	18.6	18.3	18.6	18.3	18.6	18.3	18.6
17.7	18.7	18.4	18.7	18.4	18.7	18.4	18.7	18.4	18.7
17.8	18.8	18.5	18.8	18.5	18.8	18.5	18.8	18.5	18.8
17.9	18.9	18.6	18.9	18.6	18.9	18.6	18.9	18.6	18.9
18.0	19.0	18.7	19.0	18.7	19.0	18.7	19.0	18.7	19.0
18.1	19.1	18.8	19.1	18.8	19.1	18.8	19.1	18.8	19.1
18.2	19.2	18.9	19.2	18.9	19.2	18.9	19.2	18.9	19.2
18.3	19.3	19.0	19.3	19.0	19.3	19.0	19.3	19.0	19.3
18.4	19.4	19.1	19.4	19.1	19.4	19.1	19.4	19.1	19.4
18.5	19.5	19.2	19.5	19.2	19.5	19.2	19.5	19.2	19.5
18.6	19.6	19.3	19.6	19.3	19.6	19.3	19.6	19.3	19.6
18.7	19.7	19.4	19.7	19.4	19.7	19.4	19.7	19.4	19.7
18.8	19.8	19.5	19.8	19.5	19.8	19.5	19.8	19.5	19.8
18.9	19.9	19.6	19.9	19.6	19.9	19.6	19.9	19.6	19.9
19.0	20.0	19.7	20.0	19.7	20.0	19.7	20.0	19.7	20.0
19.1	20.1	19.8	20.1	19.8	20.1	19.8	20.1	19.8	20.1
19.2	20.2	19.9	20.2	19.9	20.2	19.9	20.2	19.9	20.2
19.3	20.3	20.0	20.3	20.0	20.3	20.0	20.3	20.0	20.3
19.4	20.4	20.1	20.4	20.1	20.4	20.1	20.4	20.1	20.4
19.5	20.5	20.2	20.5	20.2	20.5	20.2	20.5	20.2	20.5
19.6	20.6	20.3	20.6	20.3	20.6	20.3	20.6	20.3	20.6
19.7	20.7	20.4	20.7	20.4	20.7	20.4	20.7	20.4	20.7
19.8	20.8	20.5	20.8	20.5	20.8	20.5	20.8	20.5	20.8
19.9	20.9	20.6	20.9	20.6	20.9	20.6	20.9	20.6	20.9
20.0	21.0	20.7	21.0	20.7	21.0	20.7	21.0	20.7	21.0
20.1	21.1	20.8	21.1	20.8	21.1	20.8	21.1	20.8	21.1
20.2	21.2	20.9	21.2	20.9	21.2	20.9	21.2	20.9	21.2
20.3	21.3	21.0	21.3	21.0	21.3	21.0	21.3	21.0	21.3
20.4	21.4	21.1	21.4	21.1	21.4	21.1	21.4	21.1	21.4
20.5	21.5	21.2	21.5	21.2	21.5	21.2	21.5	21.2	21.5
20.6	21.6	21.3	21.6	21.3	21.6	21.3	21.6	21.3	21.6
20.7	21.7	21.4	21.7	21.4	21.7	21.4	21.7	21.4	21.7
20.8	21.8	21.5	21.8	21.5	21.8	21.5	21.8	21.5	21.8
20.9	21.9	21.6	21.9	21.6	21.9	21.6	21.9	21.6	21.9
21.0	22.0	21.7	22.0	21.7	22.0	21.7	22.0	21.7	22.0
21.1	22.1	21.8	22.1	21.8	22.1	21.8	22.1	21.8	22.1
21.2	22.2	21.9	22.2	21.9	22.2	21.9	22.2	21.9	22.2
21.3	22.3	22.0	22.3	22.0	22.3	22.0	22.3	22.0	22.3
21.4	22.4	22.1	22.4	22.1	22.4	22.1	22.4	22.1	22.4
21.5	22.5	22.2	22.5	22.2	22.5	22.2	22.5	22.2	22.5
21.6	22.6	22.3	22.6	22.3	22.6	22.3	22.6	22.3	22.6
21.7	22.7	22.4	22.7	22.4	22.7	22.4	22.7	22.4	22.7
21.8	22.8	22.5	22.8	22.5	22.8	22.5	22.8	22.5	22.8
21.9	22.9	22.6	22.9	22.6	22.9	22.6	22.9	22.6	22.9
22.0	23.0	22.7	23.0	22.7	23.0	22.7	23.0	22.7	23.0
22.1	23.1	22.8	23.1	22.8	23.1	22.8	23.1	22.8	23.1
22.2	23.2	22.9	23.2	22.9	23.2	22.9	23.2	22.9	23.2
22.3	23.3	23.0	23.3	23.0	23.3	23.0	23.3	23.0	23.3
22.4	23.4	23.1	23.4	23.1	23.4	23.1	23.4	23.1	23.4
22.5	23.5	23.2	23.5	23.2	23.5	23.2	23.5	23.2	23.5
22.6	23.6	23.3	23.6	23.3	23.6	23.3	23.6	23.3	23.6
22.7	23.7	23.4	23.7	23.4	23.7	23.4	23.7	23.4	23.7
22.8	23.8	23.5	23.8	23.5	23.8	23.5	23.8	23.5	23.8
22.9	23.9	23.6	23.9	23.6	23.9	23.6	23.9	23.6	23.9
23.0	24.0	23.7	24.0	23.7	24.0	23.7	24.0	23.7	24.0
23.1	24.1	23.8	24.1	23.8	24.1	23.8	24.1	23.8	24.1
23.2	24.2	23.9	24.2	23.9	24.2				

[illegible]

فانما هو العلم



### INDUSTRIALS—Continued

[illegible]

## LEISURE—Continued

Item No.	Price	Net	Rev
Intertec 200	22	0.75	0.1
Photocopy Alarm	21		
Phonograph	21		
Phonograph Sec. TV 50	187		
Phonograph Sec. TV 100	190		
Phonograph Sec. TV 200	372		
Phonograph Sec. TV 300	372		
Phonograph Sec. TV 400	372		
Phonograph Sec. TV 500	372		
Phonograph Sec. TV 600	372		
Phonograph Sec. TV 700	372		
Phonograph Sec. TV 800	372		
Phonograph Sec. TV 900	372		
Phonograph Sec. TV 1000	372		
Phonograph Sec. TV 1100	372		
Phonograph Sec. TV 1200	372		
Phonograph Sec. TV 1300	372		
Phonograph Sec. TV 1400	372		
Phonograph Sec. TV 1500	372		
Phonograph Sec. TV 1600	372		
Phonograph Sec. TV 1700	372		
Phonograph Sec. TV 1800	372		
Phonograph Sec. TV 1900	372		
Phonograph Sec. TV 2000	372		
Phonograph Sec. TV 2100	372		
Phonograph Sec. TV 2200	372		
Phonograph Sec. TV 2300	372		
Phonograph Sec. TV 2400	372		
Phonograph Sec. TV 2500	372		
Phonograph Sec. TV 2600	372		
Phonograph Sec. TV 2700	372		
Phonograph Sec. TV 2800	372		
Phonograph Sec. TV 2900	372		
Phonograph Sec. TV 3000	372		
Phonograph Sec. TV 3100	372		
Phonograph Sec. TV 3200	372		
Phonograph Sec. TV 3300	372		
Phonograph Sec. TV 3400	372		
Phonograph Sec. TV 3500	372		
Phonograph Sec. TV 3600	372		
Phonograph Sec. TV 3700	372		
Phonograph Sec. TV 3800	372		
Phonograph Sec. TV 3900	372		
Phonograph Sec. TV 4000	372		
Phonograph Sec. TV 4100	372		
Phonograph Sec. TV 4200	372		
Phonograph Sec. TV 4300	372		
Phonograph Sec. TV 4400	372		
Phonograph Sec. TV 4500	372		
Phonograph Sec. TV 4600	372		
Phonograph Sec. TV 4700	372		
Phonograph Sec. TV 4800	372		
Phonograph Sec. TV 4900	372		
Phonograph Sec. TV 5000	372		
Phonograph Sec. TV 5100	372		
Phonograph Sec. TV 5200	372		
Phonograph Sec. TV 5300	372		
Phonograph Sec. TV 5400	372		
Phonograph Sec. TV 5500	372		
Phonograph Sec. TV 5600	372		
Phonograph Sec. TV 5700	372		
Phonograph Sec. TV 5800	372		
Phonograph Sec. TV 5900	372		
Phonograph Sec. TV 6000	372		
Phonograph Sec. TV 6100	372		
Phonograph Sec. TV 6200	372		
Phonograph Sec. TV 6300	372		
Phonograph Sec. TV 6400	372		
Phonograph Sec. TV 6500	372		
Phonograph Sec. TV 6600	372		
Phonograph Sec. TV 6700	372		
Phonograph Sec. TV 6800	372		
Phonograph Sec. TV 6900	372		
Phonograph Sec. TV 7000	372		
Phonograph Sec. TV 7100	372		
Phonograph Sec. TV 7200	372		
Phonograph Sec. TV 7300	372		
Phonograph Sec. TV 7400	372		
Phonograph Sec. TV 7500	372		
Phonograph Sec. TV 7600	372		
Phonograph Sec. TV 7700	372		
Phonograph Sec. TV 7800	372		
Phonograph Sec. TV 7900	372		
Phonograph Sec. TV 8000	372		
Phonograph Sec. TV 8100	372		
Phonograph Sec. TV 8200	372		
Phonograph Sec. TV 8300	372		
Phonograph Sec. TV 8400	372		
Phonograph Sec. TV 8500	372		
Phonograph Sec. TV 8600	372		
Phonograph Sec. TV 8700	372		
Phonograph Sec. TV 8800	372		
Phonograph Sec. TV 8900	372		
Phonograph Sec. TV 9000	372		
Phonograph Sec. TV 9100	372		
Phonograph Sec. TV 9200	372		
Phonograph Sec. TV 9300	372		
Phonograph Sec. TV 9400	372		
Phonograph Sec. TV 9500	372		
Phonograph Sec. TV 9600	372		
Phonograph Sec. TV 9700	372		
Phonograph Sec. TV 9800	372		
Phonograph Sec. TV 9900	372		
Phonograph Sec. TV 10000	372		

MOTOR, AIRCRAFT TRAILERS			
Item No.	Price	Net	Rev
Motor 200	22	0.75	0.1
Motor 300	21		
Motor 400	21		
Motor 500	21		
Motor 600	21		
Motor 700	21		
Motor 800	21		
Motor 900	21		
Motor 1000	21		
Motor 1100	21		
Motor 1200	21		
Motor 1300	21		
Motor 1400	21		
Motor 1500	21		
Motor 1600	21		
Motor 1700	21		
Motor 1800	21		
Motor 1900	21		
Motor 2000	21		
Motor 2100	21		
Motor 2200	21		
Motor 2300	21		
Motor 2400	21		
Motor 2500	21		
Motor 2600	21		
Motor 2700	21		
Motor 2800	21		
Motor 2900	21		
Motor 3000	21		
Motor 3100	21		
Motor 3200	21		
Motor 3300	21		
Motor 3400	21		
Motor 3500	21		
Motor 3600	21		
Motor 3700	21		
Motor 3800	21		
Motor 3900	21		
Motor 4000	21		
Motor 4100	21		
Motor 4200	21		
Motor 4300	21		
Motor 4400	21		
Motor 4500	21		
Motor 4600	21		
Motor 4700	21		
Motor 4800	21		
Motor 4900	21		
Motor 5000	21		
Motor 5100	21		
Motor 5200	21		
Motor 5300	21		
Motor 5400	21		
Motor 5500	21		
Motor 5600	21		
Motor 5700	21		
Motor 5800	21		
Motor 5900	21		
Motor 6000	21		
Motor 6100	21		
Motor 6200	21		
Motor 6300	21		
Motor 6400	21		
Motor 6500	21		
Motor 6600	21		
Motor 6700	21		
Motor 6800	21		
Motor 6900	21		
Motor 7000	21		
Motor 7100	21		
Motor 7200	21		
Motor 7300	21		
Motor 7400	21		
Motor 7500	21		
Motor 7600	21		
Motor 7700	21		
Motor 7800	21		
Motor 7900	21		
Motor 8000	21		
Motor 8100	21		
Motor 8200	21		
Motor 8300	21		
Motor 8400	21		
Motor 8500	21		
Motor 8600	21		
Motor 8700	21		
Motor 8800	21		
Motor 8900	21		
Motor 9000	21		
Motor 9100	21		
Motor 9200	21		
Motor 9300	21		
Motor 9400	21		
Motor 9500	21		
Motor 9600	21		
Motor 9700	21		
Motor 9800	21		
Motor 9900	21		
Motor 10000	21		

MOTOR, AIRCRAFT TRAILERS			
Item No.	Price	Net	Rev
Motor 200	22	0.75	0.1
Motor 300	21		
Motor 400	21		
Motor 500	21		
Motor 600	21		
Motor 700	21		
Motor 800	21		
Motor 900	21		
Motor 1000	21		
Motor 1100	21		
Motor 1200	21		
Motor 1300	21		
Motor 1400	21		
Motor 1500	21		
Motor 1600	21		
Motor 1700	21		
Motor 1800	21		
Motor 1900	21		
Motor 2000	21		
Motor 2100	21		
Motor 2200	21		
Motor 2300	21		
Motor 2400	21		
Motor 2500	21		
Motor 2600	21		
Motor 2700	21		
Motor 2800	21		
Motor 2900	21		
Motor 3000	21		
Motor 3100	21		
Motor 3200	21		
Motor 3300	21		
Motor 3400	21		
Motor 3500	21		
Motor 3600	21		
Motor 3700	21		
Motor 3800	21		
Motor 3900	21		
Motor 4000	21		
Motor 4100	21		
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Motor 4300	21		
Motor 4400	21		
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Motor 5000	21		
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Motor 5900	21		
Motor 6000	21		
Motor 6100	21		
Motor 6200	21		
Motor 6300	21		
Motor 6400	21		
Motor 6500	21		
Motor 6600	21		
Motor 6700	21		
Motor 6800	21		
Motor 6900	21		
Motor 7000	21		
Motor 7100	21		
Motor 7200	21		
Motor 7300	21		
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Motor 8000	21		
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Motor 8300	21		
Motor 8400	21		
Motor 8500	21		
Motor 8600	21		
Motor 8700	21		
Motor 8800	21		
Motor 8900	21		
Motor 9000	21		
Motor 9100	21		
Motor 9200	21		
Motor 9300	21		
Motor 9400	21		
Motor 9500	21		
Motor 9600	21		
Motor 9700	21		
Motor 9800	21		
Motor 9900	21		
Motor 10000	21		

MOTOR, AIRCRAFT TRAILERS			
Item No.	Price	Net	Rev
Motor 200	22	0.75	0.1
Motor 300	21		
Motor 400	21		
Motor 500	21		
Motor 600	21		
Motor 700	21		
Motor 800	21		
Motor 900	21		
Motor 1000	21		
Motor 1100	21		
Motor 1200	21		
Motor 1300	21		
Motor 1400	21		
Motor 1500	21		
Motor 1600	21		
Motor 1700	21		
Motor 1800	21		
Motor 1900	21		
Motor 2000	21		
Motor 2100	21		
Motor 2200	21		
Motor 2300	21		
Motor 2400	21		
Motor 2500	21		
Motor 2600	21		
Motor 2700	21		
Motor 2800	21		
Motor 2900	21		
Motor 3000	21		
Motor 3100	21		
Motor 3200	21		
Motor 3300	21		
Motor 3400	21		
Motor 3500	21		
Motor 3600	21		
Motor 3700	21		
Motor 3800	21		
Motor 3900	21		
Motor 4000	21		
Motor 4100	21		
Motor 4200	21		
Motor 4300	21		
Motor 4400	21		
Motor 4500	21		
Motor 4600	21		
Motor 4700	21		
Motor 4800	21		
Motor 4900	21		
Motor 5000	21		
Motor 5100	21		
Motor 5200	21		
Motor 5300	21		
Motor 5400	21		
Motor 5500	21		
Motor 5600	21		
Motor 5700	21		
Motor 5800	21		
Motor 5900	21		
Motor 6000	21		
Motor 6100	21		
Motor 6200	21		
Motor 6300	21		
Motor 6400	21		
Motor 6500	21		
Motor 6600	21		
Motor 6700	21		
Motor 6800	21		
Motor 6900	21		
Motor 7000	21		
Motor 7100	21		
Motor 7200	21		
Motor 7300	21		
Motor 7400	21		
Motor 7500	21		
Motor 7600	21		
Motor 7700	21		
Motor 7800	21		
Motor 7900	21		
Motor 8000	21		
Motor 8100	21		
Motor 8200	21		
Motor 8300	21		
Motor 8400	21		
Motor 8500	21		
Motor			

**PROPERTY—Continued**[illegible]

## INVESTMENT TRUSTS—Cont

[illegible]

### **OIL AND GAS—Continue**

[illegible]

*International Financier*  
**DAIWA**  
SECURITIES

**MINES—Continued**[illegible]

## NOTES

[illegible]

Not comparable.  
Same interim; reduced final and/or reduced c  
Forecast dividend: costs to earnings updated by

[illegible]

## REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.					
Albany Inc 20s	90	.....	Avon	150	.....
Crane & Rose £1	£11	.....	CPI Midea	49	.....
Fleming Int'l 10s	44	.....	Debenhams	100	.....
Nipponese Bank	94	.....	Dublin Gas	65	.....
Holt (J&S) 25s	680	.....	Hall (R. & H.)	43	.....
Imperial Stock	130	+10	Hendon Hops	35	+½
<b>IRISH</b>				Irish Ropes	320s
Ench. 12½ 1985	£764	.....	Irish (W & L)	72	-5
Ench. 9½ 98/99	£232½	.....	U&M	78	.....
Fm. 13½ 97/92	£87½	+½	Unilever	72	.....

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[illegible]

GM	30	Unilever	80
GKN	16		

A selection of Options traded is shown on the

**"Recent Issues" and "Rights" Page 15**

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £800 p annum for each security.

## INSURANCES

119	W. H. H. & Associates	1294	0.01	14	11
120	Dr. H. M. Co. Inc.	1295	0.01	14	11
121	Adrian Corp. 100	1296	0.01	14	11
122	Adrian Corp. 100	1297	0.01	14	11
123	Adrian Corp. 100	1298	0.01	14	11
124	Adrian Corp. 100	1299	0.01	14	11
125	Adrian Corp. 100	1300	0.01	14	11
126	Adrian Corp. 100	1301	0.01	14	11
127	Adrian Corp. 100	1302	0.01	14	11
128	Adrian Corp. 100	1303	0.01	14	11
129	Adrian Corp. 100	1304	0.01	14	11
130	Adrian Corp. 100	1305	0.01	14	11
131	Adrian Corp. 100	1306	0.01	14	11
132	Adrian Corp. 100	1307	0.01	14	11
133	Adrian Corp. 100	1308	0.01	14	11
134	Adrian Corp. 100	1309	0.01	14	11
135	Adrian Corp. 100	1310	0.01	14	11
136	Adrian Corp. 100	1311	0.01	14	11
137	Adrian Corp. 100	1312	0.01	14	11
138	Adrian Corp. 100	1313	0.01	14	11
139	Adrian Corp. 100	1314	0.01	14	11
140	Adrian Corp. 100	1315	0.01	14	11
141	Adrian Corp. 100	1316	0.01	14	11
142	Adrian Corp. 100	1317	0.01	14	11
143	Adrian Corp. 100	1318	0.01	14	11
144	Adrian Corp. 100	1319	0.01	14	11
145	Adrian Corp. 100	1320	0.01	14	11
146	Adrian Corp. 100	1321	0.01	14	11
147	Adrian Corp. 100	1322	0.01	14	11
148	Adrian Corp. 100	1323	0.01	14	11
149	Adrian Corp. 100	1324	0.01	14	11
150	Adrian Corp. 100	1325	0.01	14	11
151	Adrian Corp. 100	1326	0.01	14	11
152	Adrian Corp. 100	1327	0.01	14	11
153	Adrian Corp. 100	1328	0.01	14	11
154	Adrian Corp. 100	1329	0.01	14	11
155	Adrian Corp. 100	1330	0.01	14	11
156	Adrian Corp. 100	1331	0.01	14	11
157	Adrian Corp. 100	1332	0.01	14	11
158	Adrian Corp. 100	1333	0.01	14	11
159	Adrian Corp. 100	1334	0.01	14	11
160	Adrian Corp. 100	1335	0.01	14	11
161	Adrian Corp. 100	1336	0.01	14	11
162	Adrian Corp. 100	1337	0.01	14	11
163	Adrian Corp. 100	1338	0.01	14	11
164	Adrian Corp. 100	1339	0.01	14	11
165	Adrian Corp. 100	1340	0.01	14	11
166	Adrian Corp. 100	1341	0.01	14	11
167	Adrian Corp. 100	1342	0.01	14	11
168	Adrian Corp. 100	1343	0.01	14	11
169	Adrian Corp. 100	1344	0.01	14	11
170	Adrian Corp. 100	1345	0.01	14	11
171	Adrian Corp. 100	1346	0.01	14	11
172	Adrian Corp. 100	1347	0.01	14	11
173	Adrian Corp. 100	1348	0.01	14	11
174	Adrian Corp. 100	1349	0.01	14	11
175	Adrian Corp. 100	1350	0.01	14	11
176	Adrian Corp. 100	1351	0.01	14	11
177	Adrian Corp. 100	1352	0.01	14	11
178	Adrian Corp. 100	1353	0.01	14	11
179	Adrian Corp. 100	1354	0.01	14	11
180	Adrian Corp. 100	1355	0.01	14	11
181	Adrian Corp. 100	1356	0.01	14	11
182	Adrian Corp. 100	1357	0.01	14	11
183	Adrian Corp. 100	1358	0.01	14	11
184	Adrian Corp. 100	1359	0.01	14	11
185	Adrian Corp. 100	1360	0.01	14	11
186	Adrian Corp. 100	1361	0.01	14	11
187	Adrian Corp. 100	1362	0.01	14	11
188	Adrian Corp. 100	1363	0.01	14	11
189	Adrian Corp. 100	1364	0.01	14	11
190	Adrian Corp. 100	1365	0.01	14	11
191	Adrian Corp. 100	1366	0.01	14	11
192	Adrian Corp. 100	1367	0.01	14	11
193	Adrian Corp. 100	1368	0.01	14	11
194	Adrian Corp. 100	1369	0.01	14	11
195	Adrian Corp. 100	1370	0.01	14	11
196	Adrian Corp. 100	1371	0.01	14	11
197	Adrian Corp. 100	1372	0.01	14	11
198	Adrian Corp. 100	1373	0.01	14	11
199	Adrian Corp. 100	1374	0.01	14	11
200	Adrian Corp. 100	1375	0.01	14	11

PROPERTY

1-Abaco lvs.	283	+1	0.11	2
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[illegible]

0	Aberdeen Trust	164		5.25
8	Amalgam	89	+1	1.7
8	Amalgam	89		1.7

[illegible]

15%	4% BARRIE IN & PM 21.50	15%+1%	6%	—	—	32%
ELI	10 Ectocology Inv. 2c	ELI.....	FQ10c	—	0.7	
30	15 Bonstead 10p	25 +2	—	—	—	

101	5	Robert Lee, CL	120						
102	10	Robert Lee, CL	120			12.2	1	1	
103	15	Da-Sucheng YG-92	120			12.2	1	1	
104	20	Barbours Veto, CL	120			12.2	1	1	
105	25	Barbours Veto, CL	120			12.2	1	1	
106	30	Barbours Veto, CL	120			12.2	1	1	
107	35	Barbours Veto, CL	120			12.2	1	1	
108	40	Barbours Veto, CL	120			12.2	1	1	
109	45	Barbours Veto, CL	120			12.2	1	1	
110	50	Barbours Veto, CL	120			12.2	1	1	
111	55	Barbours Veto, CL	120			12.2	1	1	
112	60	Barbours Veto, CL	120			12.2	1	1	
113	65	Barbours Veto, CL	120			12.2	1	1	
114	70	Barbours Veto, CL	120			12.2	1	1	
115	75	Barbours Veto, CL	120			12.2	1	1	
116	80	Barbours Veto, CL	120			12.2	1	1	
117	85	Barbours Veto, CL	120			12.2	1	1	
118	90	Barbours Veto, CL	120			12.2	1	1	
119	95	Barbours Veto, CL	120			12.2	1	1	
120	100	Barbours Veto, CL	120			12.2	1	1	
121	105	Barbours Veto, CL	120			12.2	1	1	
122	110	Barbours Veto, CL	120			12.2	1	1	
123	115	Barbours Veto, CL	120			12.2	1	1	
124	120	Barbours Veto, CL	120			12.2	1	1	
125	125	Barbours Veto, CL	120			12.2	1	1	
126	130	Barbours Veto, CL	120			12.2	1	1	
127	135	Barbours Veto, CL	120			12.2	1	1	
128	140	Barbours Veto, CL	120			12.2	1	1	
129	145	Barbours Veto, CL	120			12.2	1	1	
130	150	Barbours Veto, CL	120			12.2	1	1	
131	155	Barbours Veto, CL	120			12.2	1	1	
132	160	Barbours Veto, CL	120			12.2	1	1	
133	165	Barbours Veto, CL	120			12.2	1	1	
134	170	Barbours Veto, CL	120			12.2	1	1	
135	175	Barbours Veto, CL	120			12.2	1	1	
136	180	Barbours Veto, CL	120			12.2	1	1	
137	185	Barbours Veto, CL	120			12.2	1	1	
138	190	Barbours Veto, CL	120			12.2	1	1	
139	195	Barbours Veto, CL	120			12.2	1	1	
140	200	Barbours Veto, CL	120			12.2	1	1	
141	205	Barbours Veto, CL	120			12.2	1	1	
142	210	Barbours Veto, CL	120			12.2	1	1	
143	215	Barbours Veto, CL	120			12.2	1	1	
144	220	Barbours Veto, CL	120			12.2	1	1	
145	225	Barbours Veto, CL	120			12.2	1	1	
146	230	Barbours Veto, CL	120			12.2	1	1	
147	235	Barbours Veto, CL	120			12.2	1	1	
148	240	Barbours Veto, CL	120			12.2	1	1	
149	245	Barbours Veto, CL	120			12.2	1	1	
150	250	Barbours Veto, CL	120			12.2	1	1	
151	255	Barbours Veto, CL	120			12.2	1	1	
152	260	Barbours Veto, CL	120			12.2	1	1	
153	265	Barbours Veto, CL	120			12.2	1	1	
154	270	Barbours Veto, CL	120			12.2	1	1	
155	275	Barbours Veto, CL	120			12.2	1	1	
156	280	Barbours Veto, CL	120			12			

30	12	Atkins, H. C. 220	22						
31	20	Atkins, H. C. 220	22						
32	28	Atkins, H. C. 220	22						
33	36	Atkins, H. C. 220	22						
34	44	Atkins, H. C. 220	22						
35	52	Atkins, H. C. 220	22						
36	60	Atkins, H. C. 220	22						
37	68	Atkins, H. C. 220	22						
38	76	Atkins, H. C. 220	22						
39	84	Atkins, H. C. 220	22						
40	92	Atkins, H. C. 220	22						
41	100	Atkins, H. C. 220	22						
42	108	Atkins, H. C. 220	22						
43	116	Atkins, H. C. 220	22						
44	124	Atkins, H. C. 220	22						
45	132	Atkins, H. C. 220	22						
46	140	Atkins, H. C. 220	22						
47	148	Atkins, H. C. 220	22						
48	156	Atkins, H. C. 220	22						
49	164	Atkins, H. C. 220	22						
50	172	Atkins, H. C. 220	22						
51	180	Atkins, H. C. 220	22						
52	188	Atkins, H. C. 220	22						
53	196	Atkins, H. C. 220	22						
54	204	Atkins, H. C. 220	22						
55	212	Atkins, H. C. 220	22						
56	220	Atkins, H. C. 220	22						
57	228	Atkins, H. C. 220	22						
58	236	Atkins, H. C. 220	22						
59	244	Atkins, H. C. 220	22						
60	252	Atkins, H. C. 220	22						
61	260	Atkins, H. C. 220	22						
62	268	Atkins, H. C. 220	22						
63	276	Atkins, H. C. 220	22						
64	284	Atkins, H. C. 220	22						
65	292	Atkins, H. C. 220	22						
66	300	Atkins, H. C. 220	22						
67	308	Atkins, H. C. 220	22						
68	316	Atkins, H. C. 220	22						
69	324	Atkins, H. C. 220	22						
70	332	Atkins, H. C. 220	22						
71	340	Atkins, H. C. 220	22						
72	348	Atkins, H. C. 220	22						
73	356	Atkins, H. C. 220	22						
74	364	Atkins, H. C. 220	22						
75	372	Atkins, H. C. 220	22						
76	380	Atkins, H. C. 220	22						
77	388	Atkins, H. C. 220	22						
78	396	Atkins, H. C. 220	22						
79	404	Atkins, H. C. 220	22						
80	412	Atkins, H. C. 220	22						
81	420	Atkins, H. C. 220	22						
82	428	Atkins, H. C. 220	22						
83	436	Atkins, H. C. 220	22						
84	444	Atkins, H. C. 220	22						
85	452	Atkins, H. C. 220	22						
86	460	Atkins, H. C. 220	22						
87	468	Atkins, H. C. 220	22						
88	476	Atkins, H. C. 220	22						
89	484	Atkins, H. C. 220	22						
90	492	Atkins, H. C. 220	22						
91	500	Atkins, H. C. 220	22						
92	508	Atkins, H. C. 220	22						
93	516	Atkins, H. C. 220	22						
94	524	Atkins, H. C. 220	22						
95	532	Atkins, H. C. 220	22						
96	540	Atkins, H. C. 220	22						
97	548	Atkins, H. C. 220	22						
98	556	Atkins, H. C. 220	22						
99	564	Atkins, H. C. 220	22						
100	572	Atkins, H. C. 220	22						
101	580	Atkins, H. C. 220	22						
102	588	Atkins, H. C. 220	22						
103	596	Atkins, H. C. 220	22						
104	604	Atkins, H. C. 220	22						
105	612	Atkins, H. C. 220	22						
106	620	Atkins, H. C. 220	22						
107	628	Atkins, H. C. 220	22						
108	636	Atkins, H. C. 220	22						
109	644	Atkins, H. C. 220	22						
110	652	Atkins, H. C. 220	22						
111	660	Atkins, H. C. 220	22						
112	668	Atkins, H. C. 220	22						
113	676	Atkins, H. C. 220	22						
114	684	Atkins, H. C. 220	22						
115	692	Atkins, H. C. 220	22						
116	700	Atkins, H. C. 220	22						
117	708	Atkins, H. C. 220	22						
118	716	Atkins, H. C. 220	22						
119	724	Atkins, H. C. 220	22						
120	732	Atkins, H. C. 220	22						
121	740	Atkins, H. C. 220	22						
122	748	Atkins, H. C. 220	22						
123	756	Atkins, H. C. 220	22						
124	764	Atkins, H. C. 220	22						
125	772	Atkins, H. C. 220	22						
126	780	Atkins, H. C. 220	22						
127	788	Atkins, H. C. 220	22						
128	796	Atkins, H. C. 220	22						
129	804	Atkins, H. C. 220	22						
130	812	Atkins, H. C. 220	22						
131	820	Atkins, H. C. 220	22						
132	828	Atkins, H. C. 220	22						
133	836	Atkins, H. C. 220	22						
134	844	Atkins, H. C. 220	22						
135	852	Atkins, H. C. 220	22						
136	860	Atkins, H. C. 220	22						
137	868	Atkins, H. C. 220	22						
138	876	Atkins, H. C. 220	22						
139	884	Atkins, H. C. 220	22						
140	892	Atkins, H. C. 220	22						
141	900	Atkins, H. C. 220	22						
142	908	Atkins, H. C. 220	22						
143	916	Atkins, H. C. 220	22						
144	924	Atkins, H. C. 220	22						
145	932	Atkins, H. C. 220	22						
146	940	Atkins, H. C. 220	22						
147	948	Atkins, H. C. 220	22						
148	956	Atkins, H. C. 220	22						
149	964	Atkins, H. C. 220	22						
150	972	Atkins, H. C. 220	22						
151	980	Atkins, H. C. 220	22						
152	988	Atkins, H. C. 220	22						
153	996	Atkins, H. C. 220	22						
154	1004	Atkins, H. C. 220	22						
155	1012	Atkins, H. C. 220							

Blacken 90c	162	.....	058c
McCorm MacFie 5c	454	+3	015c

East Hager 1R	218	2	
East Hager 2R	218	2	
RGD 10R	221	-8	100%
Greenleaf 2S	237	-7	0165%
Greenleaf 3S	237	-7	0165%
Greenleaf 4S	237	-7	0165%
Leslie 1S	219	-9	0040%
Leslie 2S	219	-9	0040%
Leslie 3S	219	-9	0040%
Madison 1S	219	-9	0040%
Madison 2S	219	-9	0040%
Madison 3S	219	-9	0040%
Madison 4S	219	-9	0040%
Madison 5S	219	-9	0040%
Madison 6S	219	-9	0040%
Madison 7S	219	-9	0040%
Madison 8S	219	-9	0040%
Madison 9S	219	-9	0040%
Madison 10S	219	-9	0040%
Madison 11S	219	-9	0040%
Madison 12S	219	-9	0040%
Madison 13S	219	-9	0040%
Madison 14S	219	-9	0040%
Madison 15S	219	-9	0040%
Madison 16S	219	-9	0040%
Madison 17S	219	-9	0040%
Madison 18S	219	-9	0040%
Madison 19S	219	-9	0040%
Madison 20S	219	-9	0040%
Madison 21S	219	-9	0040%
Madison 22S	219	-9	0040%
Madison 23S	219	-9	0040%
Madison 24S	219	-9	0040%
Madison 25S	219	-9	0040%
Madison 26S	219	-9	0040%
Madison 27S	219	-9	0040%
Madison 28S	219	-9	0040%
Madison 29S	219	-9	0040%
Madison 30S	219	-9	0040%
Madison 31S	219	-9	0040%
Madison 32S	219	-9	0040%
Madison 33S	219	-9	0040%
Madison 34S	219	-9	0040%
Madison 35S	219	-9	0040%
Madison 36S	219	-9	0040%
Madison 37S	219	-9	0040%
Madison 38S	219	-9	0040%
Madison 39S	219	-9	0040%
Madison 40S	219	-9	0040%
Madison 41S	219	-9	0040%
Madison 42S	219	-9	0040%
Madison 43S	219	-9	0040%
Madison 44S	219	-9	0040%
Madison 45S	219	-9	0040%
Madison 46S	219	-9	0040%
Madison 47S	219	-9	0040%
Madison 48S	219	-9	0040%
Madison 49S	219	-9	0040%
Madison 50S	219	-9	0040%
Madison 51S	219	-9	0040%
Madison 52S	219	-9	0040%
Madison 53S	219	-9	0040%
Madison 54S	219	-9	0040%
Madison 55S	219	-9	0040%
Madison 56S	219	-9	0040%
Madison 57S	219	-9	0040%
Madison 58S	219	-9	0040%
Madison 59S	219	-9	0040%
Madison 60S	219	-9	0040%
Madison 61S	219	-9	0040%
Madison 62S	219	-9	0040%
Madison 63S	219	-9	0040%
Madison 64S	219	-9	0040%
Madison 65S	219	-9	0040%
Madison 66S	219	-9	0040%
Madison 67S	219	-9	0040%
Madison 68S	219	-9	0040%
Madison 69S	219	-9	0040%
Madison 70S	219	-9	0040%
Madison 71S	219	-9	0040%
Madison 72S	219	-9	0040%
Madison 73S	219	-9	0040%
Madison 74S	219	-9	0040%
Madison 75S	219	-9	0040%
Madison 76S	219	-9	0040%
Madison 77S	219	-9	0040%
Madison 78S	219	-9	0040%
Madison 79S	219	-9	0040%
Madison 80S	219	-9	0040%
Madison 81S	219	-9	0040%
Madison 82S	219	-9	0040%
Madison 83S	219	-9	0040%
Madison 84S	219	-9	0040%
Madison 85S	219	-9	0040%
Madison 86S	219	-9	0040%
Madison 87S	219	-9	0040%
Madison 88S	219	-9	0040%
Madison 89S	219	-9	0040%
Madison 90S	219	-9	0040%
Madison 91S	219	-9	0040%
Madison 92S	219	-9	0040%
Madison 93S	219	-9	0040%
Madison 94S	219	-9	0040%



**AUTHORISED UNIT TRUSTS**

Table listing various unit trusts and their performance metrics, including Abbey Unit Trst. Mgmt. (a), Abbey Unit Trst. Mgmt. (b), and others.

**FT CROSSWORD PUZZLE No. 5,607**

Crossword puzzle grid with clues. Across clues include: 1 & 4 Newspaper man torpid, so rest is ordered (6,8); 8 Two girls show a bit of leg! (7); 9 Rook in conflict makes clattering noise (7); 11 Hope priest produces musical refrain (10); 12 Minister of Health once said it is near (4); 13 Way one in Hamburg acquires a mug (5); 14 A quiet river position is suitable (8); 16 Study island mass (8); 18 Cockney lifts part of a roof (5); 20 Tolerate speculator (4); 21 Plan and direct TV programme (10); 23 Rogue is in song in Greek department (7); 24 New dressing not right for plots (7); 25 Door-keeper gets a drink (6); 26 Hall chain (6).

**FT UNIT TRUST INFORMATION SERVICE**

Table listing various unit trusts and their performance metrics, including Britannia Group-Continued, Britannia Group-Continued, and others.

**FT UNIT TRUST INFORMATION SERVICE**

Table listing various unit trusts and their performance metrics, including Britannia Group-Continued, Britannia Group-Continued, and others.

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Table listing various unit trusts and their performance metrics, including Britannia Group-Continued, Britannia Group-Continued, and others.

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[illegible][illegible][illegible]



## Squeeze tightens for London copper

The weaker trend in the value of sterling against the dollar boosted tin values, with the high grade cash price trading at \$10,000 a tonne for the first time but still remaining at a low level in the Strait tin price in Kuala Lumpur.

Meanwhile, Mr Jacques Lion, will concentrate on closing forward trading commitments on the London Metal Exchange and other commodity markets.

The Golodetz group, the main shareholders, had thus considered futures trading peripheral to their main activity of physical commodity dealing.

● **NEW ZEALAND** has sold 6,200 tonnes of butter to the Soviet Union and is negotiating for further sales within the next few weeks. The Dairy

Mr. Lowell A. Mintz, former chairman of Comex, was among the 200 traders who crowded the gold pit that first day of trading. In the circus-like atmosphere, with the press out en masse, he

Stability — always a nasty word in the futures business — seemed to set in, despite fears

Negotiations have been under way for the past 10 months with the New York Stock Exchange about a possible deal involving the New York futures exchange (NYSE). A merger or buy-out of sorts would give Comex traders access to NYSE's stock index contract, which in turn stand in need of the boost that new players could bring to the market. An agreement in the coming year would not be a surprise to the industry.

Prices were volatile for the first few months of the 1984-85 season. In September for example the market indicator went from a relatively low 357

From early December a dockers' strike held up container ships in NZ ports and on December 18 there was NZ\$120m worth of wool sold but still waiting to be shipped. This was starting to clog up the distribution system.

The year closed with futures trading close to the £1,900 level having seen

1983 to 25 per cent to 300,000 tonnes in 1985. The Government hopes that within four years 1m tonnes can be

Earlier this year, after a series of serious disturbances, the sugar cane growing areas in Sao Paulo managed to extract a series of undertakings from the government guaranteeing permanency of status. Cane cutters now have to be paid during the winter months when there is no work on the sugar plantations. So one of the clauses of the new contract is that sugar workers

Government hopes that within  
5 years 1m tonnes can be

major producers consume most of their own production.



## FINANCIAL FUTURES

## Eurodollars ease

	11.05(6)	Upper Arab Emirates, .....	U.A.E. Dirham	2,485.55
	(A) 50.59	U.S. Dollar	Dollar	1,016.60
	2,006.6	Upper Volta	see Burkina Faso	
and	1,403.55	Vanuatu	Vanuatu	11.65
an	16.40	Vatican	Vatican Lira	2,485.55
an	4.12	Venezuela	Bolivar	(A) 4,983.35
Guilcher	2,074.5	Vietnam	.....	(5) 8,692.25
	2,431.5	Vietnam	.....	(16) 14,728.55
	11.39	Virgin Island U.S.	U.S. Dollar	(10) 12,335.00
Franc	555.50	Western Samoa	.....	1,159.00
	1,095.11(Buy)	Western Samoa	Samoa Tala	(A) 3.30
an	10,532.25	Yemen (Nth) .....	Ryaf	5,757(10)
an	0.4050	Yemen (Nth) .....	S. Yemen Dinar	0.3920
Rupee	17.00	Yugoslavia	.....	540,573.5
	1,159.00	Zaire Republic	.....	44,332.10
	1,023.5	Zambia	.....	3.45
	(276.23; 10)	Zimbabwe	.....	1,790
	444.57	Zimbabwe	.....	
	(276.60; 10)	Zimbabwe	.....	

based on gross rates against Russian rubles. (1) Essential goods. (2) Preferential for debt and essential imports. (3) Preferential rates. (4) Free rate for luxury goods for remittances of foreign currency by Egyptians working abroad and tourists. (5) Imports. (14) Nearly all business transactions.

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The table below gives the latest available rate of exchange for the pound against various currencies on December 31, 1984. In some cases rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from rates of foreign currencies to which the pound is fixed.

Abbreviations: (A) approximate rate, no direct quotation available; (F) free rate; (P) based on U.S. dollar parities and going sterling-dollar rates; (T) tourist rates; (B) basic rates; (bg) buying rates; (Bk) bankers rates; (cm) commercial rates; (ch) convertible rate; (fn) financial rate; (nc) exchange certificate rate; (nc) non commercial rate; (nom)

COUNTRY	CURRENCY	VALUE OF £ STERLING	COUNTRY	CURRENCY	VALUE OF £ STERLING	COUNTRY	CURRENCY	VALUE OF £ STERLING
Afghanistan	Afghan	99.00	Greenland	Danish Krone	13.08	Paru	Sol	564/16, 603.5
Albania	Leq	10.01	Grenada	E. Caribbean \$	3.1295	Philippines	Philippine Peso	52.10
Algeria	(N) D. A.	10.51	Guadeloupe	E. Caribbean \$	3.1295	Pitcairn Islands	£ Sterling	1
Andorra	(French Franc)	11.17	Guam	U.S. \$	1.1590	Puerto Rico	U.S. \$	1.1590
Angola	Kwanza	(Cm) 25.125	Guatemala	Quetzal	1.1590	Reunion Island	French Franc	11.17
Antigua	E. Caribbean \$	3.1295	Guinea	Leone	19.10	Romania	Leu	(Rm) 5.127
Australia	New Peso	207.195	Guinea-Bissau	Peso	99.08	Rwanda	Rwanda Franc	1.1590
Austria	Schilling	26.64	Guyana	Guyanese \$	4.8505	Saudi Arabia	Saudi Ryal	4.150
Azores	Portuguese Escudo	196.45	Haiti	Gourde	5.795	Senegal	C.F.A. Franc	6.5650
Bahamas	Bahamian Dollar	24.00	Hong Kong	H.K. \$	9.0058	Sierra Leone	S. Leones	5.94/40
Bahrain	Dinar	0.4390	Hungary	Forint	99.425	Singapore	Singapore \$	2.5950
Baleares Isles	Spa. Peseta	201.875	Iceland	Ind. Krona	47.1360	South Africa	Rand	2.9985
Barbados	Barbados \$	2.8190	India	Ind. Rupee	24.35	Spanish ports in	Pesetas	801.375
Belgium	B. Franc	(Bf) 33.40	Indonesia	Rupiah	109.15 (sg)	Sudan	S. L. Rupees	1.1590
Belize	B. \$	75.50	Iran	Rial	109.15 (sg)	Swaziland	Swaziland \$	2.5950
Belize	B. \$	75.50	Iraq	Iraqi Dinar	0.8525	Taiwan	New Taiwan \$	45.75
Bermuda	B. \$	1.1590	Israel	Israeli Lira	1.1780	Tanzania	Tan. Shilling	80.98
Bhutan	Shuran Rupee	1.1590	Italy	Lira	2.942.0	Togo	Fr. CFA	6.5650
Bolivia	Bolivian Peso	(w) 10.182.405	Japan	Yen	80.50	Tonga	P.anga	1.4035
Botswana	Pula	1.9045	Jamaica	Jamaica Dollar	5.50	Tunisia	Tunisian Dinar	0.9680 (sg)
Burkina Faso	C.F.A. Franc	6.5650	Jordan	Jordanian Dinar	0.4710	Turkey	Turkish Lira	516.91
Burundi	Burundi Franc	1.1590	Kampuchea	Riel	N/A	Turkmenistan	Turkmen M.	1.4035
Brunei	Brunei \$	2.5850	Kenya	Kenya Shilling	1.27	Uganda	Uganda Shilling	587.50
Bulgaria	Lev	10.5376	Kiribati	Kiribati \$	1.45	United States	U.S. Dollar	1.1590
Burundi	Burundi Franc	146.75	Korea(NH)	Won	2.57 (i)	Uruguay	Uruguay Peso	66.505
Cameroon	C.F.A. Franc	6.5650	Kuwait	Kuwaiti Dinar	0.630	U.S.S.R.	Rouble	1.0160
Canada	Canadian \$	1.5315	Laos	New Kip	40.665	Venezuela	Boivar	115.65
Cape Verde Is.	Cape V. Escudo	105.46	Lebanon	Lebanese \$	10.9920	Vietnam	Dong	(R) 4.9935
Central Rep. of Congo	C.F.A. Franc	6.5650	Libania	Libani \$	3.1985	Virgin Islands	U.S. Dollar	1.1590
Chad	C.F.A. Franc	6.5650	Liberia	Libian Dollar	0.3430	Yugoslavia	New Y. Dinar	240.575
Chile	Chilean Peso	158.70	Liechtenstein	Swiss Franc	2.5950	Zaire	Zaire	48.3322
China	Yuan	1.1590	Luxembourg	Lux Franc	73.30	Zambia	Kwacha	8.45
Colombia	Col. Peso	(P) 129.05	Madagascar	Malagasy \$	9.430	Zimbabwe	Zimbabwe \$	1.780
Congo	C.F.A. Franc	6.5650	Macao	Portuguese Escudo	196.45			
Congo-Brazzaville	C.F.A. Franc	6.5650	Malawi	Malawi Kwacha	749.0			
Costa Rica	Colon	(C) 86.25	Malaysia	Ringgit	2.0125			
Cuba	Cuban Peso	1.0435	Maldives Islands	Rufiya	8.7605			
Cyprus	Cyprus \$	0.7425	Mali Republic	C.F.A. Franc	6.5650			
Czechoslovakia	Koruna	(C) 13.40	Malta	Maltese \$	0.665			
Denmark	Danish Krone	20.00 (sg)	Martinique	Local Franc	1.17			
Djibouti	Djibouti Franc	1.1590	Mauritania	Mauritanian \$	1.17			
Dominica	E. Caribbean \$	3.1295	Mauritius	M. Rupee	1.7975			
Dominican Repub	Dominican Peso	(D) 1.1590	Mexico	Mexican Peso	(P) 21.41			
Ecuador	Sucre	(Q) 77.975	Micronesia	Local Franc	1.17			
Egypt	Egyptian \$	1.9630(14)	Mongolia	French Franc	4.56			
El Salvador	Colon	1.1988(8)	Morocco	E. Caribbean \$	3.1295			
Equatorial Guinea	Ekuale	402.75	Mozambique	Metical	(M) 50.99			
Ethiopia	Ethiopian Birr	(P) 2.3750	Namibia	S.A. Rand	2.9955			
Falkland Islands	Falkland £	1.0	Nauru	Nauruan Dollar	1.1590			
Faro Islands	Danish Krone	13.08	Nepal	Nepalese Rupee	16.40			
Finland	Markka	7.5715	Netherlands	Guilder	4.12			
France	French Franc	11.17	Netherlands Antilles	Guilider	1.1590			
French Ind. in Af.	C.F.A. Franc	6.5650	New Zealand	N.Z. Dollar	2.4315			
French Guinea	C.F.A. Franc	6.5650	Nicaragua	Coroboba	11.99			
French Pacific Is.	C.F.A. Franc	6.5650	Niger Republic	C.F.A. Franc	6.5650			
Gabon	C.F.A. Franc	6.5650	Nigeria	Naira	1.095185/sg			
Gambia	D. \$	1.1590	Norway	Norwegian Krone	0.6020			
Germany East	Eastmark	3.65	Omman	Sultra of	1.1590			
Germany West	Deutsche Mark	6.66	Pakistan	Rial	0.4020			
Ghana	Cedi	58.150	Panama	Balboa	1.1590			
Gibraltar	Gibraltar £	1.0	Papua N. Guinea	Kina	1.0929 (i)			
Greece	Drachma	149.50	Paraguay	Guarani	444.57 (i)			
					376.60 (i)			

\* Rate is the transfer market (controlled). \*\* Now one official rate. (i) Based on gross rate against Russian Rouble. (1) Essential goods. (2) Preferential rate for priority imports such as foodstuffs. (3) Preferential rate for public sector debt and essential imports. (5) Preferential rate. (6) Free rate (or luxury imports, remittances of money abroad and foreign travel. (7) Parallel rate. (8) Rate for remittances of foreign currency by Egyptians working abroad and tourists. (9) Sinks rate. (10) Rate for exports. (11) Rate for imports. (12) Essential imports. (13) Nearly all business transactions.



Industrial transformation

How Sonessons made a technological leap

David Brown reports on the Swedish group's change of course

FIVE YEARS ago the Swedish Sonessons group was a low technology manufacturer of stoves and kitchen sinks. Today, 60 per cent of its sales are derived from pharmaceuticals, electronics and medical equipment.

The architect of this transformation is Hans-Erik Ovin, a former IBM executive who recently pulled off the biggest coup of his six-year career at the helm of Sonessons by acquiring Gambio, another Swedish company which is the world's leading producer of kidney dialysis equipment. The takeover will increase Sonessons' expected 1985 sales by 50 per cent to SKr 6bn (£588m).

Sonessons first acquired a 23.4 per cent stake in Gambio early last year, but decided to tighten its grip when Gambio announced a sharp plunge in first half profits. It raised its stake to 57 per cent and Ovin then ousted Anders Aldrin as Gambio's managing director.

Ovin maintains that Gambio's management had committed the cardinal sin of letting overhead costs grow out of proportion to the rate of sales growth. "But they will balance their budget in the future, you can be sure," he says.

Ovin spent 20 years at IBM Europe, rising to vice-president for office products before leaving for top jobs at Kockums, the shipbuilders, and Persson, a light engineering company later bought by Sonessons. When he took over at Sonessons in 1979, "you had to rent a theatre to hold a management meeting," recalls his right-hand man and financial czar, Sven-Erik Persson.

Since then, through a programme of careful pruning and acquisition, both sales and profits have increased steadily. This year they are expected to exceed earlier targets by a substantial margin—indeed Ovin expects pre-tax profit to double SKr 400m.

Ovin's rationalisation of Sonessons involved the sale or closure of eight divisions and consolidation of the remaining operations into six units. He de-centralised the management so that each division head became

responsible for his own company and its subsidiaries. Word went out that, henceforth, only the major decisions would come to the head office.

"Instead of telling every executive what he has a right to do, we reserve only a few areas where we feel we have to be included," says Ovin. "One of these is budget planning."

The guiding principle is to ensure that cost increases keep pace with actual market development. To put this into effect Ovin has developed a "balanced budget" guideline under which monthly costs and profits are judged against the broader growth pattern over a period of years.

In a company with such decentralised control, it is essential to have a very efficient early warning system, he says. "On the other hand, I would be extremely disappointed in someone who did not unbalance their plans when they ran into a real opportunity where a big investment could give exceptional growth in the future."

**Consensus**

In order to promote strategic planning and resource allocation by managers—while at the same time discouraging any tendency by them to over-protect their own particular patch—Ovin has instituted a consensus system of decision making allied to a multi-tiered profit-sharing scheme.

Under the scheme managers are paid a fixed salary, a bonus on the performance of their own group, and a further bonus on the results of Sonessons as a whole.

"The consensus system is unreasonable unless people can benefit from it," he says. "Now, when an acquisition is being planned, for instance, everybody knows they'll lose money if they don't oppose a bad business decision. Each manager is also aware that his colleagues stand to make or lose money depending on the performance of his own division."

To Ovin, the major challenge facing Sonessons today is successfully to integrate its new acquisitions in pharmaceuticals and medical equipment while at

the same time maintaining the momentum of growth. "We will probably not diversify into any new areas, but try to concentrate and expand where we already are," he says.

Within the past year, helped by its first foreign share issue in London which raised £17.4m, Sonessons acquired and combined two pharmaceutical companies, Leo and Ferrosan. They now make up some SKr 800m of total sales.

The division is preparing to launch several new products within the next year, is to be publicly floated on the Stockholm bourse, and is "very aggressively" looking for foreign acquisitions, particularly to rectify an international marketing weakness.

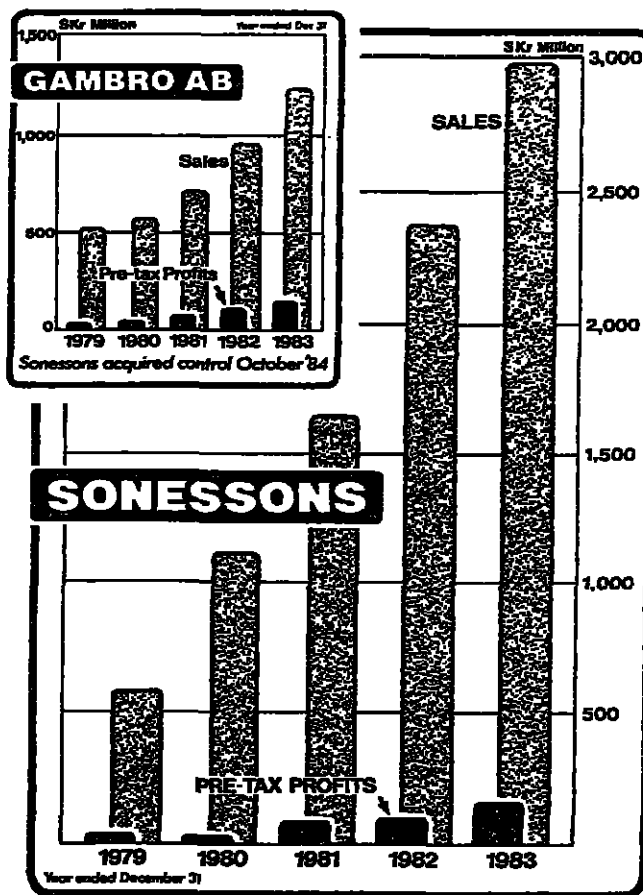
(Among Leo/Ferrosan's products are an anti-smoking chewing gum, which has just been successfully introduced on the U.S. market, several drugs for prostate cancer treatment and a veterinary tranquiliser which is now being tested for human applications.)

Gambio, meanwhile, has an annual turnover of SKr 1.4bn and is the world's leading producer of kidney dialysis equipment with a 29 per cent market share, sales operations in 22 countries and production in five. It is listed on both the Stockholm and New York Stock Exchanges.

For the past five years, profits have climbed at an annual rate of 40 per cent but heavy investment costs and start-up problems have caused it to stumble this year. Ovin has moved his deputy managing director, Berthold Lindquist, to take over as the new Gambio chief executive.

Intent on avoiding administrative fustings, he has no current plans to merge the two units. "Leo and Ferrosan are in for a very big expansion now, and Gambio has to work out its own problems. Then we'll see what the pluses and minuses of a merger might be." In the meantime, he says, they will co-operate in marketing pharmaceuticals and diagnostics research, and product development.

Excluding Leo/Ferrosan, and



Gambio (which will not be consolidated until next year), the group has focused on a number of highly specialised light engineering fields such as railway equipment, industrial batteries, power electronics and garage doors. In several cases it has become a world market leader.

"You might say many of these products, like pumps, are in the field of traditional engineering. But we like pumps when they give us a 30 per cent return on capital employed. Then we don't mind if they're not high-tech," smiles Ovin.

Excluding Gambio, the group's single largest unit is SAB NIFE, which produces batteries, power electronics and railway equipment. It accounts for some 37 per cent of Sonessons' total estimated 1984 sales of SKr 4.1bn, and roughly half its profits.

The unit claims some 40 per cent of the world market in nickel cadmium batteries and 80 per cent in railway brake regulators, and is aggressively moving into the Far Eastern market with offices in China and Singapore.

Crawford, with sales of some SKr 700m, was purchased from Volvo in 1982. It has about 40 per cent of the European

market for "up and over" industrial folding doors, and is developing systems for industrial wall cladding which allow inexpensive changes in the basic layout of buildings.

"At this point," Ovin says, "we have an extremely high solvency of about 50 per cent and good profitability. Gambio's problems are only temporary. It is reasonable for us to bring the solvency down to say 35 per cent and expand, both with new products and with acquisitions."

Having absorbed Gambio, Ovin acknowledges that Sonessons might itself become a target for takeover. The combination of government exchange controls and generally high profitability in the top Swedish exports firms has already led to a number of spectacular acquisitions by cash-rich companies this year.

Thus far, Sonessons' dominant owner has been the Volvo motor group, which holds a 29 per cent stake after the Gambio acquisition, but "this could always change," he says.

Most Swedish companies have one major owner, and we are not in a situation to rank who would be welcome and who would not."

Small unit style for making big films

Frank Lipsius on one approach to promoting entrepreneurialism within a bureaucracy



Jerry Bruckheimer (left) and Don Simpson: autonomous but tied

AS corporate officers grapple with the problem of encouraging entrepreneurial talents within a bureaucracy, they might find it useful, as they sat during the holidays in blacked-out cinemas with their families, to have pondered how the film business has dealt with this ticklish—and yet long-standing and pervasive—issue.

So pervasive is it in the film business, in fact, that studio heads themselves have become recognised for their business star quality, as demonstrated in September when Paramount Pictures lost three of its top people to other studios in the biggest shakeup in a decade. Michael Eisner and Jeffrey Katzenberg went to Disney and Barry Diller to Twentieth Century Fox in a shakeup that would have been considered devastating in most fields, but in Hollywood is almost a trademark as familiar as the MGM lion.

Paramount fortunately had both back-up talent and material to cover the sudden loss, which resulted in a realignment that saw Frank Mancuso, the company's distribution head, being elevated to the chairmanship of the highly successful unit of Gulf and Western Industries.

Bolstering Paramount against such sudden changes and keeping the material and films flowing is an arrangement it has with half a dozen production units.

Under the arrangement, the creative units are autonomous but tied by an exclusive deal with Paramount. Exclusivity covers not only distribution of the producers' films but also using the Paramount lot to offset corporate overheads and Paramount's right to approve the films made under the deal.

In return—as for example with Don Simpson and Jerry Bruckheimer, producers of America's Christmas hit, Beverly Hills Cop—producers get

offices at the studio and a flat advance. This is reported to be about \$375,000 each a year for the four years of Simpson and Bruckheimer's deal. For that they have to do nothing. But when a film they propose is accepted and goes into production, their producers' fee is taken out against the advance. "If we do enough films," says Simpson, "the more talkative of the pair, 'we work off the advance just from making the film.' The rest of their money comes from their participation in the film's success."

The arrangement encourages them to make films, even if they don't have to, so that the advance is covered and they can move more quickly into their profit participation on successful projects.

Authority

The studio advances them the money for making the film. Several times, when questions of taste or prerogatives came up, Simpson acknowledged the final authority of the studio. "They write the cheques," he says succinctly. Simpson, 38, was himself president of worldwide production at Paramount before stepping out of the corporate world to begin producing with his long time friend, 40-year-old Bruckheimer. So Simpson spoke as an insider when he noted: "Some producers demand a discretionary fund of \$500,000 or so, which they can spend without studio approval. I think it is foolhardy and not fruitful. If the studio doesn't want to do a project, it's better to go on to the next one. It's a relationship that depends on confidence."

Simpson and Bruckheimer are signs of a revival in the producer's role. Rather than rubber stamp decisions by the studio director, they take an

active part in picking the projects and seeing them through to completion. It took them two years to convince their 32-year-old director, Martin Brest, to do Beverly Hills Cop.

Now, it is leading the pack (said to be accounting for one in every three cinema tickets sold in the run-up to Christmas) and beating among other films, City Heat, a film starring Clint Eastwood and Burt Reynolds; 2100, the 2001 sequel; and Francis Ford Coppola's \$47m Cotton Club, starring Richard Gere.

Even with the studio paying production costs, Simpson and Bruckheimer have an incentive for bringing the film in within or even under budget. Since the studio recoups its costs before the profits are divided, a film that comes in under budget begins paying the profit participants, like the producers, sooner.

Of the Simpson Bruckheimer pair, it is Bruckheimer who combs the accounts to cut costs and make sure the budget is met. He notes: "On a \$13.5m film, like Beverly Hills Cop, I could cut the cost by \$2m using an independent studio rather than Paramount. So we negotiate it out with the studio."

Simpson adds: "There are hard dollars and soft dollars. The hard dollars is the money the studio actually spends for services to an outsider, rather than overheads they pay anyway but charge against our budget. It is such allocations that keep Bruckheimer busy poring through the weekly computer printout of their production expenses. 'They charged us \$20,000 for striking the set,' Bruckheimer recalls. 'We had no set to strike, but somebody was trying to get us to pay Paramount's people. I knocked it out.'"

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Legal Notices

IN THE MATTER OF MARLOWE DEVELOPMENTS LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 28th day of February, 1985, to send in their full Christian and surnames, their addresses (if any), to the undersigned, David Murray Wilson, of 11/13 Holborn Viaduct, London EC1P 1EL, the Liquidator of the said Company, and, if so required by notice in writing from the said Liquidator, are personally or by their Solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

DATED this 28th day of December 1984.  
D. M. WILSON A.C.I.S.  
Liquidator

N.B.—This notice is purely formal. All known creditors have been, or will be, paid in full.

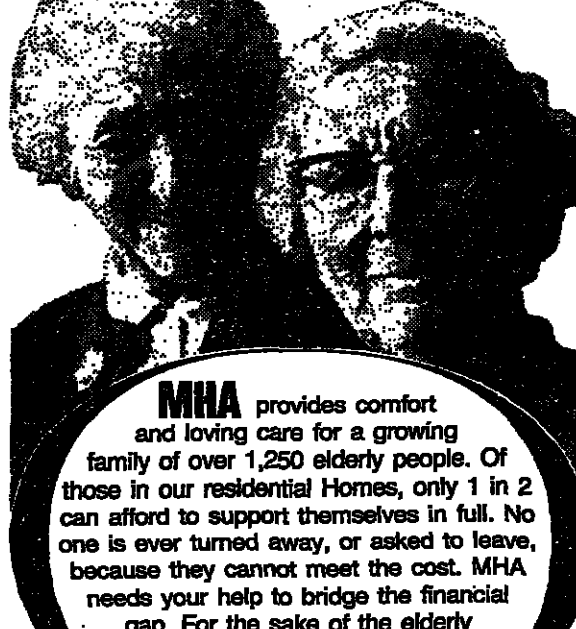
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FOREIGN BANKS IN NEW YORK

The Banker in the March issue will be publishing its annual study on the expansion of New York as an international banking centre. The study will again include the full listing of every foreign banking operation—Branch, Agency, Representative Office or Subsidiary—active at the end of 1984. Location, management, staffing and status are detailed in full.

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OPEN TOMORROW!



The 1985 Boat Show is At Home. And everyone who loves the water is cordially invited to share the magic of Britain Afloat with special guests the Royal Navy and the Royal Marines. Their daily demonstrations, including Manning the Masts and Window Ladder Displays, are superbly entertaining for all the family. There are plenty of other exciting features as well to add to the stunning beauty of all sorts on show backed by the world's best in engines and equipment. Special Displays for Sailboards and Dinghies give added sparkle. This never a Show to be missed. So hurry along to Earls Court tomorrow!

Open weekdays 10am-5pm. Saturdays and Sundays 10am-7pm. Admission Jan 3rd and 4th £6.50 (inc. free Catalogue). Children (under 16) £2.00. All other days inc. Saturdays and Sundays: Adults £2.

SPECIAL FAMILY RATE: Each adult paying £3 may bring in one child FREE! Additional or unaccompanied children £1.50.

**EARLS COURT JANUARY 3rd-13th**

It is reported that many reasons for people to purchase are concerned. However, Earls Court is a unique opportunity for people to see the latest in boat technology. Children (under 16) £2.00. All other days inc. Saturdays and Sundays: Adults £2.

**EARLS COURT JANUARY 3rd-13th**

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